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FINANCIAL TIMES

Europe's Business Newspaper

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Japan Airlines to cut 5,000 jobs and halve investment

Japan Airlines, Japan's largest airline which is struggling to return to profitability, is reducing its workforce by about 5,000 people over four years and slashing investment in the period to about half what it had planned.

JAL, which last year lost \$16.9bn (£506m) pre-tax loss, said it was presenting unions with a plan to cut its workforce of almost 22,000 men to 17,000 by the end of fiscal 1997 and would cut capital expenditure to \$400m from a planned \$840m in the next four years. Page 13

Bundesbank firm on interest rate policy: Germany's Bundesbank rejected calls for a more aggressive policy of interest rate cuts to promote economic recovery, insisting that its money supply target for 1994 left ample room for growth. Page 2

Iran-Contra report: Former US President Ronald Reagan "knowingly participated or at least acquiesced in" a cover-up after the Iran-Contra conspiracy came to light, but there was no credible evidence that he violated any criminal statute, an independent report has found. Page 4

Japan opens up public bidding: Japan has acted to open up its bidding system for public works projects and to improve access for foreign contractors in a move expected to help avert US sanctions. Page 12

Christian Democrats split: Italy's scandal-scarred Christian Democrats, facing oblivion in landmark March elections, split when dissidents walked out from their own party. Page 2

Volvo management election: Shareholders will elect a chairman and board to pick up the pieces left after Volvo tore up a plan to merge with France's Renault, prompting the resignation of chairman Pehr Gyllenhammar. Page 13

Eli-Aquitaine: French oil group which is soon to be privatised, announced a sharp drop in net profits last year to FF 1.1bn (£186.4m) from FF 1.62bn in 1992. Page 13; Lex, Page 12

Syria disappointed: Syria said Israel's reaction to Sunday's summit meeting between President Hafez al-Assad and US President Bill Clinton cast doubt on its willingness to make peace. Page 3

South Korea streamlines industry: South Korea's 30 largest conglomerates selected their main business sectors to receive funding benefits under government policy to reduce the size of the sprawling business groups. Page 3

Malaysian aid/arms link claimed: Written evidence suggesting the government of former UK prime minister Margaret Thatcher linked a huge aid package to Malaysia with the sale of British arms has been unearthed in Whitehall. Page 5; Malaysians bemused by aid row, Page 3

EC takes Italy to court: The European Commission has opened a European Court case against Rome for failing to change discriminatory stock exchange rules which force foreign stockholders to set up special offices in Italy. Page 12

Japanese arrests: Public prosecutors stepped up a probe against political bribery in the construction industry by arresting two executives of Obayashi, Japan's fourth largest contractor. Page 3

Gas deal fails: A \$1.20bn (\$1.2bn) plan by an Italy-Japanese-Russian consortium to develop Iran's South Pars gas field has fallen through because Sacs, the Italian export credit guarantee organisation, has refused to cover the deal. Page 4

First 50-year Eurobond issued: British Gas issued the first 50-year Eurobond, taking advantage of low long-term UK interest rates. Page 13; Lex, Page 12

Lockheed: US aerospace group, said UK companies would make up to 15 per cent of its proposed new version of the veteran Hercules transport aircraft, as part of its campaign to secure a Royal Air Force order for 30 aircraft. Page 5

Recession-linked failures hit Japan: Japanese corporate failures fell in number last year, but collapsed specifically linked to the recession hit a record high, credit research agency Teikoku Databank said. Page 3

US copper miners: US copper producers are hoping for the removal of tariff barriers that have allowed Japan to build up one of the world's strongest copper smelting and refining industries, even though it has no copper mines. Page 4

Neo-Nazis sentenced: Two neo-Nazi skinheads were given stiff prison sentences in Germany for beating a US Olympic athlete in an attack with racist overtones. The sentences were granted with approval by politicians and newspapers.

STOCK MARKET INDICES

	STERLING
FTSE 100	3,627.0
Yield	+2.43
FT-SE Eurotrack 100	1,473.03
FT-SE All Share	-1,715.63
Nikkei	16,514.5
Dom. Jones Ind. Ave.	3,076.2
S&P Composite	474.68
EUROPE	
Federal Bonds	31.4
3-mo Treasury Bill	3.012%
Long Bond	8.98%
Yield	8.271%
US LONDON MONEY	
3-mo Interbank	5.2%
Lib. long rate, Mar 1994	(Mar 1993)
US NORTH SEA OIL (Argus)	
Brent 15-day (Mar)	\$13.665
US Gold	
New York Comex (Feb)	\$393.8
London	\$391.25
EUROPE LUNCHTIME RATES	
Federal Funds	3.1%
3-mo Treasury Bill	3.012%
Long Bond	8.98%
Yield	8.271%
US DOLLAR	
New York Interbank	
DM	1.7465
FF	5.9225
JPY	1.64
Y	110.735
DM	1.7887 (1.7553)
FF	5.9325 (5.9545)
JPY	14.669 (14.985)
Y	110.75 (111.08)
S Index	87.4 (87.8)
EUROPE	
London	392.2
Tokyo close	Y 111.05

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By George Graham

In Washington

Another key appointment by US president Bill Clinton crashed dramatically yesterday when Mr Bobby Ray Inman, the former admiral he picked to take over as defence secretary, withdrew his nomination.

Mr Inman, a former intelligence officer, said he could not stand the "distortions of my record, my character and my reputation" involved in winning confirmation from the Senate. He blamed Senator Robert Dole, the leader of the opposition Republicans in the Senate, who he claimed had "directed a parti-

san response to my nomination".

The withdrawal is a crushing blow for Mr Clinton, who had hoped to improve his administration's decision making structure in replacing Mr Les Aspin, the intellectual former congressman who had employed an illegal alien as a nanny and failed to pay the appropriate taxes.

Now Mr Clinton must not only stand again to search for a defence secretary, but will also face questions about his enthusiasm in picking an apparently thin-skinned and self-centred man for the Pentagon.

Mr Clinton has had many setbacks with his appointments, the most damaging being the Nannygate controversy over Ms Zoe Baird, his choice to be attorney-general, who had employed an illegal alien as a nanny and failed to pay the appropriate taxes.

"Whether it's true or not, I believed it was true on the 6th [of January] and that's the day I made up my mind that I don't need this," Mr Inman said. He also delivered a long justification of his financial relationship with his housekeeper, on whose pay he had not made the required social security and tax payments.

Republican colleagues on the committee had supported the nomination.

The retired admiral had already raised eyebrows with his performance at the White House ceremony last month to announce his nomination. There, he announced that he had voted for then president George Bush in the 1992 election, and gave the impression that he had interviewed Mr Clinton for the job rather than vice versa.

Senator John McCain, a Republican member of the armed services committee, which would have conducted Mr Inman's confirmation hearings, said all his

colleagues on the committee had supported the nomination.

Mr Inman's business career after he left the Central Intelligence Agency in 1982 would have been examined. He had to resign from his Westmark Systems business after the failure of its leveraged buyout of Tracor Holdings, a defence contractor.

He also served on the proxy board set up to preserve the US military secrets handled by International Signal and Control, Fermin's ill-starred US acquisition, and vouched for Mr James Guerin, its former head, who is serving a 15-year prison term for fraud.

Currency falls 7.3% and inflation rises as political struggle intensifies in Moscow

Russian economy rocks as rouble sinks

By John Lloyd in Moscow

The frail Russian economy tottered yesterday as its currency plunged 7.3 per cent, inflation turned upward and a struggle over the membership and the policies of the new government intensified.

On Moscow's interbank currency exchange the rouble, which has slid 25 per cent this month, traded at Rbs1.504 to the dollar, down Rbs1.02 from Monday. On the streets the US currency was changing hands at up to Rbs1.700 as those formed at exchange offices.

The inflation rate reached 12 per cent for the first two weeks of January alone, it emerged, on course for more than 20 per cent for the whole of this month after a much trumpeted fall to a monthly 12 per cent in December.

Mr Boris Fyodorov, the most prominent liberal cabinet member whose fate is still unknown, refused the finance minister post after it was offered to him without the rank of deputy premier which he presently holds. He sent a stinging letter to President Boris Yeltsin accusing prime minister Mr Viktor Chernomyrdin's government of "sliding into communism" and saying he would not "act as a veil for its policies".

He repeated that he would not serve while Mr Viktor Gerashchenko remained chairman of the central bank or Mr Alexander Zver'yukha, a deputy premier and member of the pro-communist Agrarian party, was confirmed in his post. He also demanded guarantees that reform would continue.

Mr Yeltsin was locked for most of the day in a meeting with Mr Chernomyrdin described by his press secretary as "not easy".

Unconfirmed reports on the radio station Ekho Moskvy said Mr Yeltsin had proposed replacing Mr Gerashchenko, presumably to clear the way for Mr Fyodorov to remain in government, possibly as first deputy prime minister the post vacated by Mr Yegor Gaidar, the leading economic reformer who resigned at the weekend.

Mr Alexander Shokhin, an original member of the radical Gaidar team who has moved to take a moderate position, told reporters yesterday at the State Duma, the lower house of parliament, he had been offered the post of economics minister or of minister for the Commonwealth of Independent States, and was considering the offer.

Mutual recriminations are now flying among the leading mem-



bers of the Russia's Choice party, headed by Mr Gaidar, following the defection of Mr Fyodorov and Mr Andrei Makarov to the Union of December 12. This was formed after the parliamentary election by liberal independent deputies

headed by Mrs Irina Khakamada, Mr Sergei Yushenkov, a senior member of Russia's Choice, said that Mr Fyodorov's move "raised ethical questions" since he was elected last month on the Russia's Choice ticket. Mr Sergei Ba-

burin, a leading nationalist deputy, said that "Gaidar's departure will complete the transition of Russia's Choice from government to opposition".

Russia stays in Baltics, Page 2

Continued on Page 12

Economic aftershock, Page 4

Viacom raises bid for Paramount

By Martin Dickson in New York

Viacom, the cable television company, yesterday kept alive its hopes of winning the tortuous \$100m takeover battle for film group Paramount Communications by slightly raising the cash in its bid and significantly improving the package of securities being offered to shareholders.

Analysts said the complex new bid did not appear to be a knockout blow but kept Viacom in contention with rival bidder QVC Network.

The new terms came four days before the close of the current tender offers from the two bidders. If Viacom had not raised its bid it would have risked QVC gaining over 50 per cent of Paramount's shares in the tender offer, because until yesterday morning analysts valued QVC's bid at around \$10.1bn and Viacom's at around \$9.3bn.

Viacom claimed its new bid was worth \$10.5bn and said the offer was "at the highest level that it believes would be in the interests" of its shareholders and those of Paramount or Blockbuster Entertainment. Blockbuster agreed earlier this month to merge with Viacom.

Analysts said it was hard to place a precise value on the new package. "But this clearly makes the Viacom bid competitive with

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NEWS: EUROPE

Bundesbank firm on interest rate policy

By Quentin Peel in Bonn

The German Bundesbank yesterday rejected calls for a more aggressive policy of interest rate cuts to promote economic recovery, insisting that its money supply target for 1994 would leave ample room for growth.

The central bank also ruled out any early move to a European Union-wide system of monetary targeting as both premature and unjustified.

In its latest monthly report, the Bundesbank spelt out in detail the reasoning behind its new target "corridor" for money supply, which sets the growth of the broad M3 measure of money supply at 4.6 per cent this year, compared with 4.5-6.5 per cent in 1993.

As usual, the report was scrupulously careful not to give any indication of the bank's likely decision on interest rates at its next fortnightly meeting, which takes place in Frankfurt tomorrow.

"The Bundesbank will continue to explore carefully its room for manoeuvre in interest rate policy, resulting from the development of money supply and the whole economic envi-

ronment," it said.

It flatly rejected both "a forced policy of interest rate cuts to revive the economy" and "any attempt to solve the German economy's problems through a devaluation of the D-Mark, caused by interest rate cuts".

The bank's analysis concludes that the extra monetary factors which caused money supply to grow well outside its target corridor for the past two years have now been largely left behind. Thus the chances of "keeping within the 1994 guidelines are much improved.

Those special factors included the effects of German unification, the large-scale interventions by European central banks on the currency markets, the inverse interest rate structure with long-term rates below short-term, and the introduction of a German withholding tax on investment income.

"The long-term relationship between money supply and the movement of prices still exists in Germany, in spite of the problems of unification," it said. The M3 measure of money supply, including short-term deposits and

savings accounts as well as current accounts and cash in circulation, remained the best guide for a policy of monetary stability, rather than the alternative of interest rates and the interest rate structure.

The tighter money supply target for 1994 should be seen as a signal for a more restrictive monetary policy, the report said. It reflected rather a lower forecast for the growth of the production potential of the German economy this year - down from 3 per cent in 1993 to 2.5 per cent.

The target is also based on a "price norm" of 2 per cent inflation, underlining the bank's determination to maintain its medium-term measure for monetary stability. Inflation in east Germany, which has reflected a series of "administered" price increases in housing rents and other charges, would come much closer to west German inflation this year, it said.

On the question of a EU-wide money supply target, coinciding with the start of phase two of European economic and monetary union on January 1, the bank said it would "lack any firm foundation."



Greek Culture Minister Melina Mercouri announcing yesterday moves to investigate whether former conservative prime minister Mr Constantine Mitsotakis had illegally acquired some items in his huge private antiquities collection. She said archaeologists believed the items had been stolen from graves on Crete.

Bonn unveils its plan to open up labour market

By Quentin Peel

Germany's governing coalition yesterday unveiled a far-reaching programme of measures intended to deregulate the labour market, promote new businesses and stem the rising tide of unemployment.

Key measures include the legalisation of private employment agencies to end the state monopoly on job placing, special inducements for long-term unemployed to take seasonal jobs or low-paid work in the community, and moves to promote more part-time work in both state and private sectors.

At the same time, the government plans to cut the wages paid to workers on so-called job creation schemes, where thousands who would otherwise have been unemployed (especially in east Germany) have been kept in their factories with state subsidies. In future they will only get 80 per cent of their former wages.

The plan was instantly attacked by the opposition

Social Democratic party as a dangerous initiative to create different classes of labour: the qualified, unqualified, and the long-term unemployed.

Only on promoting more part-time working do both sides of the political establishment apparently agree.

The programme was approved yesterday by leaders of the three partners in Chancellor Helmut Kohl's government, along with a new package of budget cuts, totalling DM5bn (\$2.9bn), intended to keep the 1994 government deficit below DM70bn.

Key measures in the 30-point programme, drawn up by the Economics Ministry, include better start-up incentives for small-time entrepreneurs, among them low-interest rate loans from the state's Bank for Reconstruction.

There will also be special measures to encourage the unemployed to set themselves up as self-employed, guaranteeing them a transitional period of six months' unemployment

Russians to stay in Baltics, says Kozyrev

By John Lloyd in Moscow

Mr Andrei Kozyrev, the Russian foreign minister, indicated yesterday that Russian troops would stay in the Baltics in spite of commitments, repeated at the US-Russian summit last week, to withdraw from the Baltic countries in his remarks on the troop pull-out.

"We should not withdraw from these regions which have been in the sphere of Russian interests for centuries and we should not fear these words," Tass quoted him as saying.

The remarks, if confirmed as

applying to the Baltic states of Estonia and Latvia (Russian troops have already left Lithuania), will stir alarm in those countries. They have long warned that Russian commitments to pull out troops were hostage to political shifts in Moscow. The remarks are surprising from a liberal minister like Mr Kozyrev - though in recent months he has moved to cover his flank from attacks by nationalists.

In identifying the protection of ethnic Russians in the former Soviet states as "one of

Moscow's main strategic interests," he is stealing some of the rhetoric of Mr Vladimir Zhirinovsky's Liberal Democratic party and delivering a pointed warning to Estonia and Latvia, where citizenship laws have withheld voting rights from non-Balts until language and other criteria are met.

He said that, though military domination is not in Moscow's interests, it would be dangerous to create a vacuum, because it might be filled by unfriendly forces".

Russia has military bases in

Brussels discord on drug price controls

By Andrew Hill in Brussels

Mr Martin Bangemann, European Union industry commissioner, is coming under increasing pressure from Commission colleagues to tone down a long-awaited report calling for the phasing out of direct price controls on pharmaceuticals.

In its draft report on the industry, the Commission's industry directorate suggests that EU governments should do away with such controls, and look for alternative ways of limiting health expenditure.

But some other commissioners - notably Mr Padraig Flynn, health commissioner - have asked for further internal discussions on the issue.

The report, now unlikely to be tabled until the end of next month, would not tie the hands of governments, but opponents believe it could be used as a weapon by an industry fighting to escape controls.

It concludes that price controls have hampered innovation, and thus the long-term growth of the industry. In recent months, big drug companies have dismissed European governments' efforts to curb drug bills as ineffective and counter-productive.

In November, the president of Eli-Sanofi, France's second largest drugs group, warned that drug prices in France had been too low for too long. He urged the government to pay higher prices for innovative products, offset by lower prices for older drugs.

Economic tide turns in Hungary

By Nicholas Denton in Budapest

Hungary's government yesterday signalled an end to four years of recession by declaring in strong terms that recovery was under way.

"Something is moving," said Mr Ivan Szabo, finance minister, in his new year's economic report. "Every indicator shows that some kind of growth has started."

Budapest's optimism adds to the growing consensus that eastern Europe is turning up economically. Poland's GDP grew 4 per cent in 1993, making it Europe's fastest growing economy, and that momentum is expected to continue in 1994.

The influential Vienna Institute for Comparative Economic Studies forecast recovery for eastern Europe in 1994 and the region's stock markets, glomoured by the fashion for

emerging markets, are booming.

Mr Szabo said Hungary's industrial production rose 3.4 per cent in 1993, while infrastructure investment made the construction industry particularly lively. The conclusion of land reform in the first half of this year should allow a recovery in agriculture, which held back the economy in 1993.

The government had forecast that GDP would fall by 0.3 per cent in 1993 and remain stable in 1994. But a surge in tax revenues from the Christmas shopping season might prompt a revision of output estimates, Mr Szabo said.

Higher than expected receipts from value-added taxes, income and company taxes also allowed the central budget to close with a deficit which at Ft200bn (\$1.3bn) was considerably below independent forecasts.

Plutonium reactor can reopen

By David Buchanan in Paris

The French nuclear safety authority yesterday approved the restarting of the accident-prone Superphénix fast breeder reactor, after three years of safety repairs and inquiries. The final decision lies with the government, and ministers are not expected to pronounce for several months.

Conceived in the 1970s as a panacea for energy shortages in 1984, but a surge in tax revenues from the Christmas shopping season might prompt a revision of output estimates, Mr Szabo said.

Higher than expected receipts from value-added taxes, income and company taxes also allowed the central budget to close with a deficit which at Ft200bn (\$1.3bn) was considerably below independent forecasts.

Most industries in Switzerland expect sales and production to rise this year for the first time in three years, but margins will continue to be squeezed, according to a recent survey of 2,300 companies by Union Bank of Switzerland. Capital spending this year should stabilise at last year's level, UBS says. "All in all there are clear signs of an economic turnaround. But a strong recovery is not yet in sight," it concluded.

Land will fare much worse than member countries. He believes Swiss manufacturers will prefer to put their new plants inside the EEA.

Mr Kaufmann, however, argues that EEA-based companies may want to set up offices in convenient, independent Switzerland so their international activities are beyond EEA jurisdiction.

"There are already signs of passive discrimination against Swiss exports to EEA countries," says Mr Alois

against the move and set up on their own, calling themselves the Centre Christian Democrats, in a split related more to personalities than to ideology.

The break-up of the Christian Democratic party, which was founded in 1942, underlines the problems faced by politicians seeking to mould disparate forces of the centre into credible alliances to fight the general elections on March 27.

Matters are likely to be com-

licated further if Mr Silvio Berlusconi, the media magnate, decides to enter the fray.

He is reported to be close to announcing his decision to stand as a parliamentary candidate either in Milan or Rome, backed by the series of political clubs he has founded up and down the country.

The clubs are called Forza Italia - literally "Go on Italy", the exhortation used by foot-ball crowds and based on his Milan team's supporters' club.

The fact that he has held

back from a decision for so long indicates that he is under pressure from both the business community and the political establishment to refrain from direct involvement.

Yesterday, the Ciampi government bowed to a rising tide of protest about the election day coinciding with the Jewish Passover. As a concession the government is now expected to reintroduce, on an exceptional basis, voting over two days.

One day voting was part of last August's electoral reform.

Italy's DC party becomes Popular

By Robert Graham in Rome

Italy's Christian Democrats (DCs) yesterday transformed themselves into the Popular party, in an effort to distance the party from the discredit of years of corrupt rule under successive Christian Democrat governments.

The bulk of the party followed Mr Mino Martinazzoli, the outgoing Christian Democrat leader, in forming the new political group. However, a small minority decided

against the move and set up on their own, calling themselves the Centre Christian Democrats, in a split related more to personalities than to ideology.

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The fact that he has held

Switzerland catches no chill being out in the cold

The benefits of staying outside the EEA have outweighed the disadvantages so far, writes Ian Rodger in Zurich

A nyone looking at the maps of western Europe published to mark the creation of the European Economic Area on January 1 cannot help but notice an anomaly. There it is - Switzerland - smack in the middle of western Europe, but the only country in the region not to have joined the world's largest free trade area.

A year ago, most economic pundits, both inside and outside the country, warned that the arrogant Swiss would pay heavily for their rejection of EEA membership in a December 1992 referendum.

Today, the Swiss appear to be having the last laugh. The country's role as a financial haven has enjoyed a new lease on life in the past year and any trade disadvantages arising from remaining outside the EEA may well be offset by benefits from the Uruguay Round multilateral trade accord and the planned introduction of value added tax.

Switzerland has avoided having to

pay Ecu174m (\$195m) to the European Union's cohesion fund, its share of the donation the countries in the European Free Trade Association agreed to make as a condition of the EEA.

Moreover, current negative trends, such as low investment, rising unemployment and weak exports, can be attributed to factors unrelated to EEA membership, such as increasing competition from eastern European countries or the depressed position of key export markets, especially Germany.

"I am not unhappy with the situation at all," says Mr Hans Kaufmann, chief economist at Bank Julius Baer in Zurich. Other economists acknowledge that Switzerland has not suffered much yet, but believe the country faces a tough future. Some 60 per cent of its exports are sent into the EEA.

"There are already signs of passive discrimination against Swiss exports to EEA countries," says Mr Alois

Bischofberger, chief economist of Credit Suisse, "and it is becoming more difficult for Swiss to get work permits in Germany."

Mr Christophe Kollerreuter, head of the Basile Business Cycle Research Group (BAC), fears that when business investment recovers, Switzerland

will fare much worse than member countries. He believes Swiss manufacturers will prefer to put their new plants inside the EEA.

Mr Kaufmann, however, argues that EEA-based companies may want to set up offices in convenient, independent Switzerland so their international activities are beyond EEA jurisdiction.

Certainly some international

investors were relieved that the long arm of Brussels would not soon be reaching into their Swiss bank accounts. It is hard to assess the extent to which the EEA rejection influenced the huge flow of foreign funds into safe-haven Swiss banks last year. The main causes seem to

accounted for only a tenth of the foreign private capital placed in the country, that would be enough to add some SF700m (\$482m) of value to the economy: "It would not be easy to make that up elsewhere."

The costs of new barriers to exporting to the EEA could also be largely offset by the introduction of value added tax next year. VAT will replace a turnover tax that has penalised exporters; Mr Kaufmann estimates it will add 1.2 per cent to manufacturers' export margins.

One fear arising from the EEA rejection was that the European Union would refuse to negotiate bilateral trade deals with Switzerland. But last month, the two concluded an agreement on rules of origin, giving Switzerland about 90 per cent of the advantages of EEA membership in the area of customs and tariffs.

This agreement proves to some extent the argument of anti-EEA Swiss that the Union has no interest

in making life difficult for its second largest trading partner. But Swiss trade officials point out that this was a case that enabled both sides to avoid immense amounts of red tape.

They expect things will not be so easy over issues where Switzerland is the supplicant, as in seeking equal rights for Swissair in EEA open skies.

Such potential problems, however, are not enough to create a sense of urgency about reversing last year's momentous decision: opinion polls indicate that a small majority would still vote to stay out.

In a recent foreign policy white paper, the government foresees no new initiatives in the near future. At the least, it would wait for referendums on joining the EU expected in the next year or so in Austria, Sweden, Finland and Norway. Depending on their outcomes, Switzerland might want to try again to join the EEA or might apply directly for European Union membership.

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Japan steps up bribery investigation

Japanese prosecutors yesterday stepped up their purge against political bribery in the construction industry by arresting two senior executives of Obayashi, Japan's fourth largest contractor.

The arrests coincide with the publication of government plans to reduce barriers to foreign competition in the construction market, including the standardised practice of bidding.

The two men held are Mr Katsuhiko Nagiwa, a vice-president of Obayashi, and Mr Junichiro Kondo, in charge of a branch office in the northern city of Sendai. They are suspected of paying a former Senator, Mr Tora Iishi, Y10m (US\$60,000) to get a waste incineration plant contract.

The cash was channelled in late 1992 to the local branch of the then ruling Liberal Democratic party, prosecutors believe. Mr Iishi has admitted receiving cash from four other construction companies. Obayashi is the seventh leading contractor to be drawn into the widening net of the inquiry.

It has become the biggest corruption scandal since the second world war, with the arrest of more than 30 people, including two regional governors and two city mayors.

The construction industry is believed to have been a prime source of illicit funds for leading political parties, public distaste for which contributed to the LDP's election defeat last July after 38 years in power.

Two Obayashi executives are arrested, writes William Dawkins

There is mounting speculation, however, that the office might soon hit a national target since the appointment late last year of the celebrated investigator, Mr Yusuke Yoshimura, as prosecutor-general.

The government's appointment of Mr Yoshimura, a leading figure in exposing the Lockheed bribery scandals of the 1970s, is seen as an attempt to beef up the inquiry, which appeared to be losing impetus.

The prosecutors' office had come under press criticism for failing to get to tackle the suspected root of political corruption, the acquiescence if not active participation of some national politicians.

A former prime minister and two former cabinet ministers, on both sides of the house, are under suspicion, according to political commentators and lawyers in Tokyo.

Collapses due to recession rise

Japanese corporate failures fell in number last year, but collapses specifically linked to the recession hit a record, said a leading credit research agency, writes William Dawkins.

Corporate failures' total by failing sales, heavy debts or bad loans, rose to a record 8,543 cases in 1993 or nearly 61 per cent of the year's total of 14,041 bankruptcies, according to Teikoku Databank. The overall total showed a 0.9 per cent decline on 1992, the first drop for three years, an indication that Japan might be near the bottom of its recession.

Among last year's most prominent collapses were Muramoto Construction, which became the country's largest post-war corporate failure with debts of Y590bn (US\$35bn); Nikkatsu, a film producer; and

KYC Machine Industry, a maker of construction equipment. Despite these high-profile collapses, the number of failures with liabilities of more than Y100bn fell from 10 in 1992 to six last year. Construction was worst hit sector with 2,868 failures, followed by manufacturing industry with 2,591.

Another sign that the worst might be nearly over came with a 23 per cent year-on-year rise in private sector orders of machinery, in the Government's Economic Planning Agency.

Machinery orders are a bellwether of corporate capital spending six to nine months ahead, but the November rise is only a partial recovery from the record 31.1 per cent drop in the previous month.

Bentsen hints on Vietnam trade embargo

By William Barnes in Bangkok

Mr Lloyd Bentsen, US Treasury secretary, suggested yesterday in Bangkok that there could be an early end to the US trade embargo against Vietnam.

The embargo has isolated Vietnam for 30 years and Mr Bentsen said people like him wanted to "get it done; get it behind us".

Speaking to Thai bankers he said Banai had made progress in accounting for US servicemen missing in action or held as prisoners of war and that a "strategy of engagement" might be the best way forward.

US officials said that American bankers in the region had told Mr Bentsen the time had come to end a policy that only served to boost US trade competitors. Mr Bentsen also said he was "encouraged" by statements by leading US legislators such as Democratic Senator John Kerry, who has indicated that he would support dropping the embargo.

Mr Kerry ended a visit to Hanoi earlier this week and praised the Vietnamese authorities for their co-operation in resolving the "missing-in-action" (MIA) issue. After watching 100 US and Vietnamese soldiers excavate for the remains of MIAs at the weekend, Mr Kelly said "all of the signs are moving in the right direction".

Admiral Charles Larson, currently in Vietnam, is the highest-ranking US military officer to visit the country since the war ended. Admiral Larson, commander-in-chief of Pacific Forces, is trying to determine

the fate of 2,239 US servicemen still listed as missing.

A US trade embargo has been in place against North Vietnam since 1964; this was extended to the whole country in 1975 when Communist forces defeated the US-backed forces in the south.

Last year the US eased restrictions to allow Vietnam to borrow from the World Bank and the International Monetary Fund and to allow US companies to bid for projects financed by these institutions.

Mr Bentsen leaves today for China on the last leg of his three-country tour to encourage Asian nations to open their booming economies to US companies and exports. He will be the most senior member of the Clinton administration to visit China. His tour started in Indonesia.

Bentsen: praise for Vietnam

South Korean groups target core businesses

By John Burton in Seoul

South Korea's 30 largest conglomerates, or chaebol, yesterday completed the selection of their main business sectors as part of a government policy to reduce the size of the sprawling business group.

The core industries selected will receive funding benefits under the country's tightly-regulated financial system. They include relaxation of credit controls, and priority government approval for issuing bonds abroad and raising capital on the domestic stock market.

The government will also provide research and development support to high-tech companies and ease restrictions on land purchases.

It is the latest of several so far unsuccessful government attempts to persuade the chaebol to streamline their operations and specialise in a

few industries.

Officials have long argued that the chaebol have diversified into too many unrelated industries, which is harming their efficiency and global competitiveness.

They have for example, spent capital on expanding their industrial empires in intense competition with one another rather than on developing products through higher research spending.

The expansion of the chaebol was fed by cheap government loans as the country rapidly industrialised in the past three decades, although the state has tried to reduce financing in recent years.

The 10 largest chaebol, including Hyundai, Samsung, Lucky-Goldstar and Daewoo, were asked by the government to select three core industrial sectors and the next 20 were ordered to pick two sectors to develop. Non-core industrial

sectors will be subject to strict credit restrictions.

The plan bears some similarity to the last chaebol policy, introduced in 1991, which stipulated that the 30 leading conglomerates had to select three core industries, which would then receive unrestricted bank loans. But that programme failed to reduce the size of the chaebol or fulfil the government's hope that they would select their most advanced industries. Instead, the designated core companies were often those needing the most capital investments, such as the troubled petrochemical industry, or ones with the heaviest debts.

The government this time tried to correct some of those problems by proposing that core companies must meet certain conditions to qualify. Selected companies, for example, must already account for at least 10 per cent of group

sales, which would indicate that they are already competitive. But the new list of core companies still bears a strong resemblance to the ones picked three years ago.

Chemical companies emerged as the largest group of core companies, with 22 being selected, including 13 in the petrochemical area.

Other favoured industries included food and beverage (11), motor vehicles (9), energy (9), machinery (6), electronics (6), steel (6) and non-metal minerals (5).

In the service sector, 24 companies engaged in trade, distribution and transportation industries were selected; 12 more were in construction.

The government may have difficulty in preventing the business groups from using the core companies to fund their own non-core industries, a problem that afflicted the previous policy.

SOUTH KOREA'S TEN TOP CHAEBOL

Core business sectors and related companies

- Hyundai: Motor vehicles (Hyundai Motor, Hyundai Motor Service), electronics (Hyundai Electronics) and energy (Hyundai Oil Refinery, Saeung Oil).
- Samsung: Electronics (Samsung Electronics), machinery (Samsung Heavy Industries, Samsung Aerospace), chemicals (Samsung General Chemicals, Samsung Chemicals).
- Lucky-Goldstar: Electronics (Goldstar, Goldstar Electron), chemicals (Lucky, Lucky Petrochemicals), energy (Honam Oil Refinery, Saeung Oil).
- Daewoo: Motor vehicles (Daewoo Motor), machinery (Daewoo Heavy Industries, Daewoo Shipbuilding & Heavy Machinery), distribution (Daewoo Corp.)
- Sunkyong: Energy (Yukong, Hungku, Sangsa, SK), chemicals (SKC), distribution (Sunkyong, Yukong Shipping).
- Hanjin: Transportation (Korean Air, Hanjin Shipping), machinery (Hanjin Heavy Industries), construction (Hanjin Development, Hanjin Construction).
- Ssangyong: Motor vehicles (Ssangyong Motor), non-metal mining (Ssangyong Cement), energy (Ssangyong Oil Refinery, Buna Oil).
- Kia: Motor vehicles (Kia Motors, Asia Motors), machinery (Kia Precision Works), steel (Kia Specialty Steel).
- Hanwha: Energy (Kyungin Energy), chemicals (Hanwha Petrochemicals), distribution (Hanwha, Hanwha Stores, Golden Bell).
- Lotte: Distribution (Lotte Shopping, Lotte Development), food and beverages (Lotte Confectionery, Lotte Chilsung Beverage, Lotte Ham, Lotte Mart), chemicals (Honam Petrochemicals).

Nigeria hit by new currency regulations

Nigeria's official economy is near to standstill following currency rules in last week's budget which fixed the naira exchange rate at 22 to the dollar and banned sale of export proceeds at the parallel rate of about 45 to the dollar, writes Paul Adams in Lagos.

Banks and industry are unable to deal in foreign exchange until the central bank of Nigeria issues guidelines governing the rate and allocation of foreign exchange.

The Central Bank of Nigeria yesterday postponed a meeting that was to have defined the rules. No explanation was given but some senior officials doubt that the bank is ready to regulate the system whereby it allocates scarce foreign exchange at an overvalued rate to the commercial and merchant banks with strict guidelines for their distribution to priority customers, mainly manufacturing and agricultural companies.

The biggest casualty could be investment by multinational oil companies which produce most of Nigeria's 1.8m barrels a day.

Oil accounted for nearly 90 per cent of last year's export earnings.

The oil majors bring in \$700m and \$1bn a year for existing operations. Before the budget, they exchanged dollars at the parallel rate, about N45 to the dollar, but the N22 exchange rate has doubled the funding cost of local operations. They are also suffering problems of late payment by the Nigerian National Petroleum Corporation for its 60 per cent share of operating costs.

Such a scheme, Mr Assad would be obliged to commit himself, without a parallel guarantee from Israel.

Syrian officials have stressed that future negotiations with Israel, due to resume next week in Washington, would be meaningless without an understanding that Israel would acknowledge ultimate Syrian sovereignty over the Golan.

Political analysts said Mr Rabin, in raising the referendum possibility, was more concerned with sending a message to Syria that Damascus would have to be more flexible and conciliatory to win over a sceptical Israeli public.

Mr Rabin, they said, was also playing a domestic political gambit to marginalise the opposition both inside and outside his Labour party, encourage the Shas party to rejoin the weak coalition and calm the 13,000 Golan settlers to enable the government to negotiate without facing a nationwide campaign against the peace talks.

Mr Rabin said: "If and when we come to a draft of a peace treaty between Syria and it demands a painful price, perhaps beyond what the residents of Israel expect - if, I emphasise it and when, in my opinion it will have to be brought to a referendum."

President Assad has consistently demanded an Israeli commitment to a full withdrawal from the occupied Golan Heights, and he repeated this basic objective during more than five hours of talks with Mr Clinton.

The Israeli proposal for a referendum was certain to be viewed with the deepest suspicion in Damascus because it would mean that whatever deal was ultimately negotiated could be subsequently overturned.

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NEWS: THE AMERICAS

Reagan and Bush 'knew of Iran-Contra plot'

By George Graham in Washington

An independent investigation into the Iran-Contra conspiracy says former President Ronald Reagan "set the stage" for illegal activities but "found no credible evidence" that he violated any criminal statute.

Mr Lawrence Walsh, the special counsel appointed to examine the Iran-Contra affair, said in his final report that Mr Reagan had "knowingly participated in or at least acquiesced in" a cover-up after the conspiracy came to light.

Iran-Contra, the worst scandal of

the Reagan presidency, was a plot led by Colonel Oliver North, a member of the White House National Security Council staff, to sell arms to Iran in an attempt to bring Iranian influence to bear on the terrorist groups holding US hostages in Lebanon.

At the same time the scheme diverted money to the Contra rebels in Nicaragua in defiance of a congressional ban on such aid.

Mr Walsh said former President George Bush, while he was Mr Reagan's vice-president, was also fully aware of Iranian arms sales, "con-

trary to his public pronouncements", but again found no evidence that he broke any law.

The Iran-Contra investigation has been ridiculed by Republicans for its \$35m (£23.6m) cost, seven years duration and meagre results.

Lawyers representing some of the main participants have criticised many aspects of Mr Walsh's investigation, and had tried in vain to persuade the appeals court which overruled the independent counsel to eliminate large portions of his report.

In a statement yesterday, Mr

Reagan called the report "little more than a self-administered pat on the back and a vehicle for baseless accusations that [Mr Walsh] could never have proved in court".

Although 11 of the Iran-Contra conspirators were convicted, the two most significant convictions, of Colonel North and Admiral John Poindexter, his superior at the White House, were overturned on the grounds that they had earlier obtained immunity in exchange for testifying to Congress.

Others, including Mr Caspar Weinberger, former defence secre-

tary, and Mr Robert McFarlane, former national security adviser, were pardoned by Mr Bush shortly before he left office last year. Only one Iran-Contra defendant served any time in prison.

In a press conference yesterday Mr Walsh said many of those who took part in the 1985-86 conspiracy had high motives, including Mr Reagan. "He may have been wilful but he thought he was serving his country in what he did," Mr Walsh said.

He was less forgiving of Mr Bush. "I think President Bush will always have to answer for his pardons.

That was most unjustifiable act," Mr Walsh said.

However, the report's impact might have been greater had Mr Bush won the 1992 election. As it is, the only conspirator still prominent in politics is Mr North, who is seeking a seat in the Senate.

The report concludes that the sale of arms to Iran violated declared US policy and may have violated the Arms Export Control Act, while the provision of support for the Contras violated the Boland amendment banning aid to military activities in Nicaragua.

Venezuela bank loss may reach \$500m

By Joseph Mann in Caracas and Stephen Fidler in London

Losses at Banco Latino, Venezuela's second largest commercial bank, which was taken over by the government after closing its doors last week, may be as much as \$500m (£337.5m), according to Venezuelan bankers.

There was no official confirmation of the figure but it began to circulate privately after monetary officials took their first, quick look at Latino's books last weekend before deciding on full state intervention.

According to the bankers, it was the size of the apparent losses that deterred other Venezuelan banks from stepping in to save the bank, which reported assets of \$1.9bn at the middle of last year.

Other disconcerting elements

surfaced as the government began the task of taking over the bank's management, deciding when to re-open and examining the books. For one thing, the government's bank deposit guarantee fund has 33 per cent of its total resources, or \$60m, on deposit at Banco Latino itself. It is not clear if these funds can be used in the short term.

Water and electricity sup-

plies, although restored in many areas, remain uncertain.

All residents have been warned to boil tap water for drinking. With most shops closed, obtaining basic supplies remains difficult.

Some inevitable profit from

others' losses.

Roving crews

were charging shops and busi-

nesses as much as \$1,000 to

board up broken windows.

Already, insurance compa-

nies have posted claims adjust-

ers in the region. As many as

60 per cent of the

affected regions lack any earth-

quake insurance, according to

the Personal Insurance Federa-

tion of California.

Since the 1989 San Fran-

cisco quake, state measures have

been enacted to ensure that

earthquake insurance is more

widely available in California.

However, its cost has risen

sharply and the extent of cov-

erage available has been lim-

ited, deterring many home and

business owners.

With insurance payouts not

expected to cover much of the

damage, the prospects for a

short-term economic recovery

seem bleak. In Oakland, hard

hit by the San Fran-

cisco quake, many damaged com-

mercial buildings were simply

abandoned by their owners.

"Once people realise that

buildings aren't coming back and

customers start to leave, you

get a cycle of decline," said Mr

Ezra Rapport, Oakland deputy

city manager.

The one big hope for Los

Angeles is federal aid. City and

state officials have been

encouraged by President Bill

Clinton's promises to assist the

region and are now hoping for

a multi-billion infusion of

funds from Washington.

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ing its activity, Cipes, has

been abolished as part of the

Giampi government's reform of

public administration.

Israel in high-tech US deal

Israel and the US yesterday signed an agreement to expand high-technology co-operation for commercial profit, reports Julian Ozanne from Jerusalem.

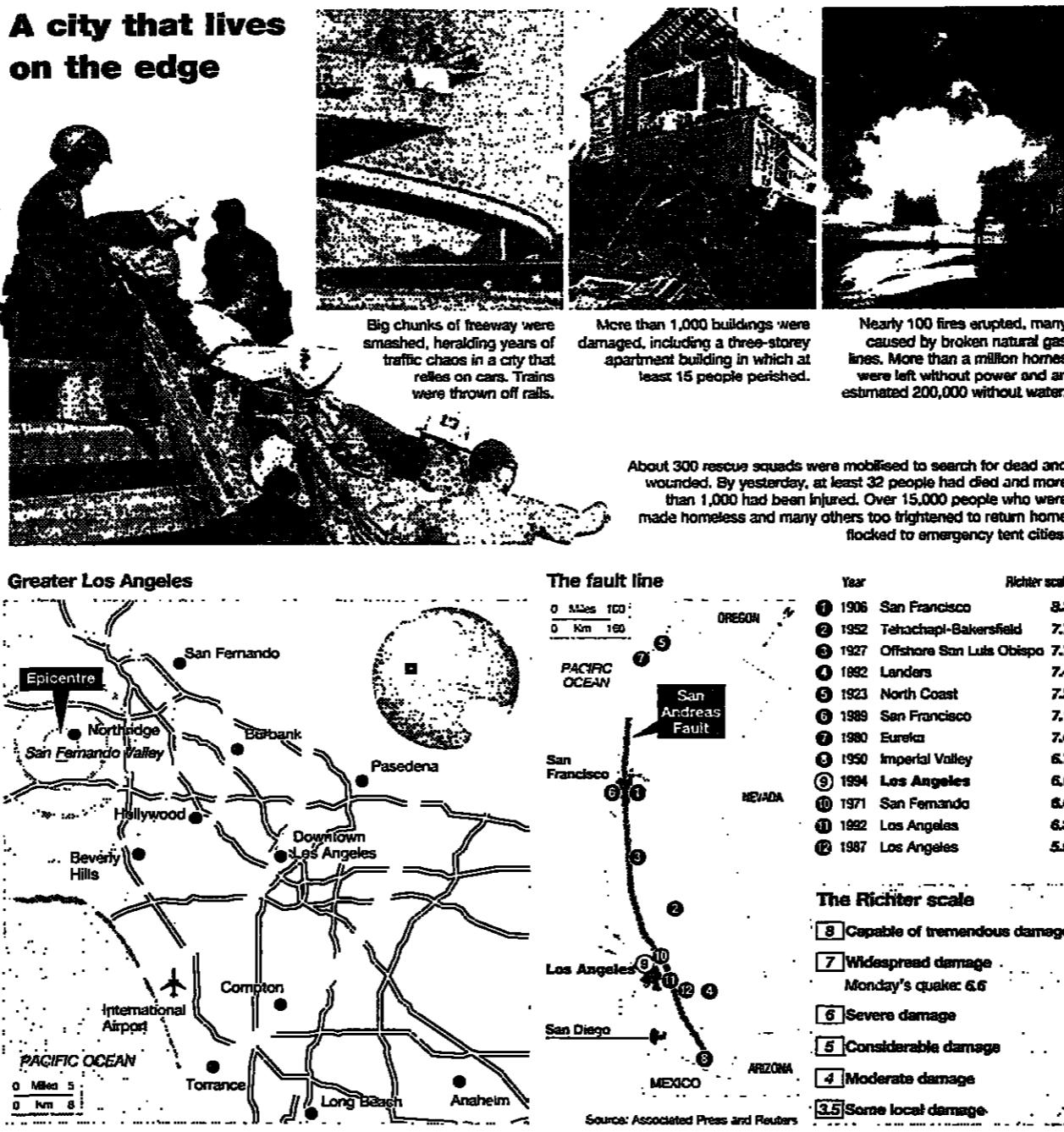
The agreement provides for the establishment of a 14-member US-Israeli science and technology commission of officials, academics and experts to encourage joint ventures in high-technology projects, scientific exchanges and assist in adaptation of military technology for civilian products.

Mr Ron Brown, US commerce secretary, who signed the agreement, said the new body would "bring together some of the world's finest and most innovative minds in ways that will generate new products and new technologies".

Worst disruption may be yet to come, writes Louise Kehoe from Los Angeles

Economic aftershock for City of Angels

A city that lives on the edge



The earthquake also destroyed an arching intersection of two big freeways in the San Fernando Valley, to the north west of the city. The Golden State freeway, the primary north-south route in the state, collapsed onto another highway, crushing several cars.

Questions remain about why so many roads, supposedly built to stand severe earth- quakes, should have collapsed.

So far there are few answers, but the state faces massive costs if it is to strengthen the system.

The quake's destructive force could have a serious long-term impact on the region's already battered economy. In the past year, job losses in southern California roughly equalled those of all the US's other states combined, said Mr Robert Arnold, a senior economist at the centre for the continuing

study of the California economy.

The freeway disruption can only make matters worse, said Ms Genevieve Giuliano, a transport expert at the University of Southern California. "It's a huge problem for commercial traffic. The fact that so many places are affected will interrupt commerce in all sorts of ways."

Long-distance truckers, who carry freight to and from Los

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It was unclear yesterday whether the EU would keep on the table an offer made in December to give Latin American suppliers improved quota access to its banana market.

Apart from Guatemala, which accounts for a tiny 1.5 per cent of EU banana imports and has remained adamantly opposed to the EU proposals, it emerged yesterday that Costa Rica, which accounts for 20 per cent of EU imports, was also paralysed ahead of general

elections on February 6.

One Latin American negotiator yesterday voiced regret that no compromise had been possible. "A solution is still necessary," he said. "If time conspired against agreement today, then we must still aim to find a solution in the month ahead."

It was unclear yesterday whether the EU would keep on the table an offer made in December to give Latin American suppliers improved quota access to its banana market.

Negotiators have insisted that a Gatt ruling in favour of the Latin Americans would be embarrassing, but otherwise a pyrrhic victory, since the report is unlikely ever to be adopted. Gatt's rules require that a dispute panel report is supported by all Gatt contracting parties before adoption.

Iran gas deal eludes Italian consortium

By Robert Graham in Rome

A £200m (£791m) plan by an Italo-Japanese-Russian consortium to develop Iran's South Pars gas field has failed through Sace, the Italian export credit guarantee organisation, has refused to cover up with the required 88 per cent of the financing, and the National Iranian Oil Company, responsible for the remainder of the funds, has dropped the project - at least

Roughly half the contract was to be carried out by Italian companies led by Saipem, the

engineering and pipeline subsidiary of Iri, the state oil concern.

The Japanese and Russian partners included Mitsubishi and Machinointerport.

Together they have failed to come up with the required 88 per cent of the financing, and the National Iranian Oil Company, responsible for the remainder of the funds, has dropped the project - at least

so far there are few answers, but the state faces massive costs if it is to strengthen the system.

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Major defends role in dam contract row

By Philip Stephens and James Blitz

Written evidence suggesting Mrs Margaret Thatcher's government linked huge aid package to Malaysia with the sale of British arms has been unearthed in Whitehall in the wake of the political row over the Pergau Dam project.

Mr John Major yesterday defended his role in giving final approval in 1991 to the financing of the controversial project to build a \$300m hydro-electricity station on the river.

Earlier this week Mr Tim Lankester, the permanent secretary of the Overseas Development Administration said he had opposed the decision as a "waste of taxpayers' money".

But he was overruled by Mr Douglas Hurd following consultations between the foreign secretary and Mr Major. It is understood that Mr Hurd was advised by government lawyers that the deal did not involve a breach in the law preventing overseas aid being used directly to purchase arms.

The Foreign Office has consistently denied that the Thatcher government, which agreed in 1989 to finance the Pergau project a few months after signing a \$1bn framework accord on military sales, linked the two deals. Government policy prohibits any link between aid offers and weapons contracts.

But it emerged yesterday that while the denials have been accurate in a strict sense, the government did in early 1988 tie the offer of a large aid package to the prospective arms deal.

The Pergau project, though not mentioned specifically at the time, was eventually financed from this package.

Documents detailing the link have been uncovered in both the Ministry of Defence and the Foreign Office.

The papers, potentially deeply embarrassing to the government, pre-date a formal letter sent to the Malaysian government in July 1988 saying that the offer of aid and the prospective arms deal were tied together.

It is understood that the letter, sent by Lord Younger, the then defence secretary, reflected official concern that the earlier papers did represent a breach of government policy.

Civil servants were particularly alarmed by the relaxed attitude about any link adopted by officials in Mrs Thatcher's Downing Street Office. The letter was designed to provide a public defence against charges that the rules had been broken.

In the Commons yesterday, Mr Major made it clear that he had felt it impossible to renege on an agreement signed by his predecessor. He also defended it as vital to Britain's industry and exports.

By Norma Cohen, Investments Correspondent

Pro Ned, the Bank of England-backed organisation which encourages the appointment of corporate non-executive directors, has been sold to a leading European headhunting firm and to its own management.

"All of those broad areas of corporate governance we still believe in," a Bank spokesman said. "Achieving that goal through this particular organisation is less overwhelming than it was 10 or 12 years ago."

Egon Zehnder International, based in Zurich, is to be the

new owner of Pro Ned along with the organisation's three managing directors. Its chairman, Sir Adrian Cadbury, will remain chairman for a further year but will not become a partner.

Demand for independent non-executive directors on corporate boards has increased since the release of recommendations by a committee headed by Sir Adrian. That report recommended that each board have at least two non-executives who are genuinely

independent of management.

Last August, the Bank of England is said to have approached several executive search firms about a possible purchase of Pro Ned after concluding that it was no longer effective for it to remain with its current sponsors.

Although Pro Ned has a high public profile because it has championed the cause of corporate governance, it has failed to market its search services as do commercial executive search firms. It has also suf-

fered from the image of an inbred organisation.

"It has always been thought of as a 'jobs for the boys' organisation," said one of its sponsors.

The sponsors chose Egon Zehnder because it seemed to have the "culture and fit" and had pledged to continue to promote a role for non-executive directors of UK and European companies. It will also maintain modest fees for small and mid-sized companies seeking independent non-executives.

Hurd to address FO staff over pay

By Robert Mauthner, Diplomatic Editor

Mr Douglas Hurd, the foreign secretary, is taking the unprecedented step of addressing a meeting of his department's entire London-based staff to try to reassure them about pay, career prospects and redundancies.

Some 1,000 staff are expected to attend next Monday's meeting, which is said to be the first of its kind organised in the Foreign Office. It is due to be held in the magnificent setting of the Durbar Court, the restoration of which was undertaken under Mr Hurd's predecessor, the then Sir Geoffrey Howe, now Lord Howe.

The meeting is taking place at the request of the diplomatic service's Whitley Council, representing the various staff unions, which has expressed increasing anxiety about the future of the staff at a time of financial retrenchment in all government departments.

Characteristically, the Foreign Office would say only that the secretary of state has agreed to give "a general address to the staff which will focus in part on management and administrative issues".

It is no secret, however, that the department will have to make some staff cuts as a result of the financial constraints imposed on it by the Treasury and that that has had a demoralising influence inside the Foreign Office.

Other developments, such as the "market testing" programme of several Foreign Office departments, to see whether they could operate as privatised agencies, has also worried some of the staff.

Although the meeting has been billed as a general address by the foreign secretary to his staff, it would be surprising if anxious civil servants were not to take the opportunity of asking Mr Hurd some searching, and possibly embarrassing questions about their career prospects and pay.



Bank of England governor Eddie George and chancellor Kenneth Clarke at the launch of the NDCS Gold Rush appeal yesterday

Lockheed raises stakes in bid for Hercules replacement

By David White and Paul Betts

Lockheed, the US aerospace group, said yesterday UK companies would make up to 15 per cent of its proposed new version of the veteran Hercules transport aircraft, the C-130J.

Launching a campaign to secure a £750m-£900m RAF order for 30 Hercules, the company said the UK share would be roughly the same as

on the rival European project, the Future Large Aircraft.

British Aerospace is lobbying for government backing for the European venture, seen as a military counterpart to the Airbus family of commercial airliners.

Lockheed and its UK partners estimate the UK would obtain £1.2bn

worth of work from the C-130J programme on a "conservative" forecast of 400 sales worldwide, "significantly

more" than the value of the UK purchase. They claim the programme would support 1,500 British high-technology jobs.

The RAF has about 60 older Hercules. The Ministry of Defence, expected to decide by the end of the year whether to refurbish or replace half this fleet, is due shortly to invite a formal bid from Lockheed.

Lockheed has so far signed up 18 UK companies for the project,

including GEC-Marconi, Hunting, Westland, Lucas and the TI subsidiary Dowty, which will make the propellers. Further British contracts are under discussion.

The UK companies have already invested about £70m in the programme in which Lockheed is investing about £200m.

Lockheed is looking to the UK as the lead customer for the four-engine aircraft, outwardly much the

same as previous Hercules, which has been in service since the 1960s.

Other customers include Australia, with an initial requirement of 12 aircraft; New Zealand, and Saudi Arabia. The US is also believed to have a requirement for about 250 aircraft to replace older Hercules transports.

BAE, which fears it will be forced out of the European FIA project if the UK government continues to

refuse to back it, is understood to have declined an invitation to join the Lockheed programme.

However, Mr Gordon Williams, chairman of Hunting Aviation, part of the Lockheed consortium, said yesterday the C-130J project was not in conflict with the FIA. The European aircraft would be a contender to replace the second batch of RAF aircraft, he said, but would not be available until about 2003.

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Plans to boost rail freight services

By Charles Batchelor,
Transport Correspondent

A package of measures designed to improve the viability of rail freight and to encourage private operators to run freight services is to be announced by the government today.

Grants to encourage companies to set up private freight terminals and to switch freight from road to rail are to be increased four-fold to more than £40m over the next three years. The government is also to auction off surplus freight locomotives and rolling stock to companies which want to break into the freight market.

Details of the plans will be unveiled by Mr Roger Freeman, transport minister, in a speech to the Chartered Institute of Transport today.

Mr Freeman is also expected to announce that a regulation raising the permitted weight of trucks delivering to rail terminals

cars sales in the UK will be boosted strongly during the 1990s by an increase in single-person households and the numbers of cars per household, a MORI poll of more than 1,700 motorists indicates, John Griffiths writes.

Motorists' buying intentions over the next two years, examined by MORI as part of its research for the annual Lex Report on Motoring, indicate a relatively quick return to annual sales of more than 2m cars last seen at the end of the 1980s. The record of 2.3m car sales in 1989 may be broken by the end of the decade.

After 1989 the UK market underwent its steepest post-war recession, plunging to 1.58m within two years.

It recovered more strongly than expected last

year to 1.78m. Lex Service, the vehicle importer and distributor which controls more than 100 dealers in the UK, yesterday launched its annual report by predicting further growth to 1.9m sales this year.

However, Lex executives believe MORI's findings reinforce their belief that this year's recovery could again outpace industry expectations to reach sales of 2m.

MORI's research found that, for the first time in three years, survey drivers expected the number of cars in their households to rise. Some 40 per cent of households currently have more than one car. If MORI's research is borne out, the average will rise from 1.54 cars per household now to 1.6 in two years.

nals from 38 to 44 gross tonnes will be put to parliament before the end of January. It should become law by the time freight shipments begin through the Channel tunnel in March.

The value of grants to boost rail freight shipments will be £43m over the next three years starting at £13.3m in 1994-95 and rising to £15.4m in 1996-97.

This money comprises the freight facilities grant, an old, established subsidy to help private operators set up rail terminals, and the track access grant, a new subsidy to help rail freight operators meet charges for the use of track.

The freight facilities grant, which was previously applied to freight removed from urban roads and single lane carriageways, has been extended to cover dual carriageways and motorways. It will be calculated on the basis of 5p per tonne mile saved.

The Rail Freight Group, a lobbying organisation representing nearly 100 users of rail freight, transport companies and equipment manufacturers, welcomed the increase in grant but questioned the wisdom of

spreading it fairly equally over the three years. If the first year's access grant is fully taken up, and committed for subsequent years, there will be none available for companies applying in years two and three, it said.

It also said the decision to extend the scheme to motorways was welcome, though the mileage allowance was half of what it had been hoping for.

The auctioning off of surplus BR stock was also crucial to the entry of new freight operators, the group said. But it was important that usable assets were put up for sale and not just locomotives and rolling stock which were ready to be scrapped.

Freightliner, BR's loss-making domestic container business, which has been offered for sale, has attracted a good level of interest from potential private buyers, Mr Freeman said. Government subsidies to this company would continue.

Britain in brief

Peers warn of clash over justice bill

Peers warned the government

industrialised democracy for not upholding labour standards it has agreed to accept.

The latest complaint from

the TUC concerns clauses in

the Trade Union Reform and

Employment Rights Act that

came into force last autumn.

The TUC has written to the

ILO arguing that the act vio-

lates ILO convention 87 on

freedom of association by

imposing an obligation on a

union to admit to membership

individuals or groups whether

the unions want to accept

them or not. It also complains

about the act's provisions that

further limit the right to

strike.

Orders taken by manufacturing companies rose, especially from the domestic Scottish market, a further sign that the Scottish economy is improving.

The survey, which is analysed by the Fraser of Allander Institute of Strathclyde University, the economic forecasting body, shows investment by manufacturers in plant and machinery continuing to rise and expected to improve further.

Extradition law change likely

The Irish government is expected to approve amendments to extradition legislation, which will close legal loopholes that have blocked the extradition of IRA suspects to the UK from the Irish Republic.

Government officials said yesterday the cabinet would approve the amendments this week, and that the new bill would be published before the Dáil, the parliament, resumes next week.

Food export drive launched

The government yesterday launched a drive to boost food exports to Continental markets in an effort to close Britain's £5bn food and drink trade gap.

Mrs Gillian Shepherd, agriculture minister, said: "We have the lion's share of the UK market. But in other European countries our share is only around 5 per cent of the food they import."

Food producers and processors will be able to apply for grants of up to £150,000 to help them win new markets under the government's expanded marketing development scheme, worth £6.4m over two years, to be launched in April.

Scots business optimism grows

The mood of businesses in Scotland is continuing to improve as the Scottish economy emerges from recession, the quarterly Scottish Chamber Business Survey says.

The manufacturing and

wholesaling sectors reported

the fastest rises in demand in

the last quarter compared with

the previous one. The construction industry also showed

increased optimism, while

businesses in retailing and

tourism were more cautious

about their prospects.

Football club seeks investors

Sunderland football club has advertised for substantial major investors.

The club is heading for a loss of up to £2m in the current year on turnover of about £5m.

Mr Geoff Davidson, club secretary, said yesterday: "We aren't really looking for anybody prepared to put in less than £500,000."

Crime against retailers costs £2bn

By Neil Buckley

Crime cost UK retailers £2bn last year, and knocked about a quarter off their profits, according to the first comprehensive survey of the problem, published yesterday.

The British Retail Consortium said retailers lost £260m through recorded crimes in the financial year 1992-93, based on a survey of 54,000 shops accounting for almost half of all UK retail sales. The figures do not include police, court and other costs.

Retailers also lost £1bn of goods through unrecorded crimes, and spent £370m on security equipment and anti-crime measures.

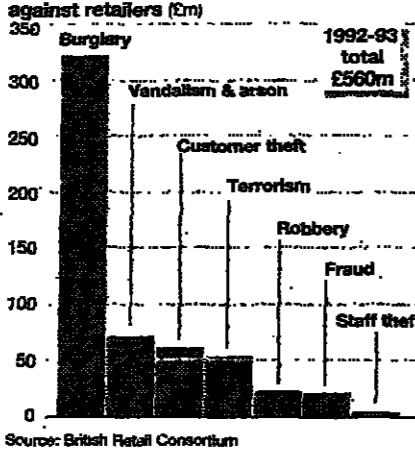
Shops detained 1.2m customers in connection with crimes, and some 28,000 of their own staff.

"External" crime, including customer theft, burglary, arson and robbery, comprised 54 per cent of the total cost, while "internal" crime such as staff theft accounted for 27 per cent. Crime prevention accounted for 19 per cent.

The problem of retail crime was highlighted last year by Mr Stanley Kalins, chairman of

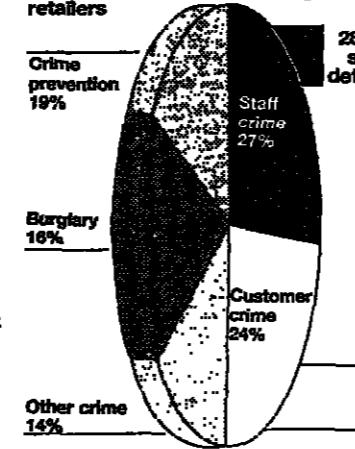
Retailers count the cost of crime

Direct losses from recorded crime against retailers (£m)



Source: British Retail Consortium

Estimated cost of all crime against retailers



Survey findings:

- Retail profits would have been 23% higher were it not for the cost of crime
- For every ten shops there were six burglaries, eight times the burglary risk to the average household
- Six in every 100 premises experienced robbery
- 37% of customers suspected of crime and 44% of staff suspects were dealt with by retailers themselves
- The total number of suspects dealt with internally - and whose cases did not come to court - was 450,000
- Some 14,000 staff were subjected to violence and there were 106,000 threats of violence

develop a programme to counter crime.

That would include advice on industry best practice for retailers, as well as local and national schemes.

The survey found a total of 2.1m criminal incidents affecting shops last year - the equivalent of six incidents for every shop in the country.

More than 1.5m of these

were thefts by customers.

The consortium said the answer to the problem was not necessarily tougher laws or a clampdown on shoplifters.

"If every shop thief was handed over to the police, the whole criminal justice system would grind to a halt," said Mr James Mays, director-general of the consortium.

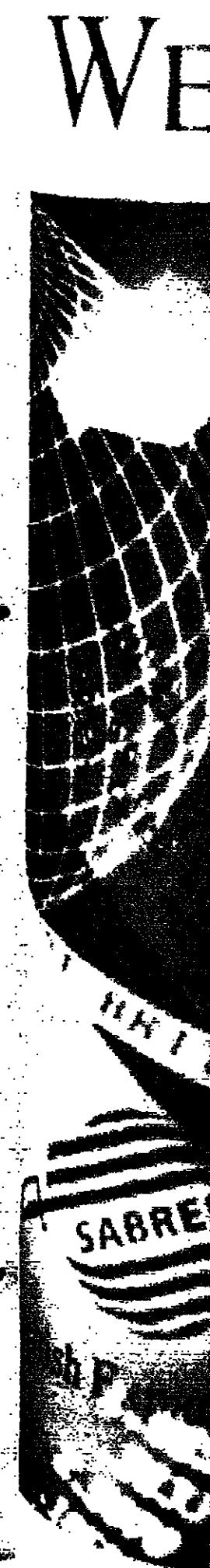
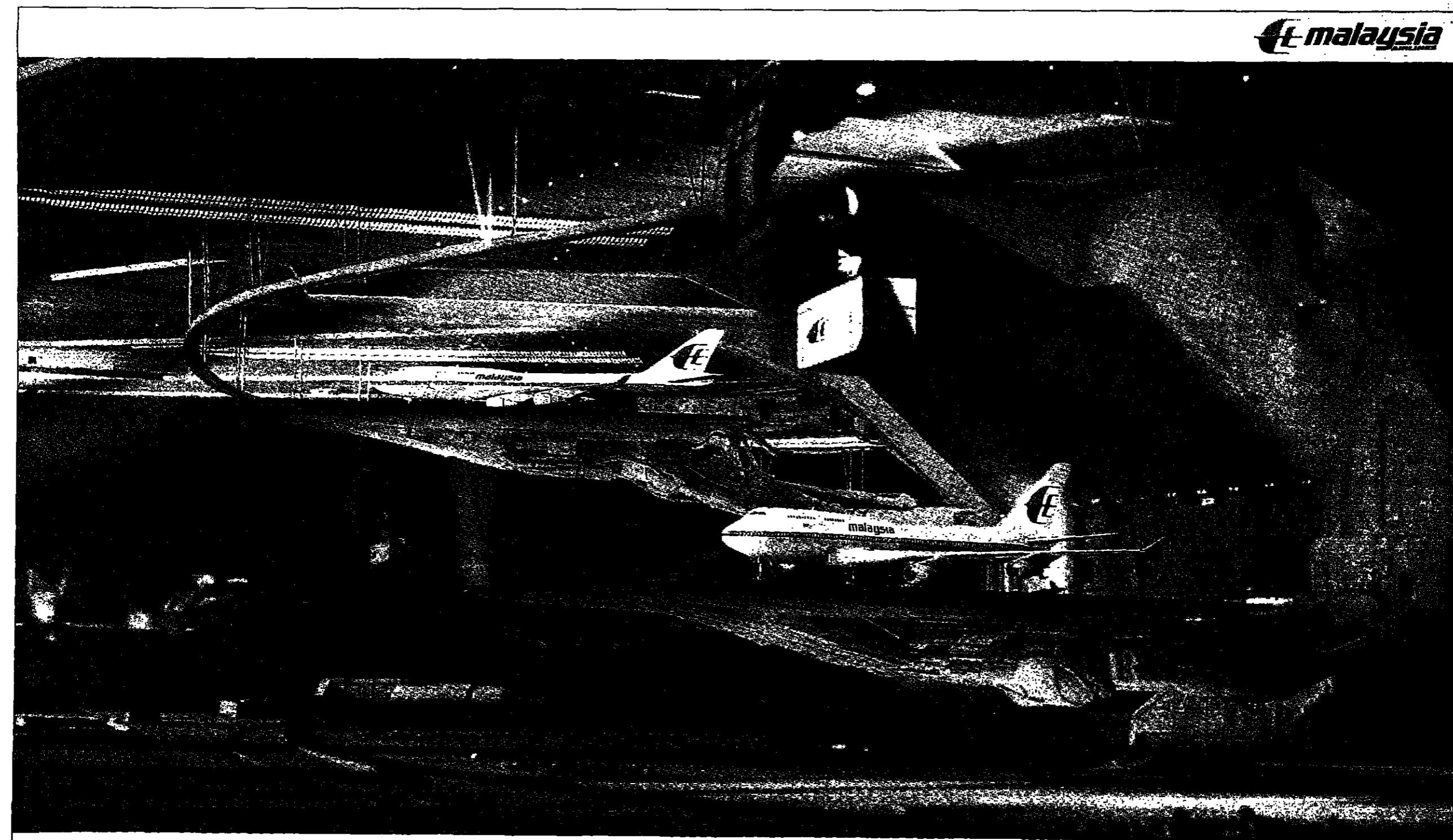
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MANAGEMENT

Jim Smith's allegation of contracting irregularities was vindicated, yet he lost everything. Richard Donkin reports

Whistleblower's cautionary tale

The parliamentary report paper is yellowing with age, but Jim Smith treasures its contents as if they referred to events which happened yesterday. The text outlines his efforts to expose defence contracting irregularities that helped the UK government recover more than £1m in over-paid profits and led to changes in contracting procedures that saved millions more.

Smith has little else to treasure. Identified as a whistleblower, he is now a corporate outcast because he used insider knowledge, gained as a director, to alert authorities to questionable practices at his company.

When his allegations of excess profiteering from defence contracts were highlighted by the Public Accounts Committee in the mid-1980s he was hopeful of receiving some compensation and picking up the pieces of a shattered career.

Today he is penniless, evicted from his home of 20 years, ostracised by companies that once courted his talents, ignored by a government that valued his help and all but forgotten by the professional bodies to which he belonged.

"I did what I knew to be professionally and ethically right. I cannot halt the suffering. Losing the house was terrible," he says.

Smith's story is particularly relevant when an individual's claim is vindicated . . . he can still be abandoned and forgotten

Want at a time when there is growing anxiety in the UK about unethical corporate behaviour. Public Concern at Work, the recently established charity which advises whistleblowers, said in a report this week that a third of the calls to its office during its first month of operation concerned corruption and potential fraud.

Smith's case demonstrates that even when an individual's claim is vindicated and he is supported by apparently powerful organisations, he can still be abandoned and forgotten. At one stage in his campaign for government compensation, for instance, he had the support of more than 300 MPs who signed an early day motion calling for government compensation. That

all-party support and the recommendation for compensation from the PAC, however, failed to move the Ministry of Defence, which had benefited most from his actions.

The Institute of Directors (IoD) - of which he is a member - and his professional body, the Chartered Institute of Management Accountants (Cima), also backed him but the campaigning subsequently ran out of steam.

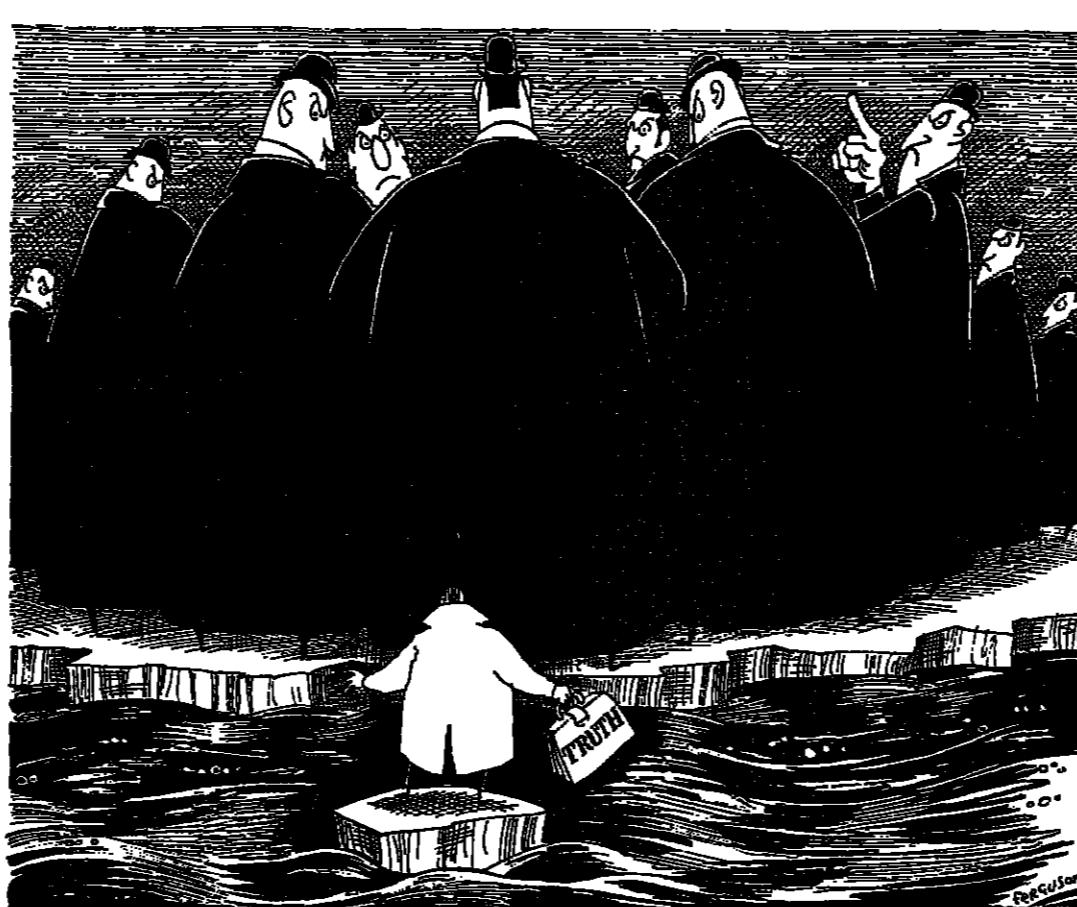
Smith's fate seemed unimaginable 42 years ago when, as a young school-leaver, he joined the family company that became Ferranti International as a trainee accountant. Within four years he was working with senior directors planning the company's financial future.

He became expert at methods of defence contracting and helped the company over one of its most difficult times in the 1960s when it was forced to pay back excess profits on a contract for Bloodhound missiles. In that case, Smith believes the profits had been fairly earned, but the company was anxious to keep on friendly terms with the MoD. "I learned then what damage could be done to a company by an inquiry into its costing methods," he says.

After joining the board of a US-owned, UK-based defence company he first encountered what he considered unethical behaviour. He had raised about £1m through the MoD's progress payments system to help company cashflow on specific contracts, but the US parent wanted to use the cash elsewhere. Smith alerted the MoD and the payments were postponed.

By this time he had left to set up a company doctoring service which accompanied companies on cash flow. In 1974 he was approached by John Heywood, an ex-management colleague at Ferranti who had become the chief executive of the Horstmann Gear Group. Smith helped the group purchase a UK defence company, Aish, based in Poole, Dorset, and became a director in the same year. Shortly afterwards, he found evidence of over-pricing in a contract won by Aish. He insisted that it was rectified and the figures adjusted in the accounts. He estimated the company would have to pay back £1m to the MoD.

Smith says his approach had the support of Heywood, Aish's chairman, who he says also wanted him to make the position clear to the MoD. The chairman was absent on sick leave, however, in June 1981.



when Smith was called to a group board meeting to ratify a set of accounts which did not allow for the overpayment. "When I refused they frog-marched me out of the building, held in an arm lock. I was instantly dismissed," he said.

Aish told the PAC that Smith was made redundant because his specialist expertise was no longer needed and that Smith had lost an unfair dismissal claim - and subsequently appealed - at an industrial tribunal. The company also said it had approached the MoD about the excess profits before the ministry was passed evidence by Smith.

Heywood, the one man in the company powerful enough to persuade the board to reverse its decision, died three weeks after the meeting. By this time Smith had met with MoD officials and outlined the problem contracts. He says the company only admitted the overpricing two years later when the tribunal was about to hear his unfair dismissal claim.

This last point was accepted when Smith took his case to the PAC in parliament. His stance was vindicated when it published a report supporting his action and calling for a "hot line" to encourage whistleblowers to report malpractice in defence contracts. Aish repaid £421,000 to the MoD and a further £500,000 was deducted during price renegotiations. An MoD investigation in 1983 decided there was insufficient evidence of criminal activity and that it was a matter for contractual redress.

The MoD may have tightened its procedures but it did nothing to help Smith. He says his former customers no longer used him as a consultant for fear that it could upset their relationship with the MoD. "As soon as you are branded a whistleblower you have an uphill battle to be compensated because people think you are a sneak but that wasn't the case at all for me. It was the people who did the dirty on me that forced the issue. I had been

tasked to ensure they did not do anything amiss. I did the right thing."

Losing the industrial tribunal, unusually heard in camera, was perhaps the most severe of Smith's setbacks. Another blow was evidence from MoD officials refuting his contention that he had raised the matter a year before any approach by the company. The discrepancy in the evidence was never reconciled. Nevertheless, Sir Gordon Downey, then comptroller and auditor general in 1985, concluded: "Mr Smith's allegations clearly had a significant impact on the volume and effectiveness of MoD's post costing activity with this firm."

There remains a feeling among some who helped Smith at the time that he was badly treated but that avenues which might have put right the wrongs have been exhausted. Andrew Hutchinson, principal research officer at the IoD, said his organisation tried to help Smith. He says: "We did our best to

encourage his creditors to be reasonably lenient with him on the grounds that he had been put into this position through acting on principle."

He adds: "I could see no particular reason to suppose that the situation was anything other than what he had alleged. It had all the appearance to me of a fairly good civil service snow job."

Cima admits it might have done more to help. A note left by an official in the case file says: "The institute was simply not in a position to champion Smith's cause."

Bunny Warren, assistant secretary, who was not an official at the time, says the institute was not wealthy enough. "He was up against a big company which would have been prepared to take senior legal advice and be represented to make sure they didn't lose the case." He says the institute provided loans and grants to Smith and was unlikely to pursue them for repayment. It is also paying a weekly sum that is kept low so that it does not affect payment of his state benefit. "If you look at it in the hard light of day I suppose we should have done more," says Warren.

The only new interest now comes from Public Concern, which wants to revive government interest in Smith's case. Guy Dehn, director of Public Concern, says: "If anyone in the US had done what he did they would have been paid a very large sum of money. They certainly wouldn't have been dismissed and ruined."

Smith's experience, though, is not untypical of whistleblowers. In perhaps the most famous example, Stanley Adams was awarded £200,000 compensation from the European Commission after he exposed illegal price-fixing by Hoffmann La Roche. His whistleblowing led to a suspended one-year jail sentence under Swiss industrial espionage laws in 1976 after the suicide of his wife who had feared a much more severe sentence.

According to a survey of 87 whistleblowers in the US six years ago some 17 per cent of them lost their homes, 8 per cent filed for bankruptcy, 15 per cent filed for divorce and 10 per cent attempted suicide.

Aish itself was sold by Horstmann and became Widney-Aish. Michael Windsor, current executive chairman of Horstmann, says he knows little about the case, but comments that no good had come of it for the company.

Consult across Europe

Judging by the latest UK Management Consultancies Association survey, the market for consultants continues to mirror economic recovery. But what sort of work are clients demanding?

One admitted anecdotal answer was offered this week at a meeting in London of the members of ECN, an alliance of eight national management consultancy companies with offices in 10 European countries. ECN, whose combined fee income of about £50m last year puts it among the top 20 European players, claims mutual servicing of customers among its companies, multinational projects and the exchange of know-how make it more than just a routine consultants' lunch club.

What was striking at the meeting was the different regional experience. The two Scandinavian firms, for example - Carta Corporate Advisers of Stockholm and Sami of Helsinki - have found that there is a strong strategic bias in their territories as companies seek to expand internationally. This was not the picture elsewhere in Europe.

In Germany, said IRB International of Cologne, the demand for expertise in linking organisations from east and west after unification is now tailing off. "Cost optimisation" work of the kind familiar to the UK in the early 1990s is of greater interest.

In France and the Benelux countries clients are increasingly seeking to quantify the returns from using consultancy services. In France there is growing interest in innovation, while the significance of the public sector has increased in the Benelux countries.

As for the UK - where the ECN member is the accountancy firm Stoy Hayward - managing director Michael Grunberg says the "catchphrase remains process re-design", though he says people differ on whether this refers to incremental improvements or a complete re-design.

Tim Dickson

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BUSINESS AND THE ENVIRONMENT

Castle casts a chemical spell

A UK cement maker is turning waste into fuel, writes Andrew Taylor

Close to Pendle Hill, the bare limestone outcrop where the celebrated Lancashire witches are purported to have cast their spells, Britain's second largest cement manufacturer has been working on its own brew.

Castle Cement, which supplies about 3m tonnes of cement annually in the UK - about a quarter of the country's production - has developed a formula to turn waste industrial chemicals into a fuel at its Ribbleheads works. The fuel is used to fire kilns which bake limestone and clay to produce a clinker which is ground to produce cement.

Castle says its new product, called Cemfuel, could cut its energy costs by up to 30 per cent. It has reduced the company's sulphur dioxide emissions by 20 per cent and nitrogen oxides by 50 per cent.

In spite of some local protests about burning a fuel derived from chemical waste, the process has been approved by the pollution inspectorate, which has been involved with the project throughout. Peter Weller, general manager for Castle in charge of the development, says there has been no increase in halogens, metallic and hydrocarbon emissions or dioxins as a result of the experiment.

The company, which has invested £1.5m in the project, expects a pay-back within three years. It says that US companies, which have developed similar formulae, burn up to 80 per cent industrial wastes in their kilns, although it does not expect to achieve this rate in the UK.

The waste chemicals used in Cemfuel are hydrocarbons, including solvents, mostly produced by pharmaceutical, chemical, paint and printing ink companies. The fuel is supplied to Castle's recipe by the solvent recovery companies Solrec, CMR and Safety-Kleen. The cement company is paid to use the fuel. If the waste materials were not converted to Cemfuel they would have to be disposed of expensively by being burned in an incinerator or buried at a landfill site.

Cement kilns operate at more than 1,400°C compared with 1,100°C for waste incinerators. Tests initially involved the company burning 25 per cent Cemfuel to 75 per cent traditional coal fuel. It is now experimenting by burning half waste-derived fuel to half coal.

Cement manufacturers have worked hard in recent years to reduce costs by closing uneconomic plants and cutting labour forces. Filter presses have been introduced to remove the higher water content found in chalk which had made it more costly to process than limestone.

Sophisticated electronic temperature and moisture controls have also been installed to reduce manufacturing costs during the worst recession to hit the UK construction industry for more than a century.

The market pressures are driven by feelings, not facts," says Heikki Sarra, senior vice-president of United Paper Mills, one of the country's biggest paper companies. "It is very important for us to have equal and predictable regulation. This is a very capital intensive business and it takes years to change."

The tremors have reached Jyväskylä, a forestry town in central Finland, where, as in most of the country, the bulk of the forest is owned by private individuals, but where unemployment is 20 per cent, making any attack on forestry a threatening prospect.

Kaj Karlsson, director of the woodlands department of Metsäliitto, a large forestry co-operative, says it is pointless for foreign critics to demand that Finland protect its ancient forests. "There is hardly any original forest left in Finland," he says. "That was cut down long ago. What we have now is new growth forest."

Castle consumes about 400,000 tonnes of solid fuel annually. In total, UK cement manufacturers burn about 2m tonnes a year. Weller says: "The aim has been to reduce costs in the most environmentally beneficial way possible. It is very pleasing that we have been able to achieve this objective so successfully."

There are a number of possible fuels which could be used in kilns. Continuity of supply is as important as the energy and environmental efficiency of the

Finland's forestry and paper industry has been shaken by accusations from abroad that its forest management methods are destructive and its paper mills environmentally unfriendly.

Last November, an article in *Der Spiegel*, the German news weekly, entitled "Plunderers in the north" sent shock waves through the business community and the government. It suggested that Finland, Canada, Alaska and Russia were ravaging their ancient forests with mechanical tree harvesters.

Finland's forestry industry, not surprisingly, has rejected the accusations against it. And there are mutterings in Helsinki about "environmental imperialism" by countries which seek to impose standards on others. Finland, people point out, has had a forestry conservation law on its statute books for decades.

But Finns also have enough experience of the suddenness and force of environmental campaigns to know that their largest industry - wood, pulp and paper products account for 36 per cent of Finnish exports - would be in serious danger if these claims gained strength, particularly since they affect every stage of the paper-making process.

"The market pressures are driven by feelings, not facts," says Heikki Sarra, senior vice-president of United Paper Mills, one of the country's biggest paper companies. "It is very important for us to have equal and predictable regulation. This is a very capital intensive business and it takes years to change."

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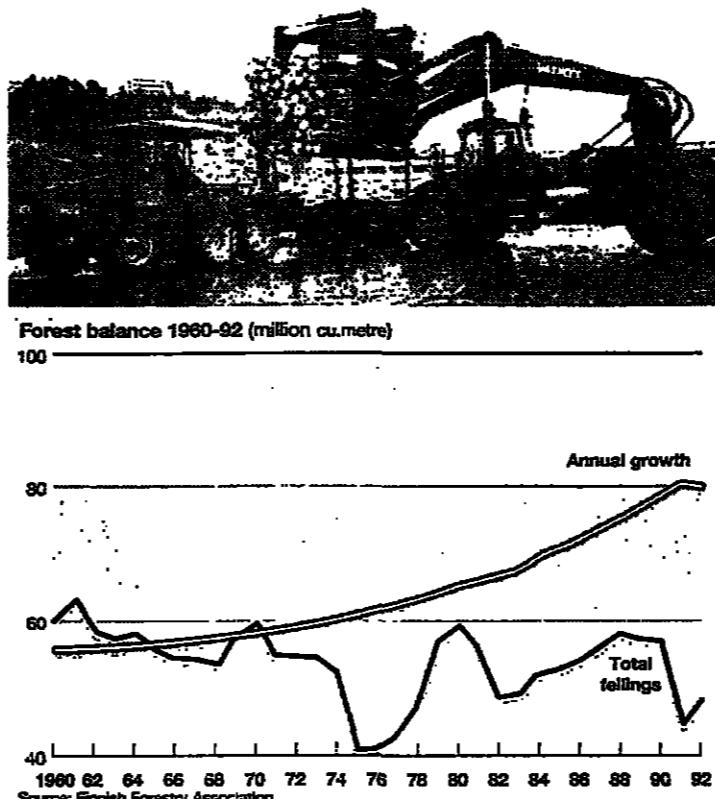
Pauli Ahola, a private farmer who owns 360 hectares, fears foreign pressures will lead to a ban on clearcutting. The alternative - harvesting by thinning - would be much more laborious and would render his business uneconomical, particularly with timber prices at their current depressed levels.

Even so, the government recently extended protection to 23,000 hectares of state-owned old growth forest. But it cannot afford to extend this to private farms because there is no money to compensate the owners for lost production.

Finland's forestry industry is taking a beating over its management methods, writes David Lascelles

Finns on a limb

Finland's forests



Source: Finnish Forestry Association

A point laboured by the Finnish forestry industry is that the replanting rate exceeds the annual harvest by a large margin, and that Finland now has more forest than at any time in its recorded history. But Tony Juniper, habitats campaigner at Friends of the Earth, says it is not sufficient to look at sustainability only in terms of whether the forest stock is growing. Finland's forest management methods, with their replacement of the original growth with trees for industrial use, have threatened species and reduced bio-diversity, he says.

"To get into the German market, you have to be totally chlorine-free," he says. "But that adds 5 to 10 per cent to the cost." Until recently, chlorine-free paper commanded a

price premium in the central European market. But recession has wiped that out.

But while production methods have been attacked, they can, at least, be remedied. A more deadly threat to Finland's paper industry comes from foreign pressure to raise the share of recycled paper.

For example, the European Union

recently agreed recycling targets, and Belgium is introducing an eco-tax to promote re-use of waste products.

This not only threatens to undercut Finland's leading export product - virgin pulp paper - but also challenges it to get hold of enough recycled paper to plough back into production to meet other countries' content requirements. With a population of only 5m, but enough paper production to supply a country eight times its size, locally generated waste paper meets only a fraction of industry needs.

Ironically, therefore, Finland now imports waste paper from abroad. One Finnish company, the state-owned Enso-Gutzeit, has even built a recycled newsprint plant in Germany in order to be closer to the source of waste paper.

Pertti Laine, the vice-president for industrial and environmental policy at the Finnish Forest Industries Federation, says that recycling is now the biggest economic issue for the industry. He is supporting a campaign to promote incineration as an acceptable alternative to recycling or landfilling. Frequent recycling quickly wears out pulp fibres and adds to costs - and you are still left with a waste problem, he says.

On his desk is a brown-grey block of what looks like rubber. It is compressed paper, the product of a technology to transform waste paper into a useable fuel. Paper has almost the same calorific value as coal, he says, and produces carbon to grow more trees. "The Finnish plan is not cradle to grave, but cradle to cradle," he says, using the environmentalists' product life cycle terminology. Finland claims to be one of the few countries in the world which absorbs nearly all the carbon it produces.

However, the industry's attempts to rebut criticism have yet to convince the sceptics. Heidi Hautala, one of the 10 Green Party members of parliament, says the *Spiegel* article gave a much-needed impetus for change. "Up to now, the industry was only concerned with its image. Now it sees a need for action," she says.

She also wants action from the government: a redrafting of the forestry law to cover leisure uses and protect bio-diversity, limitations on the use of ploughing and pesticides, and so on. Her position is sensitive because such measures would add to the industry's cost and regulatory burden at this difficult period.

Germans question suppliers

Germany's publishers are stepping into the environmental fray after pressure from campaigners to improve the management of forests from which trees are cut to make paper for newspapers and magazines.

Last last year, Axel Springer - publisher of *Bild*, the daily tabloid, *Die Welt* and several big regional newspapers and national magazines - fired off a lengthy questionnaire to its paper suppliers on their forest management policies.

The subjects covered by the 17 questions included tree cutting methods, use of insecticides, species protection and forest ownership. The answers yielded information which Springer, the biggest newspaper concern in Germany, has published in a 140-page document for its readers and advertisers.

Springer's action, unique in Germany, followed a campaign by the Hamburg office of Greenpeace which opposes many of the practices of the paper suppliers, especially clear-cutting. Greenpeace says it welcomes Springer's initiative and expects others to follow suit.

Publishers like Springer are aware of their readers' concern about environmental issues. Its questionnaire was aimed at communicating the strength of this feeling to its suppliers in Finland, Sweden, Norway, Austria, Germany and Canada.

All answered the questionnaire, in which Springer made no threats about future contracts. "When an important paper buyer does something like this, it sends out signals," says Florian Nehm, Springer's environmental representative.

The company will draw up other questionnaires on such aspects of papermaking as plant emissions and use of chemicals.

Publicly, the papermakers have reacted calmly. "I can understand the action of the Springer company very well, being under such pressure from Greenpeace," says Knut Kringsstad, responsible for environmental affairs at Norsk Skog, the Norwegian paper manufacturer. "It was a very natural thing to ask suppliers how they run their forests."

Andrew Fisher

PEOPLE

Sir Christopher adds to his collection

Sir Christopher Harding, the former chairman of British Nuclear Fuels, will be able to indulge his passion for collecting egg cups in his new job as chairman of the Prince's Youth Business Trust.

The Prince of Wales has asked Sir Christopher to take on the chairmanship of the PYBT which helps young unemployed people start their own businesses. To mark the appointment the PYBT has invited its young entrepreneurs to have an egg cup for the new chairman. So far over 30 have accepted the challenge. Sir Christopher, 54, takes

over in June from Sir Alan Shepard, chairman of Grand Metropolitan, who has done the job for four years. Although the PYBT is one of at least ten philanthropic ventures sponsored by the Prince of Wales it is felt to be the one closest to his heart. He has described it as the "largest seed corn agency in the world". It spends around £5m a year helping 3,000 young people with direct financial support, plus a further 25,000 through counselling and 7,000 in continuing care. It has a staff of 220 and 5,000 part-time volunteers. Sir Christopher

hopes to double the number of young people the PYBT helps start up in business.

Sir Christopher has been on the PYBT's advisory council since 1983. However, his decision to add yet another chairmanship to his increasingly busy schedule is slightly surprising given that only last week he said he would be

reducing some of his other commitments following his appointment as chairman of Legal & General. He is already a non-executive chairman of BET and Newthill and sits on the boards of Hanson, English China Clays, Slough Estates, GEC and joined the board of the Post Office last month.

■ Paul Laband moves up from deputy to full managing director of ABBEY LIFE Investment Services on the departure of George Yoxall for EXETER INVESTMENT GROUP.

■ Greg Collins, md of Hogg Professional Risks, is appointed to the board of HOGG INSURANCE BROKERS.

■ Arne Kitzs has been appointed chief operations executive of THE INDEPENDENT ORDER OF FORESTERS UK.

■ Nicholas Boardman and Justin Tweedie have been appointed to the board of ASHLEY PALMER SYNDICATES.

■ John Beer, formerly chief executive, has been appointed md of NORTHERN STAR INSURANCE.

■ Paul Smith, formerly director (marketing and development) at SUN LIFE Financial Associates, has been appointed business development manager (corporate pensions) on the retirement of Brian Symonds.

■ Bob Powell has been appointed md of FENCHURCH North Western. Jeff Davies is appointed chairman.

■ Martin Pettman and Alastair Speare-Cole, who rejoins the company, have been appointed joint md of STEELE BURRILL JONES' non-marine reinsurance broking unit, which is renamed Meacock Samuelson & Devitt. John Horwell is rejoicing as deputy chairman.

■ Andrew Clark has been promoted to property director of ABBEY LIFE Investment Services.

This announcement appears as a matter of record only.



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Taylor to take over at Sun Alliance



Roger Taylor, 52, is to take over as group chief executive at Sun Alliance in succession to Sir Roger Neville. Sir Roger, who is now 52 and has been chief executive since 1987, will retire on June 30. As group executive director since 1989, Taylor has a strategic responsibility for the group's life and general insurance operations.

He was previously responsible for the group's UK general business as general manager UK from 1984 to 1988. Taylor joined the group in 1988 and has been a director since 1986.

■ James Crosby, a general manager with Scottish Amicable life company, has been chosen by HALIFAX building society to be managing director of its life operation which it plans to set up next year.

Halifax, the UK's largest society, announced last September that it was planning to end its relationship with Stan-

dard Life, one of the UK's largest insurance companies, and would set up its own life company.

The society, which used headhunters in its search for a managing director for the life operation, says that Crosby emerged as the frontrunner at a very early stage.

■ Roger Stilham has been appointed a director in the commercial property services division of Bain Clarkson, part of INCHCAPE. Clark Elderkin and Nick Wilcock have been appointed to Bain Clarkson's Leeds National board.

■ Michael Carpenter, assistant director of Samuel Montagu, and Alan Nichols, insurance analyst, have been appointed finance director and research director, respectively, of London Insurance Market Investment Trust (LIMIT).

■ Steve Furness has been promoted to md of BARCLAYS LIFE on the departure of Jeremy Goford. Don Barratt, financial institutions director, is appointed operations director (network), based in London, and David Cartwright, clearing and bullion services director, becomes operations director (centres), based in Northampton.

■ Roy Townsend has been appointed general manager of NW REINSURANCE on the departure of Leslie Lucas.

■ Guy Boes and Claude Declercq have been appointed to the board of SUN ALLIANCE's Belgian subsidiary.

■ Alan Waterfield has been appointed a director of BRADSTOCK FINANCIAL SERVICES.

ARTS GUIDE

Television/Christopher Dunkley

A trip down Quantity Street

Still they come, the new series for the 1994 new year season. In the whole history of British television - scarcely a half century, admittedly - there cannot ever have been so many series launched in such a short period.

Television is still expanding, and even though none of the programmes mentioned here today was provided by a cable or satellite company (apart from news and sport the amount of original material coming from these new sources is virtually nil, which may explain why their share of total viewing is still only 6.5 per cent across the nation as a whole) the development of cable and satellite has nevertheless intensified the competition among terrestrial broadcasters. So has the government's tough attitude towards the BBC and its insistence that TV be run like a whelk stall.

The result, even if you leave aside such trivia as game shows and soap operas, is a cascade of new programmes so intense that it makes logistical problems for a column such as this, in the past two weeks in this space I have reviewed, however briefly, the dramatic series *Brookway Stories*, *Smokestack*, *A Dark Adapted Eye*, *The New Adventures Of Superman* and *99-1*; the comedies *Health And Efficiency* and *Comic Asides* - *The High Life*; the factual series *Art Of Conducting*, *Auction and Nomads Of The Wind*; and *Jonathan Meades' Further Abroad*.

Still queuing for review are the following series, none of them fresh batches of old titles, all of them genuinely brand new:

■ *Family Watch* presented by the cheapskate Robert Kilroy-Silk.

■ *Network First* which ITV is putting in place of such memorable documentary series as *First Tuesday* and *Viewpoint*.

■ An American comedy called *Flying Blind* which contained in the opening episode the lines "That's my idea, a communion wafer with a sort of toffee flavour" and "You mean that my ability to delay my orgasm for two hours counts for nothing?" Try it tonight at 12.10 on C4.

■ *Scotland Yard*, a documentary series indistinguishable from the last six about the police.

■ *Just A Minute* which may be enjoyed by those who liked it on radio, though perhaps not.

■ *The Great British Garden Show* which is equally concerned with flower and vegetable shows and gardening.

■ A bizarre American conjuring series called *The Unpleasant World Of Penn And Teller*.

■ A series on Scottish arts called *The Bigger Picture* presented by Billy Connolly.

■ John Mortimer's drama series set in a London auction house, *Under The Hammer*.

■ *All Quiet On The Preston Front*, a drama series about the Territorial Army.

■ A Channel 4 documentary

in which she plays a barrister.

Then of course there is the BBC2 drama, set in a small town in the 19th century, in which everyone gallops around on horses through the railroad is coming: the locomotive steams to the end of the line to deliver the sleepers for the next bit. The town is riven by factions made up of the banker and his cronies, landowners, and a young doctor with modern ideas who has just ridden in from the east. The women, who wear bonnets and bustles and ride side-saddle, are treated as mindless little things waiting for a handsome stranger to arrive on the stagecoach, and the men congregate in the saloon to gamble and drink. Not the wild west, of course, but *Middlemarch*.

The parallels are not merely coincidental. Americans have used

splendid example of what we are always being told the BBC ought to be doing. And yet... in the past Davies has created his own series such as *A Very Peculiar Practice*, and if ever it came to a choice between another adaptation from 19th century literature and a Davies original I would not need to ponder a second before opting for the Davies.

The list above is not even exhaustive, so we can hardly complain about the amount of new material we are being offered: probably no audience anywhere has ever been offered more. Yet we can and should protest about the type of material. Staying with drama as our example, there is a bleak absence of passion, personal communication, and vision. However high the production values in *Under The Hammer*, *All Quiet On The Preston Front*, *99-1*, *Headhunters* and *NYPD Blue* - and they are mostly very high indeed - these are all clearly formula works which have been created to win ratings.

Though there was certainly pleasure in watching this week's yarn in *Under The Hammer*, about a puritanical wife who cracked the nude-adorned silver salt into the lake in Cromwell's time and today's killjoy wife who followed with the Petrus '61 (all topped off by John Wells' cosy little cameo as the obit vulture) you could never mistake it for something that Mortimer felt he had to do... unless of course his accountant insisted.

Similarly with *NYPD Blue*, and the story of the ageing cop with an obsession and a dangerously regular date with a prostitute, there was never any sense that creator Steve Bochco had any purpose more serious than repeating the success of his previous series, *Hill Street Blues*. It is slick and watchable and passes an hour effortlessly, but it has no challenge to make, nothing fresh to say, no determination to engage with the viewer.

As for *Headhunters* and *All Quiet On The Preston Front*, they look as though they could have been made to fulfil quotas. We have had dramas built around oil men, bankers, psychologists (and of course policemen; *99-1* is yet another police series which, contrary to the impression conveyed by Episode 1, appears now



Patrick Malaide and Juliet Aubrey as Casaubon and Dorothea in *Middlemarch*

to be simply more of the same old crime guiff and somebody at the BBC must have flicked through a careers book and realised there had never been a series about *headhunters*. Unfortunately the most interesting aspect of the opening episode was Francesca Annis's accent which swung alarmingly from French to American and back.

Drama series about life in the Army and the RAF have also appeared in the last couple of years, so the Territorial Army hardly comes as a surprise. But *All Quiet On The Preston Front* is another series which shows no indication of

Fatzer, the hero of a play that Brecht neither published nor finished, is an innocent non-conformist. Not that he is eccentric. Simply, he insists, "I can't go on doing what is fine for me and does harm to you"; and a choral commentator remarks that he is not a "mind-of-the-masses man." Yes, an archetypal Brecht hero; and his dissent links him to other such heroes of German drama as Woyzeck. All around him you see society at its most brutal. Evil flowers naturally; sex is an unfurling and animal function; aggression is everywhere.

After Brecht's death, the "Fatzer" fragments were arranged into a montage by the German playwright Heiner Müller, and now the Gate Theatre is presenting them as translated and directed by Marc von Hennem. The main impression this version leaves, however, is not of content but style.

The play has seven performers. At any time in the action, two or three of them are standing at lanterns on the periphery of the stage. They don spectacles, and at regular intervals chant a kind of choral that either tells us what will happen or comments on

what did happen. Sometimes their text sounds Biblical, sometimes like a Greek chorus, sometimes in word-cycles almost worthy of Gertrude Stein. But they chant it like Dekks. Brechtian humanity is missing.

Meanwhile the scenes that occur in the centre of the stage show us society reduced to its most empty. Men, when asked where they have come from, answer "Wherever we've come from, think of it as Hell's back yard." When one woman says to another "Have you no shame?", the other replies

"How would I know? I haven't had it touched in years." Everyone seems to be commenting on themselves even when they are in the middle of things. Brechtian irony is never absent. But the text keeps drawing attention to its own literary style - "I am to

them a foot, no more. That dangles from its ankle, dead..." - and the actors keep end-stopping in mid-sentence to show us how Brecht's language consists of lines.

There are also expressionist effects that strike me as un-Brechtian. The set is composed of barren earth. Early on, the two women are seen lying, immobile and face down, on this earth; when they make efforts to rise, they promptly fall back, splat to the ground. This obvious metaphor, straight out of the German movement theatre of such people as Pina Bausch - as are the heelless shoes the women wear - is too leaden to succeed in Brecht, as are several other heavy symbols.

Should Brechtian theatre be alienating to this degree? And should alienation be this boring? For, oh, this production keeps hitting you like a dull cash - for 90 minutes, with no interval. The seven actors belong to Primitive Science, a company founded by von Hennem last year and focusing on 20th-century European theatre. The production makes you feel less like a theatregoer than a student.

At the Gate Theatre, W11. Ends February 5.

Theatre/Alastair Macaulay

Brecht's fragmentary Fatzer



Style rather than content: Sarah D'Arcy in Primitive Science's production

and absolutely distinctive command of instrument and music.

This stamp of personal authority could be recognised in the sound-world the pianist creates, with its crystalline pianissimos, forcefully delineated attack leading to

Concert/Max Loppert

Roll fulfills early promise

In 1983, at the tender age of 17, Michael Roll won the first Leeds piano competition. After that his career developed erratically - there is a revealing examination of this, and the progress of subsequent Leeds winners, in Wendy Thompson's riveting 1990 history of the competition (published by Faber) - and in recent years he seems to have cut a low profile on the London musical scene.

Should Beethoven's Queen Elizabeth Hall recital showed, however, that Roll has not lost contact with the London piano-loving public. Not having heard him play for some years, I must confess to being entirely unprepared for the authority he demonstrated throughout the concert. Mea culpa! In a programme of Classical masterworks - Beethoven's Op. 26 Sonata and "Erotica" Variations in the first half, the mighty Schubert B flat Sonata in the second - Roll established from the first note his genuine, concentrated

sharp-edged yet not brutal climaxes and incisive articulation. Every note is scanned to justify its place in the larger musical scheme, every figurative-pattern to provide more than mere textual underlay.

In the variation-structures of both Beethoven works, this produced a sense of unfolding adventure that carried with it an exhilaration, a note of "going somewhere" that no means commonly achieved. Occasionally it also resulted, I felt, in an over-instant quality to Roll's phrase-shapes, the middle episodes of the "Erotica" Variations seemed too self-conscious in their punctuation to disgorge the full measure of pawky good humour.

But this response should be understood as a matter of personal preference rather than criticism: on its own terms the authority of Roll's Beethoven brooks no argument. His Schubert likewise: the tremor of unease filtering out from under the melodies was sustained and built upon in a manner that allowed the last movement to attain its place as a genuine, and utterly invigorating, completion to the whole piece.

It was not a consoling Schubert reading. Questions were left thought-provokingly open at the end. This alone provided an impressive token of Mr Roll's mature mastery.

ARTS GUIDE

Monday: Berlin, New York and Paris.

Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.

Wednesday: France, Germany, Scandinavia.

Thursday: Italy, Spain, Athens, London, Prague.

Friday: Exhibitions Guide.

European Cable and Satellite Business TV

(Central European Time)

MONDAY TO FRIDAY

Super Channel: European Business Today 2230; repeated 0630, 0715

MONDAY

Super Channel: FT Reports 1230.

TUESDAY

Super Channel: West of Moscow 1230

Euronews 0745, 1315, 1545, 2345

WEDNESDAY

Super Channel: FT Reports 1230

THURSDAY

Super Channel: West of Moscow 1230; FT Reports 2130

Euronews 0745, 1315, 1545, 1845

FRIDAY

Super Channel: FT Reports 1230

SATURDAY

Sky News: FT Reports 2030

SUNDAY

Super Channel: FT Reports 2230

Sky News: FT Reports 1730; 0430

BONN

Over The main event this week is the premiere on Sun of Gian-Carlo del Monaco's new production of *Les Contes d'Hoffmann*, conducted by Dennis Russell Davies. Repertory includes Valery Panov's production of Prokofiev's ballet *Cinderella*, Yuri Lyubimov's staging of *Jenůfa* and *Lötzsch's Der Wildschütz* (0223-773887).

COLOGNE

Philharmonic Tonight, Sat: Guarneri Quartet plays string quartets by Arriaga, Beethoven and Ravel. Tomorrow: Margaret Price song recital (0221-2801). Openhaus Sat: *Così fan tutte*. Jan 29 first night of Harry Kupfer's production of *Shostakovich's The Nose* (0221-221800).

COPENHAGEN

Royal Theatre Tonight, Sat: *Così fan tutte*. Tomorrow, Fri, next Mon, Tues, Thurs, Sun: *Hejlig Tomasson's new production of Sleeping Beauty*.

0341-713 2280

DRESDEN
Semperoper A new production of Prokofiev's ballet *Romeo and Juliet*, choreographed by Stephan Thoss, opens on Sun. Repertory also includes *Les Contes d'Hoffmann*, *The Bartered Bride* and *Elektra*. Lazlo Berman gives a piano recital on Fri (0351-484 2223).

HAMBURG

Staatsoper Tonight, Sat: *Fidelio* with Gabriela Benackova, Thomas Moser and Matti Salminen. Tomorrow, next Tues: Don Pasquale, Fri, next Wed: *Johannes Schaff's production of Entführung, Sun: La bohème* (040-351721). Alte Oper Tonight: Pierre Philharmonie conducts Liege Philharmonic Orchestra in works by Hindemith, Schumann and Mahler, with piano soloist Leonid Freim and soprano Barbara Schlick. Tomorrow: René Kollo sings operetta. Fri: Ira Bernstein and New Step Dance Show. Next Tues: Canadian Brass. Next Wed: Gidon Kremer. Jan 30: Thomas Hampson (0341-291036).

LEIPZIG

Opernhaus Tonight: *Il barbiere di Siviglia*. Fri: *Stravinsky* ballet evening, choreography by Uwe Scholz. Sat: Boris Godunov (0341-360 1240). Gewandhaus Tomorrow, Fr: *Kurt Masur* conducts *Gewandhaus Orchestra* in works by Brahms and Tchaikovsky, with piano soloist Elisabeth Leonskaja. Sun: *Elisabeth Leonskaja* piano recital. Next Tues: Ralf Welkert conducts MDR Symphony Orchestra in Schubert, Mahler and Beethoven, with baritone Wolfgang Holzmair.

GOTHENBURG

Konsertshuset Tomorrow, Fri:

LILLE

Nouveau Siècle Tomorrow, Fri: Matthias Barnet conducts *Orchestre National de Lille* in the premiere of a new work by Yves Prin, plus music by Cherubini and Berlioz. Jan 28, 29: *Yehudi Menuhin* conducts Bach's B minor Mass (2012 8240).

LYON

Opéra Tonight, tomorrow, Fri, Sat: Kent Nagano conducts Maguy Marin's Lyon Opéra Ballet production of *Coppelia*. Jan 28: Nagano conducts orchestral concert with soprano soloist Margaret Price. Feb 8: Thomas Hampson song recital (tel 7200 4545 fax 7200 4546). Auditorium Jan 27, 29: *Elihu Inbal* conducts Mahler's Seventh Symphony (7860 3713).

MARSEILLE

Opéra Fri, Sun afternoon, next Tues: José Carreras sings title role in Petrica Ionesco's production of *Der fliegende Holländer* (9155 0070). Salle Garnier A new production of *Yevgeny Onegin*, conducted by Lawrence Foster and staged by John Cox, opens on Fri with Dmitry Hvorostovsky in the title role. Repeated Sun afternoon and next Tues (9216 2299).

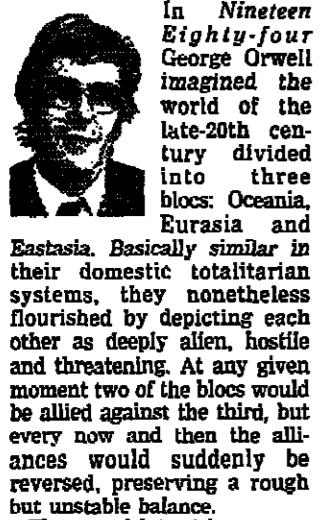
MONTE CARLO

Salle Garnier A new production of *Giuseppe Sinopoli* conducts *Philharmonia Orchestra* in works by Brahms and Shostakovich. Feb 11: *Siropoli* conducts Mahler (2283 3200).

SAINT-ETIENNE

<p

Edward Mortimer



In *Nineteen Eighty-four* George Orwell imagined the world of the late-20th century divided into three blocs: Oceania, Eurasia and Eastasia.

Basically similar in their domestic totalitarian systems, they nonetheless flourished by depicting each other as deeply alien, hostile and threatening. At any given moment two of the blocs would be allied against the third, but every now and then the alliances would suddenly be reversed, preserving a rough but unstable balance.

The actual late-20th century, whatever its other faults, has so far been mercifully unlike Orwell's vision. Yet the spectre of "blocism" continues to haunt us. Time and again we are warned of the danger that, having disposed of the cold war, the industrialised world will now arrange itself into three great regional trading blocs, dominated by Japan, the European Union and the US; and that all other countries will have to attach themselves to one or other of these blocs if they are to survive economically.

The EU raised this spectre first. Its common external tariff, and its delegation of negotiating power in trade matters to a single, supranational authority, made it look a bit like a bloc. Plans for the single market, when first announced in the mid-1980s, prompted much talk of "fortress Europe" in other parts of the world, even though what was involved was the removal of internal non-tariff barriers and few if any new barriers to external trade were erected.

Now the North American Free Trade Agreement, even though it stops far short of a common market, let alone a political union, has aroused similar fears and suspicions in Asia. And of course the rest of us, well aware that east Asia is much the fastest-expanding market in the world today, are anxiously on the look-out for signs that east Asia might be closed to us, with Japan seeking once again to turn it into a private hunting ground.

The spectre loomed extra large in the closing stages of the Uruguay Round of the Gatt trade liberalisation talks, when mothers took to scaring their children with warnings that

Blocs on the horizon

The notion of an 'east Asian economic caucus' is gaining ground

unless they took their free-trade medicine at bed-time they would wake up in a cold, unfriendly three-bloc world. Specially recalcitrant children had to be scared with creepy variations in the plot.

Last November, for instance, C. Fred Bergsten, a leading US economist, told a European audience that they should realise the alternative to success in the Gatt talks was not a three-bloc world, with the US and Asia ganging up against the Europeans.

Shortly before Mr Bergsten's

Asian leaders think the region has more to teach the west than to learn from it

warning, Mr Warren Christopher, US secretary of state, had delivered a similar message, reminiscing western Europe that it was "no longer the dominant area of the world". The main evidence for this proposition seemed to be that "there is a lot of criticism coming from western Europe, but I don't see or hear it coming from Asia".

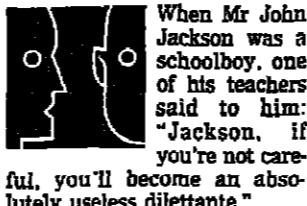
Mr Christopher should listen more carefully. There is a rising tide of criticism from Asia, not perhaps of his personal performance, but of the US and indeed of "the west". Malaysian prime minister Mahathir Mohamad is the best-known critic, but Mr Lee Kuan Yew, former prime minister of Singapore, is not far behind. Such leaders think that Asia now has more to teach the west, about virtues such as "discipline, loyalty and diligence", than to learn from it about democracy or human rights.

Mr Mahathir has for years been campaigning for an "east Asian economic caucus", so far without much success: he was alone in his boycott of the recent Asia-Pacific Economic Co-operation summit in Seattle. Japan has firmly refused Mr Mahathir's invitations to take the lead in any kind of economic bloc. It is all the more interesting, therefore, to find that Mr Mahathir's ideas are taken seriously by Mr Ogura Kazuo, head of the economic affairs bureau in the Japanese foreign ministry, who last July called for "a new concept of Asia", or "Asian restoration".

This emerging regional consciousness is underpinned by a strong sense of economic achievement, and also by rapidly strengthening economic ties within the region. In a paper prepared for last weekend's UK-Japan 2000 Group conference, Mr Eiichi Matsumoto, a former vice-chairman of the Bank of Tokyo, points out that "Japan is increasingly replacing the US as an absorber of Asian manufacturing products", while the fast-growing Asian countries themselves "now mutually absorb their manufacturing products in an enhanced intra-regional trade".

Yet "Asia" as a region is even less clearly defined than "Europe". It usually denotes the Pacific rim countries, inhabited by people with yellow or brown skin and a Confucian or Buddhist cultural heritage, overlaid in some cases with Christianity or Islam. South Korea, Japan, China, Philippines, Vietnam, Thailand, Malaysia, Singapore and Indonesia are clearly core members, but in some contexts India and/or Australia can also be included.

The formation of these countries into any kind of bloc remains highly implausible, and so long as they remain the world's most dynamic exporters they can have little interest in such an arrangement. What does seem likely is that Asians will be more prone to define themselves as such in political and cultural terms. Like Europeans since the 1960s and for much the same reason - a combination of economic success with an awkward feeling of political inferiority and cultural insecurity - they will seek, in schizophrenic fashion, both to "stand up" to the US and to retain it as ally and trading partner.



When Mr John Jackson was a schoolboy, one of his teachers said to him: "Jackson, if you're not careful, you'll become an absolutely useless dilettante."

Mr Jackson, 64, who became chairman of Ladbrooke at the beginning of this year, sternly denies any charges of dilettantism. Whether studying plants, butterflies, walking in the Himalayas or running companies, he insists that each task gets his full attention.

Nevertheless, as the chairman of seven quoted groups and London solicitors Mishcon de Reya, the director of several other companies, and part owner of the magazine *History Today*, he is open to the charge that he cannot possibly master them all.

Mr Jackson is part of a small group of UK business men who have become professional chairmen and non-executive directors. After 28 years with the British subsidiary of Philips, the Dutch electronics group, he realised he would rise no higher than the UK board and decided to look for non-executive appointments. Philips gave him an office, a secretary and a parking space.

His current chairmanships include: Grashey, the electronics group; Celltech, the biotechnology company; Howden, the engineering group; Brown & Jackson, owner of the Poundstretcher discount retail chain; Wyndham Press, a printing and packaging company; and the computer services concern, SD-Scicon. He is also a director of marketing services group WPP, among others.

By his own admission, chairing a company is a full-time job. He says: "A chairman is neither executive nor non-executive. He's a chairman 24 hours a day."

How can all his companies get 24 hours a day? By managing his time rigorously, he can ensure that each company gets sufficient attention, he insists. Mr Philip Swinstead, founder of SD-Scicon, says: "He has this fantastic ability to compartmentalise his mind and switch with each telephone call to another compartment."

As to Mr Jackson being useless, shareholders in Ladbrooke - whose interests include betting shops, Hilton International hotels and the Texas Homecare do-it-yourself chain - currently think otherwise.

Mr Jackson earlier this month achieved what many despairing Ladbrooke observers had considered impossible: he persuaded Mr Cyril Stein, head of the company for nearly four decades, to step down from the board.

While few dispute Mr Stein's role in building up Ladbrooke from a small high-society betting agent to its current status as an employer of 53,000 people, many had tired of the group's secretiveness. One analyst recalls a results presentation when Mr Stein accepted three questions and then led the board out of the room.

Last September, Ladbrooke said Mr Stein would step down as chairman at the end of 1993 but would remain a non-executive director for three years. Mr Jackson, then vice-chairman, would become chairman.

Almost immediately, it became clear the arrangement would not work. Mr Stein, who was ill when Mr Jackson announced the change, telephoned the FT from his sick bed to say he would still play a leading role in the group's decision-making.

There was similar confusion over who was in charge late last year when Ladbrooke made contradictory announcements about whether it would take advantage of the new foreign income dividend scheme.

Unlike conventional dividends, foreign income dividends do not carry a tax credit which pension fund investors can claim. Pension fund shareholders' annoyance caused the share price to fall.

Mr Jackson does not regret the original plan for Mr Stein to remain on the board. He says: "I thought it could work. I knew Cyril as being a man of very strong character who was capable of disciplining himself. What I didn't know was whether he would or whether the outside world would give him a chance to.

"The outside world can make life difficult for someone trying to cope with a situation of this kind. It's not malice or wickedness. I think well-meaning people said things to Cyril that made life difficult for him. "A great deal of harm might have been done to the com-



John Jackson: 'The chairman must be sackable at one second's notice'

pany and to him. It wasn't difficult to come to the conclusion that there should be a clean break."

He adds: "Many people who have created great companies find it difficult to distinguish between themselves and the company."

Mr Jackson says the group intends to dispose of its substantial property portfolio, a particular interest of Mr Stein. The group is also considering changing its name. When the Texas chain is more profitable, the group will decide whether it should be retained or sold. Ladbrooke's board will have to decide whether to cut its dividend, a move resisted by Mr Stein but regarded by Mr Stein as an essential token of the group's prudence and realism.

The City has long feared that Ladbrooke's reticence concealed a dark accounting secret. That suspicion is starting to fade. Mr Jackson now needs to dispel it entirely.

[English] West Country in a fisherman's house. We survived by taking in lodgers and living off the sea and allotments. It taught me a hell of a lot about looking after myself," he says.

"That view of life was reinforced during the second world war. It showed me how you could be self-reliant and live with other people in a community. One of the great effects of the war was that it brought people together."

In the 1970s, he devised an exercise in self-sufficiency for his own family: for six years, on borrowed land in Kent, the Jacksons produced their own meat, milk, eggs, vegetables and some fruit. They produced a surplus, which they sold to old age pensioners at reduced prices.

Self-sufficiency cuts both ways. He believes companies need to know when to tell the chairman to go. "The chairman must be the one member of the board sackable at one second's notice. If he's not doing his job properly, his colleagues should get rid of him."

So far, Mr Jackson has been given credit for making Ladbrooke more approachable. When, with Mr Stein ill in bed, Mr Jackson announced the group's half-year results last September, analysts recall that he asked one of them whether he was happy with an answer a director had given him. The analyst said he wasn't. Mr Jackson asked the director for more details. It is a sign of the suspicion in which Ladbrooke had been held that this was seen as the beginning of a new dawn.

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Michael Skapinker

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Dangers posed by a larger rouble zone

From Prof Steve H Hanke

Sir, Your editorial, "Gaidar departs" (January 17), reports that one reason for Mr Yegor Gaidar's unexpected departure from the Yeltsin camp was his objection to the Russian-Belarus economic merger. You correctly conclude that the resulting monetary union poses a serious problem for Russia because the control of double credits will be more difficult.

Your exclusive concern with the well-being of Russia and its reformers fails to show the real dangers posed by an enlargement of the rouble zone, however. Since last March, when officials of the Yeltsin government told leaders in eastern Europe not to bother building large embassies in Kiev, Ukraine, because they would be downgraded to consular sections within 16 months, the Yeltsin government's objective of reconstituting the former Soviet Union has been transparent.

On January 7, when you reported that Belarus and Tajikistan had been reincorporated into the rouble zone, it became clear the zone would provide Russia with the instrument to put the Soviet Union back together again.

With the exception of Estonia, which followed our advice (see *Rakheform Vaade Eestile: Valutafondi Lahendus*, Tartu, Estonia: Tartu Ulikool,

1992) and adopted a currency board-like system in June 1992, the independence of the republics of the former Soviet Union is threatened. They are vulnerable to Russian rouble-zone meddling. This is because western institutions and advisers have blindly counselled republics that central banks were the only institutions suited to solving the republics' currency problems. As you reported on January 7 ("Tajikistan swaps Soviet rouble for Russian one"), this western strategy has been a disaster. Indeed, the failure of central banking in the republics has provided the ever-opportunistic Russian government with the opening it needs to swallow up the republics without firing a shot.

The currency board system is the only way republics of the former Soviet Union can ensure stable currencies and their sovereignty. Lithuania, like Estonia, has realised this. Its government passed a draft law on Credibility of the Litas on December 15 1993. If approved by the parliament, Lithuania will have a currency board which will insulate it from predatory tactics. Steve H Hanke, professor of applied economics, The John Hopkins University, Baltimore, Maryland 21218-2626, US

Incomprehensible and unfair tax proposals

From Mr John A Newman

Sir, More than 400 pages of tax legislation have just been published affecting almost all businesses in the UK. While it would be hypocritical of me to complain about the necessity for most businesses to seek professional guidance, I must point out that on any grounds the new tax law is over-complex and even the professionals cannot understand it.

I can give two examples. The transitional proposals in Schedule 13 on the new system of taxing more than 3m self-employed people are incomprehensible and inexplicable. They are also glaringly unfair. Similarly, the treatment of foreign exchange and other financial instruments, which affect a large number of companies trading outside the UK, is very difficult to present clearly to a businessman.

This is bad enough. But there were matters announced in the Budget that are deregulatory. One was the firm commitment to relax audit requirements for some limited

Accounting for liability limit

From Mr Anthony Holland

Sir, If accountants are to negotiate limited liability with their clients ("Accountants seek liability limits", January 15), I trust that the results of

such negotiations will be clearly set out in their clients' reports and accounts.

Anthony Holland,
London Society Practitioner
Board, Chancery Lane,
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Windlesham Manor,
Windlesham, Surrey GU20 6EW

Nigerian government has not abandoned economic reforms

From Prof Jide Osuntokun

Sir, Permit me to comment on your article "Nigeria turns away from market economy" (January 12). It is not true that Nigeria has abandoned economic reforms. Neither can this present government be accused of abandoning the policy of transparency and financial accountability. The present government headed by General Abacha is in fact conducting in-house probes of key ministries whose functions impact on the economy of Nigeria and is thereby setting the standards of probity and accountability by which this government will be judged by its successor.

The present policy of fixing the rate of the Naira is needed to ensure the financial stability necessary for economic development.

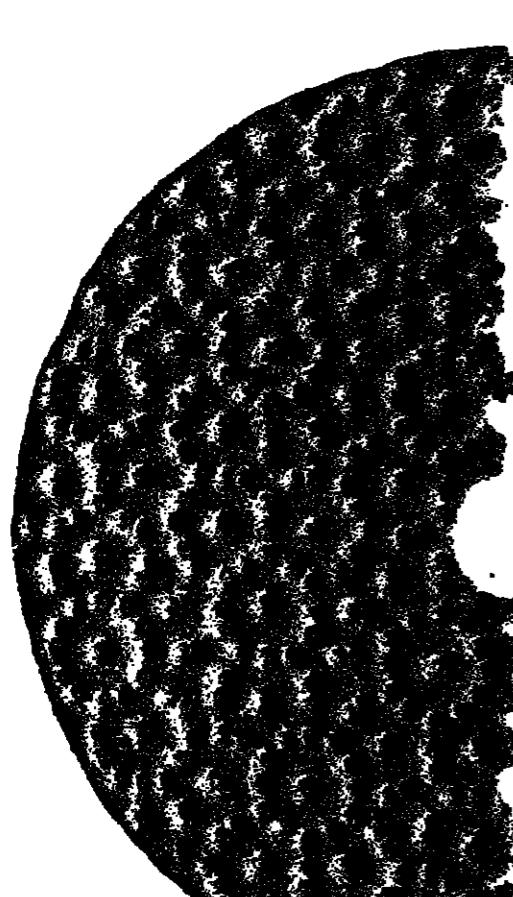
It is true that producer prices of various export commodities may fall because of

our decision to fix the Naira rate. However, the anticipated decline in the inflation rate would obviate the effect of this fall. It is certainly better to bring down inflation through increased production in all sectors of the economy rather than encourage trading in paper money which the interest rate hitherto prevailing encouraged.

As for the International Monetary Fund and the World Bank, we have done virtually everything they wanted us to do in the last 10 years without the promised financial assistance. We have put in place a solid policy including cutting bureaucracy, privatisation, abolition of Commodity Boards, increasing the cost of energy by 500 per cent and reducing all social welfare

costs. Also, we are presently embarking on measures to ensure transparency and accountability in government. The IMF and the World Bank must accept that a doctrinaire approach to economic development has never worked anywhere, as can be seen in the collapse of the economies in Russia and eastern Europe and those of most countries in Africa, with attendant social cost and political instability. Nigeria hopes the international community will assist in making us a good partner of our trading partners.

Jide Osuntokun,
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Republic of the Federal
Republic of Nigeria,
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5317 Bonn 2,
Germany



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FINANCIAL TIMES

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Wednesday January 19 1994

Job-search in Germany

Slow off the mark they may have been, but it is hard to fault the efforts of chancellor Helmut Kohl and his Christian Democrat colleagues in their search for solutions to Germany's growing economic crisis. There is nothing like an election year to focus the minds of incumbent politicians. Yesterday the governing coalition agreed to another batch of public spending cuts and an "Action Programme" to speed job creation. This 30-point plan, which includes a dose of privatisation and deregulation, looks like being the main element in the coalition's election platform.

Indeed, the coalition would have gone to the polls with a recovery well under way. The best it can probably hope for, after the largest annual fall in output since the second world war, is that the economy will not continue to deteriorate in 1994. But unemployment in western Germany is now 2.5m - 8.1 per cent of the working population and still rising. Millions more east Germans are in either official or disguised unemployment. The risk of electoral disaster for the government and success for parties of the far right is real.

Macroeconomic policy remains far from growth-inducing. The Bundesbank shows little sign of accelerating the small-like pace of interest rate cuts, despite overwhelming evidence that monetary policy is too tight and that fiscal policy is also contractionary. The recent data suggest that economics minister Gunter Rexrodt's official forecast of 1 to 1.5 per cent growth this year is wishful thinking. The zero growth prediction of the government's independent economic advisers looks much nearer the mark.

What the coalition can do is appear to be trying to affect the employment-intensity of growth. Hence the package of deregulatory measures designed to make it easier to hire part-time workers, to enable companies to hire the long-term unemployed by undercutting minimum wages, to legalise private employment agencies and to clamp down on companies which employ illegal immigrants.

Modest dose

In short, the German government has proposed a modest dose of Anglo-American-style "flexibility". The proposals, following the will remain.

BES, EIS and other carrots

Part of the received wisdom about the BES is that small and medium-sized companies are starved of funds. A recurring feature of British budgets over the same period has been the unveiling of new fiscal and financial incentives for investment in the small business sector. Mr Kenneth Clarke's November budget was no exception. The question is whether the successor to the Business Expansion Scheme (BES), the Enterprise Investment Scheme, along with the forthcoming introduction of Venture Capital Trusts, will make any more difference than previous initiatives; and, indeed, whether the whole approach is not fundamentally misconceived.

It is easy enough to make the case that the fiscal and financial systems contain a bias against the small and the corporate spectrum. For much of the time since it was introduced in 1985, capital gains tax has been a powerful disincentive to potential owner-managers and investors. Its present 40 per cent level is one of the highest in the developed world. In practice it can be higher still, since losses cannot be carried back or offset against other taxes. Because the tax is charged on realisation, it has a locking-in effect that distorts investment decisions.

Capital gains tax has thus reinforced the existing fiscal bias to institutional investment, whereby a majority of company securities are owned by insurance companies and pension funds. For them, the effort of managing unquoted investments is disproportionate to the reward; all the more so with difficult types of venture capital such as start-ups. Moreover, insurance company solvency regulations tend to penalise unquoted investments. So, too, does the maturity of occupational pension schemes. With cash flow only marginally covering pension payments, fund managers have to pay greater attention to the liquidity of their investments.

Problem area

The banks, meanwhile, find the bottom end of the corporate spectrum a problem area - witness their huge recent provisions against small business lending. Specialist institutions such as 3I have done their bit. Yet the debate

European Commission's recent employment white paper, have a decidedly Delorsian tinge which should make it harder for the Social Democratic Party to oppose them outright. Moreover, the mood of the German unions is also shifting. The recent wage deal in the chemicals industry involves a modest 2 per cent wage rise and a modest plant-level bargaining over the working week within a 35 to 40 hour range.

LOW WAGES

The structure of Germany's labour market also suggests that the potential for more rapid job creation exists. The Anglo-American experience in the 1980s suggests that liberalising employment regulations encourages companies to hire more women, young people and immigrants to work part-time for relatively low wages in the service sector. Germany has fewer women in work than either the US or UK, a lower proportion of part-time jobs, a smaller service sector and a more compressed wage distribution.

Yet US and British experience shows that relatively rapid growth of service sector employment can co-exist with stubborn male unemployment. While women are going out to work, relatively unskilled men are left waiting hopelessly for the return of their old industrial jobs. Germany avoided large-scale jobshedding in the 1980s, but industry is now reducing employment at a rapid rate.

Since German manufacturing starts with a much higher share of total employment than other developed countries, male employment has correspondingly further to fall.

How far depends, in part, on the stance of macroeconomic policy. The longer the Bundesbank uses a high exchange rate to bear down indirectly on service sector inflation, the greater the damage to industry. That service sector inflation has fallen by over 2 percentage points since the summer suggests a cut in short-term rates is now overdue.

Even so, Germany will emerge from this recession with a much larger number of long-term unemployed males, especially in the east. This year's election may be too soon for the far right to exploit their unease. But the threat will remain.

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he outside temperatures are sub-zero, and ice floes are drifting down the Detroit River, but inside the US motor industry the heat is on. By implementing "massive structural changes", US automakers have turned the tables on their foreign rivals and brought about "nothing less than the renaissance of the American automobile industry", says Mr Helmut Werner, chief executive of Mercedes-Benz.

While sales continue to plunge in West Europe and Japan, demand for new vehicles is rising in North America, where the domestic US producers are making the biggest gains, in particular in light trucks, traditionally their strongest market.

Japanese and European vehicle producers are also losing money as the big three US carmakers - General Motors, Ford and Chrysler - are back in the black, to an enthusiastic reception on Wall Street.

The share prices of the Big Three began to climb back from the depths in early 1992, but the pace became hectic last year. In recent days prices have again reached new peaks, as financial analysts returned to New York from last week's Detroit motor show convinced that the best of the recovery is still to come.

The surge has been led by Chrysler, the smallest of the US carmakers, which was virtually written off as a serious competitor in the world industry at the start of the 1980s. The Chrysler share price has risen sixfold in the past three years, jumping from a low of \$3.38 at the end of 1990 to close at \$61.60 on Monday.

Yesterday the company announced a record pre-tax profit of \$3.8bn for 1993, four times the \$824m earned in 1992. As recently as 1991 it suffered a pre-tax loss of \$910m.

The company has been rejuvenated since the end of the 1980s by a drastic restructuring and a series of successful product launches. "Right now we are having a lot of fun," says Mr Robert Eaton, Chrysler chairman and chief executive. "We were the first automaker to recognise that basic changes were taking place in our industry, and we were the first to prepare for them."

"We began by cutting costs and eliminating waste while preserving future product spending. We sold non-automotive assets. And we began to get lean. But as we also trimmed our workforce, we also reorganised into [chassis] platform teams that design cars faster and more efficiently."

Chrysler increased its US car and light truck sales by 19.9 per cent last year to 2.047m in a market that

rose by 8 per cent. It raised its market share to 14.7 per cent, the highest level for 23 years, and its latest products such as the Dodge Stratus/Chrysler Cirrus large family car range, unveiled at the Detroit show, are yet to reach the market.

While Chrysler's rise from the ashes has been the most striking aspect of the recovery of confidence in Motown, Ford, the second-largest US player, has also made impressive progress in its home market. It boosted its share of the US light vehicle market - cars and light trucks - to 25.6 per cent last year, its highest level since 1978, and accounted for five of the 10 best-selling vehicles in the US last year.

"The recession is behind us," says Mr Alex Trotman, Ford chairman and chief executive. "There has been steady economic growth for several quarters and there will be more growth in 1994 with low interest rates and low inflation."

The US new vehicle market rose by 8 per cent last year to 14.2m, the highest level since 1989, and US industry leaders are forecasting further gains this year to 15m-15.2m.

At General Motors, the leading US vehicle maker, it is still too early for celebration, but the stumbling giant of the world auto industry appears to be seeing some light at the end of the tunnel for its North American automotive operations.

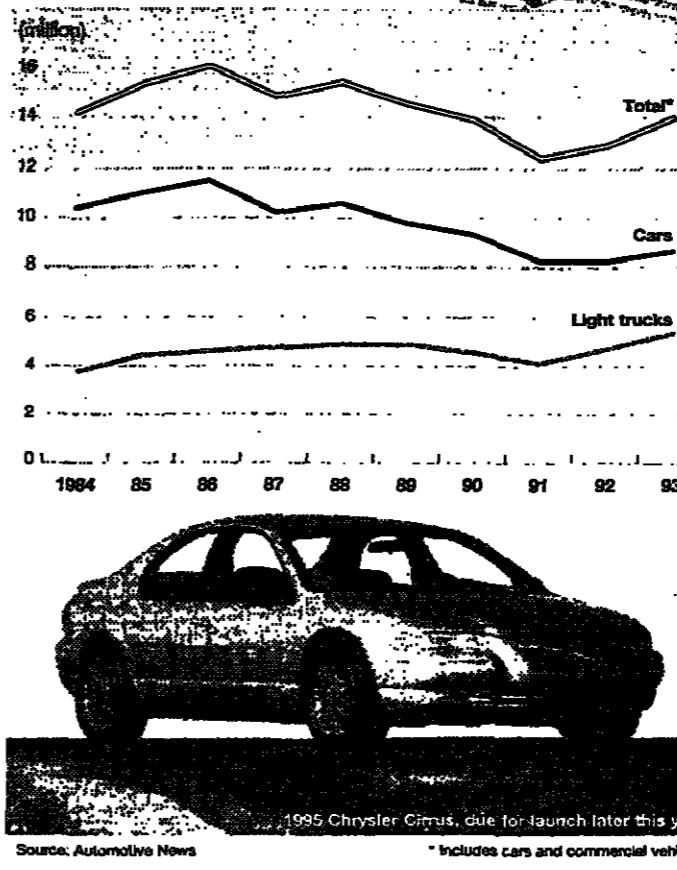
GM remains the high-cost US producer and its balance sheet is still weak, but the group's new management team, installed following a boardroom coup in 1992, has at least stopped the bleeding in North America. Mr Jack Smith, GM chief executive, insists that the strategies are now in place that will allow GM "ultimately" to reassert its leadership of the world industry.

GM at least achieved an operating break-even on its North American automotive operations in 1993

before interest, tax and special items, which represented a turnaround of more than \$10bn from the horrendous losses of the previous two years. The new target is to achieve at least a break-even at the net level in 1994.

"GM's unrivalled size and success make it easy for us to ignore the significance of change and the signs

US vehicle market: the heat is on



Source: Automotive News

Includes cars and commercial vehicles

of potential future problems," admits Mr Smith. "The lesson we have learnt is that for unrivalled leaders, success itself breeds the roots of complacency, myopia, and ultimately decline."

GM's biggest cost reductions in the short term - \$4bn between the end of 1990 and the end of 1993 - have been achieved by consolidating 27 North American purchasing units into one.

The shock waves of GM's drastic moves to cut purchasing costs - led initially by the now notorious Mr Jose Ignacio Lopez de Arriortua, who moved last year to Volkswagen - are still reverberating through the US components industry, however.

"We know we won't get there overnight," admits Mr Smith. It is taking time to turn round the cumbersome GM bureaucracy, but hopefully the company is trying to

acquire the agility that has been discovered by Chrysler.

GM is already benefiting, however, from one aspect of the current recovery in the North American market, namely the surge in demand for light trucks - the pickups, four-wheel-drive sports/utility and minivans or multi-purpose vehicles (MPVs) - that US consumers are increasingly buying in preference to traditional passenger cars. GM has had to move to three-shift, round-the-clock assembly at some truck plants to meet demand.

Light trucks now account for 40 per cent of US passenger vehicle demand, and it is a sector still dominated by the Big Three. While new car sales rose by 4 per cent to 8.5m last year - still way below the peak of 11.4m in 1986 - light truck sales jumped 16 per cent to a record 5.1m.

Americans' love affair with trucks dates from the 1970s and early 1980s, when successive oil crises forced US vehicle makers to start building smaller, less powerful cars. Mr Roy Roberts, general manager of General Motors' GMC Truck, says that trucks continued to offer "the performance and power that customers wanted", but he admits that US producers have underestimated the strength of demand.

"The sheer size of this infatuation with trucks has caught us somewhat off-guard. The industry has struggled to find the capacity to meet the demand. Right now we have excess capacity for cars and not enough for trucks."

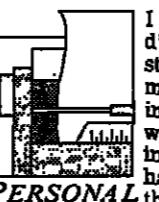
The dominance of the US industry in this sector is greatly helped by a 25 per cent tariff on several categories of light trucks imports, which has helped to keep its Japanese rivals at bay.

Japanese vehicle makers, which had carved out a share of 25.7 per cent of the US light vehicle market by 1991, are now under pressure on many fronts in the US. Most important, they have been forced to increase prices much faster than their US rivals to compensate for the appreciation in the value of the yen. Their market share fell last year to 23.1 per cent.

The resurgence in the US auto industry's fortunes has not been achieved easily, however, and Mr Trotman warns that the world's vehicle makers still face "a severe dogfight". Some producers are not going to survive.

The US industry, so recently itself on the critical list, must now fight to hold its edge. "We aren't smiling about the problems they are having in Japan," says Mr Eaton. "They'll be back... if we let ourselves get caught up in the euphoria of the moment we'll never get where we want to go. And we have a long way to go."

If I were a government minister . . .



PERSONAL
VIEW

I was recently discussing the state of the information technology industry in the UK with a trade and industry minister. I had already said that I had not come to seek money - this puts ministers at their ease - but that I thought it was time the DTI, indeed the government, showed leadership with regard to some of the major issues facing industry.

These discussions often cause me to consider what I would do if I were in the other person's shoes. How would I behave if I were a DTI minister? Clearly, I would need to make some broad assumptions: I would be in a government promoting healthy markets, rather than "picking winners"; the government would remain committed to sound money, low inflation and low interest rates; and it would be playing a positive role in Europe.

The principal areas of consideration are:

● Competition: First and foremost,

the government's role is to ensure that there are a few, simple, transparent and consistent rules designed to promote a competitive business environment.

These should be applied lightly but unfailingly. Since competition has to be seen in a European Union context, the government must vigorously advocate similar rules in those areas where it is appropriate to have an EU-wide policy - for example, state aid.

● Trade policy: The UK is still a leading trading nation. It needs open markets for its goods, services and capital investment. Conversely, the UK's market must be fully open too. We must continue to promote open markets in the EU and in the General Agreement on Tariffs and Trade.

But we have a particular responsibility towards our neighbours in central and eastern Europe. It needs open markets for its goods, services and capital investment. Conversely, the UK's market must be fully open too. We must continue to promote open markets in the EU and in the General Agreement on Tariffs and Trade.

● Technology Base: To be competitive, Britain needs to invest continually in its technological base. This means that the DTI and Office of Science and Technology must share a single, clear vision for the UK as a technology provider and innovator.

As a minister I would do everything possible to promote benchmarking: for example, using mechanisms such as the DTI innovation unit. I would work with the Training and Enterprise Councils to find better ways of transferring technological innovation and best practice throughout the business community, linking up with the DTI one-stop shop concept.

● People: None of the above will happen unless we have highly skilled, motivated people. Britain needs to put more power behind the Investors in People programme.

By insisting that large companies should be accredited as Investors in People before they can bid for government business, overnight a large percentage of UK-based companies could be motivated to stop pussyfooting over training. After all, the UK's lack of skilled labour and its effect on its national competitiveness are not new phenomena -

royal commissions have identified it as a big issue as far back as 1894.

Finally, on the basis that the government should also take the medicine it so freely dispenses to industry, I would implement Investors in People policies throughout government service and back them up with performance-related pay schemes. To eliminate unnecessary red tape, "bureaucracy reduction" would be one of the performance measures and, of course, government would be run as a total quality management operation.

This approach would enable the DTI and industry - "our customers" - to speak the same language. Customer satisfaction could be measured by, perhaps, looking at export performance and job creation figures; or perhaps it should be assumed that the general election is the ultimate expression of "customer satisfaction".

Peter Bonfield

The author is chairman and chief executive of ICL

The Rovelli revels

■ Even in today's Italy, where recession and corruption scandals have caused many family fortunes to shrink, some have managed to survive. The Rovelli clan is one such. Nino Rovelli, it may be recalled, was the aggressive tycoon whose petrochemicals empire collapsed in 1979. But this week his five direct heirs have received a handsome cheque for £675m.

The cheque represents the final settlement of a 15-year legal battle involving 12 separate hearings waged by the Rovelli against financial institutions. They were accused of failing to take proper account of the Rovelli's petrochemicals flagship, Sir. When some £4,000m of debt was called. The battle with IMI, the treasury-controlled financial services group now about to be privatised, was particularly bitter. Just before Nino Rovelli died two years ago he reportedly willing to settle for £250m; IMI then thought it might get better terms.</p

Italy to face European court over stock exchange rules

By Andrew Hill in Brussels

The European Commission has finally lost patience with the Italian government and opened a European Court case against Rome for failing to change discriminatory stock exchange rules.

Last June, Brussels promised to take action in the European Court of Justice if the rules, which force foreign stockbrokers to set up special offices in Italy, were not changed by January 15.

The Commission confirmed yesterday that the rules had not been changed and that a complaint had been lodged with the Court in Luxembourg - three years after the Commission's first

letter of complaint to the Italian government.

The final decision was taken by one of Italy's two commissioners in Brussels, Mr Raimondo Vanni d'Archirafi, who is responsible

Bundesbank firm on interest rate policy Page 2

for financial services. "He was convinced we had to do it," said a spokeswoman.

Italian officials said yesterday the government had promised to push through a parliamentary decision on the so-called SIMS law - named after the Società di Intermediazioni Mobiliare, the new type of securities house it created - by the end of June.

"Now the Commission has introduced this letter [to the court], we shall wait and see what the court decides. We don't consider ourselves any longer bound by our commitment [of June 30]."

put pressure on national parliamentary procedure.

The UK government formally complained to Brussels about the SIMS law in September 1991, arguing that it was an unacceptable barrier to freedom of establishment and free provision of services in the union. The rules cover equity trading on the domestic market and sale of securities of any type to Italian investors other than SIMS or banks.

Italy's failure to change the rules may come as a surprise as most opponents of the SIMS law had begun to detect a change of heart in Rome, following the adoption of European directives liberalising securities trading last year.

Chrysler earnings up

Continued from Page 1

series of family-sized saloon cars.

The company now makes substantially more money per vehicle in North America than Ford Motor, while General Motors is losing money in the region. Chrysler yesterday said its pre-tax profit per vehicle averaged \$1,335 in 1993 and \$1,727 in the fourth quarter.

Chrysler's North American car and light truck market share rose to 14.8 per cent in 1993, up from 13.4 per cent in 1992, while its sales increased 19 per cent to 2.27m units. The company has only a small presence outside the US, but its international sales rose 45 per cent to 10,000 units, helped by increased European sales of mini-vans and jeeps.

Mr Robert Eaton, chairman, said Chrysler's priority now was to keep up momentum.

"The economic recovery in the US continues at a slow pace, and our balance sheet still is not where we want it to be," he said.

For the full year, Chrysler reported a net loss of \$2.55bn, or \$7.62 a share, after taking \$55m of charges for changes in methods of accounting for various employee benefits. Pre-tax profits for 1993 totalled \$3.65bn.

By Michiyo Nakamoto in Tokyo

The Japanese government yesterday adopted a long-awaited programme to increase the transparency of the bidding system for public works projects and improve access to the market for foreign contractors.

The move is expected to increase the chances of averting sanctions by the US against Japan for its failure to open its public works market to foreign companies. It came just two days before a US deadline for a decision on whether or not to impose sanctions.

It is unclear whether the measures will be seen as adequate in Washington. A US official said the plan was being reviewed by an inter-agency committee which will give its views tomorrow, the sanctions deadline.

The plan is widely regarded in Japan as insufficient to change either the close relationships between Japanese construction companies and public sector institutions or the country's collusive and exclusive business practices.

Mr Morihiko Hosokawa, Japanese prime minister, said the

measures introduced an "historic" change in Japan's public sector works.

Mr Tsutomu Hata, foreign minister, called on his fellow ministers to support the measures, which were "internationally appropriate" and in line with the agreement reached in the Uruguay Round of world trade talks.

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COMPANIES & MARKETS

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Wednesday January 19 1994

OVERSEAS MOVING
BY MICHAEL GERSON
031-446 1300

IN BRIEF

US banks put bad debts behind them

Fourth-quarter figures yesterday from some of the US's biggest commercial banks declared that the industry has moved faster than expected in putting its bad-debt problems behind it. Net income at six big banks which reported yesterday either met or beat analysts' most optimistic forecasts. Page 16

Porsche heads for the black
Porsche, the luxury sports car maker, will return to profit by Christmas after three years of heavy losses, according to Mr Wendelin Wiedeking, chief executive. Page 14

STR to sell Hawker Siddeley unit
STR, the industrial conglomerate, is to raise around £420m (\$89m) from the sale of its 59 per cent stake in Hawker Siddeley Canada. Page 14

Aircraft maker in a squeeze
Grumman, the smallest US military aircraft maker, has announced plans to cut its factory, office and warehouse space by nearly a third over the next two years. Page 16

Elf Lilly to make spin-offs
Elf Lilly, the US drugs group, has announced one-off charges of \$1.2bn (£820m) before tax and said it planned to spin off its medical devices and diagnostics businesses, which account for around 20 per cent of its sales. Page 16

Hong Kong bank astounds analysts
Bank of East Asia, Hong Kong's third largest listed bank, has reported a 47 per cent rise in 1993 net earnings to HK\$1bn (£812m) in 1993. Analysts in Hong Kong had expected the bank to present something special for its 75th anniversary, but the results published left them gasping. Page 17

Stanley Leisure rises 52%
Stanley Leisure, the UK betting shops and casino chain, has announced a 52 per cent rise in interim pre-tax profits and launched a rights issue to raise £21.1m (£31.6m). The group now claims to be the fourth largest UK bookmaker, with 401 shops. Page 19

Cost-cutting at HunterPrint
HunterPrint, the specialist UK printing company, has embarked on a £3m (\$4.5m) cost-cutting programme to reduce losses and improve gearing. Page 20

Vigour in Amman
The Amman Financial Market – with 110 listed companies and a capitalisation of JD3.5bn (£3bn) – often reacts vigorously to each small step in the Middle East peace process. An economic pact signed between Jordan and the Palestine Liberation Organisation earlier this month boosted shares by 3.7 per cent in one day before profit-taking knocked the index back. Back Page

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Chief price changes yesterday

Falls	19	Ernst & Young	309 + 34
All Ind & Hest	570 - 14	Festinger	3020 + 110
General Hypo	476.5 - 16	Feltex	65
Colgate-Palmolive	925 - 35	Fluor	174 + 19
Deutsche Bank	455.5 - 17.5	Fluor Corp	609 - 16
Zanders Reins	258 - 10	Goldman (2)	753 - 29
Fluor Corp (2)	284 - 14	Imperial	580 - 27
Freightliner	814 + 17	Imperial	288 + 25
General Motors	426.5 + 16	Imperial	289 + 28
Playtex	322.5 + 18	Imperial	289 + 35
Postscript	794 - 19	Imperial	289 + 35
Poile	36 - 19	Imperial-Gum	421 - 27
Vacan S	36 - 19	IMI Topp Br	551 - 22
Parsons (PPV)	284 - 27	Imperial-Soda	347 - 27
Thales	650 - 100	Imperial-Soda	347 - 27
Desart	5850 + 100	Imperial-Soda	351 - 40
Minolta (prepaid)	12,300	Imperial-Soda	351 - 40
Wines	284 - 27	Imperial-Soda	351 - 40
AGF	170 + 12	Imperial-Soda	351 - 40
Adm & Harvey	588 + 23	McCarthy Stone	288 + 25
American A	23 + 4	McCarthy Stone	288 + 25
Anglia TV	194 - 100	McDonald (2)	174 + 19
Barclays	455 - 25	McDonald (2)	174 + 19
Barclays	526 - 55	McDonald (2)	174 + 19
Desart	284 - 27	McDonald (2)	174 + 19
Freightliner	232 - 15	McDonald (2)	174 + 19
Fluor	650 - 15	McDonald (2)	174 + 19
London Elect	522 - 31	McDonald (2)	174 + 19
Lockers	229 - 31	McDonald (2)	174 + 19
AGF	375 - 31	McDonald (2)	174 + 19

JAL to cut investment and lose 5,000 jobs

By Michiyo Nakamoto in Tokyo

Japan Airlines is to cut its workforce by 5,000 and halve investment in a four-year restructuring aimed at returning the company to profit.

Yesterday it was presenting its unions with a plan to reduce its workforce of almost 22,000 to 17,000 by the end of fiscal 1997 through voluntary retirement, curtailment of new hirings and transfers to subsidiaries.

Restructuring at the airline, Japan's largest, which last year reported a Y54.9bn (\$508m) pre-tax loss, will cut capital spend-

ing to Y440bn from a planned Y840bn in the next four years. In addition, it aims to cut a further Y100bn out of costs in the next fiscal year. Wages, which were limited to a 1 per cent increase last year, could be frozen this year and for the second year running JAL may not hire new stewards.

JAL has been hurt by a downturn in business and first-class travel as a result of Japan's economic slowdown, increased competition on international routes, particularly from lower-cost US airlines, and a high-cost structure.

The restructuring reflects a growing rec-

ognition by the group, which has often been criticised for being an oversized, high-cost company, that it must lower costs and raise its international competitiveness if it is to survive.

The move was welcomed on the Tokyo stock market where JAL's share price rose Y10 on the news to close at Y640.

Cuts in capital spending will range across all areas from aircraft to investment in facilities at the New Kansai International Airport scheduled to open in Sep-

tember.

Orders for aircraft have been resched-

uled so JAL will be taking delivery of 28

aircraft, six fewer than planned.

JAL will order smaller aircraft to raise its share of the domestic market.

The latest restructuring follows a sur-

vival plan introduced last year and ex-

tends measures JAL has already adop-

ted. It also plans to maximise savings

by moving more operations to low-cost off-

shore bases and extending the use of low-

cost subsidiaries on low-yield

airlines.

By John Riddell in Paris

Elf's profits plunge to FF1.1bn

Elf-Aquitaine, the French oil group which is soon to be privatised, yesterday announced a sharp drop in net profits last year to FF1.1bn (\$185.4m) from FF1.2bn in 1992.

The results were in line with forecasts made late last year by Mr Philippe Jaffré, chairman. They included FF1.2bn exceptional charges, covering write-downs of some oil and gas assets, mainly in the North Sea, restructuring costs in chemicals and charges against some financial investments.

It is Mr Jaffré's policy to clean up the accounts and dispose of non-core financial assets before privatisation. The French government will launch the sale of most of its 51 per cent stake within the next few days.

The privatisation of Elf – the largest so far in the government's plans to sell 21 publicly owned groups – is expected to raise between FF3.5bn and FF4.0bn. Analysts in Paris are forecasting a price of about FF1.80 per share, compared with yesterday's closing price of FF1.08.

The government is planning to retain about 13 per cent of the shares in Elf, with a further 10 per cent of the group's shares to be reserved by a core of stable shareholders.

Analysts argue that investors are likely to be encouraged by the prospect of a recovery in profits at Elf this year. But they caution that the improvement will be gradual given the weak state of the European economy and the fact that the oil price remains below \$14 per barrel for the benchmark Brent crude.

In 1993, according to Elf: "The worsening economic situation, particularly in Europe and the steep drop in crude oil weighed heavily on the group."

Refining margins increased slightly, from \$2.8 per barrel to just over \$3 during the year, but excess capacity, depressed demand and intense competition continued to affect the sector. In chemicals, prices and demand were depressed, while the health care and pharmaceuticals division was affected by cuts in public health spending.

Operating profits fell to FF1.5bn last year from FF1.2bn. Turnover rose to FF210bn from FF200.6bn. The group said it would maintain its dividend at FF1.13. Acquisitions and investments led to a rise in debt.

Lex, Page 12; Capital markets, Page 18

Shareholders to elect new Volvo board

By Hugh Carnegie in Stockholm

A new era will be launched at Volvo today. Shareholders will elect a chairman and board to pick up the pieces left when Sweden's leading manufacturer tore up a plan to merge with France's Renault, prompting the resignation of Mr Pehr Gyllenhammar, chairman.

There is little trace of the trauma caused by the anti-merger revolt, at least among Volvo's shareholders. Volvo's share price has vaulted upwards since the deal was scrapped as Swedish investors see a resurgence of profits and wager that the company can carve out an independent future in the motor industry.

Yesterday, Volvo's most-traded B shares closed at SKr65, up from SKr39 at the turn of the year. This is a far cry from prices below SKr400 in the turbulent weeks before the merger broke down on December 2.

The extraordinary meeting in Gothenburg will confirm Mr Bert-Olof Svanholm of Asea Brown Boveri, the Swiss-Swedish engineering group, to succeed Mr Gyllenhammar, who led the company for more than two decades.

He and six others are being proposed for the board by a group of Swedish institutional shareholders which control more than 40 per cent of Volvo's voting capital. The group includes the chief instigators of the revolt against Mr Gyllenhammar and the Renault deal.

The six include Mr Sven Gyll, the chief executive who led a last-minute management revolt against the merger, and Mr Louis Schweitzer, chairman and chief executive of Renault. The French group remains a 10 per cent shareholder in Volvo and partner in an alliance that the merger was intended to succeed.

The remaining new members are all heavyweights of Sweden's industrial and financial establishment.

Mr Björn Svedberg, president of Skandinaviska Enskilda Banken and chairman of Ericsson, Mr Per-Olof Ericsson, head of the engineering group Sandvik, Mr Tom Hedelin, chairman

of Handelsbanken, and Mr Hakan Frisinger, a former Volvo executive and merger critic.

Shareholders will be anxious to hear from Mr Svanholm and Mr Gyll about Volvo's strategy although Volvo played down expectations of important announcements. The alliance with Renault must be clarified.

Mr Gyll has said the two companies should work together. But he says the most ambitious projects, such as plans to develop jointly new models, are unlikely to go ahead. The question is whether Volvo and Renault can dismantle their complex cross-shareholdings, and if they do, where Volvo will turn for a long-term vehicle co-operation deal that it admits will need to be clarified.

Mr Gyll said Volvo would concentrate more closely on its core car and truck operations, a shift in emphasis away from the diversified portfolio built up by Mr Gyllenhammar. The speculation in Sweden is that Volvo will move first to sell non-core assets, such as its investment companies, to raise capital to finance

vehicle developments, rather than opting for a share issue.

Volvo seems to have a breathing space in which the new board can work through these issues.

The fruits of three years of cost-cutting, a steep fall in the value of the Swedish krona, rising sales of its cars in the US and a turnaround in the home market,

INTERNATIONAL COMPANIES AND FINANCE

Porsche sees return to the black

By Christopher Parkes
in Stuttgart

Porsche, the luxury sports car maker, will return to profit by Christmas after three years of heavy losses, according to Mr Wendelin Wiedeking, chief executive.

Announcing a deficit of DM115m (\$67.8m) for the six months to the end of January, he said the full-year short-fall would be about DM150m.

The company, which lost more than DM300m in the past two years combined, would start making decent profits by 1997 at the latest, Mr Wiedeking claimed.

By then its new models, the Boxster two-seater and the 996, successor to the 911, will be on the market.

The company, which will launch a capital-raising exercise shortly, said consolidated group equity fell to DM386m last year from DM634m in 1991-92 as a result of the DM240m net loss. Net liquid assets declined to DM344m from DM414m.

The Porsche and Piech families, which own the group, will subscribe to half the planned DM20m issue in the form of common stock, maintaining their absolute control, while the balance will come in the form of preferred stock for

other investors. US, Swiss and UK investors held an "amazing volume" of preference shares, according to Mr Walter Gnaert, finance director.

Mr Wiedeking based his optimistic forecasts on cost-cutting measures, and an increase in orders for the new 911 Carrera.

Production would rise in the current year to 16,000 Porsche cars compared with 12,500 last year and more than 32,000 in 1993-94. The company would build a further 2,000 vehicles on contract for Mercedes-Benz and Audi.

More than 4,000 orders had been booked for the Carrera since its launch last autumn. The Stuttgart plant

was making 55 a day by the turn of the year and output would reach the target of 72 a day by March, Mr Wiedeking said.

"In the light of the great demand, waiting lists cannot be ruled out," he added.

However, he said production of the four-cylinder 968, popular in the US and the UK, was "not in line with our plans" at 12 cars a day, while output of the eight-cylinder 928 GTS was down to three a day.

In the last full year, to the end of July 1993, the group workforce had been cut by 15 per cent to 7,100 people, reducing personnel costs by some DM130m.

Interactive TV move for Dutch group

By Ronald van de Krol

KPN, the Dutch telecommunications company which is due to be privatised before the end of June, has made its first move into interactive television by agreeing to take a 50 per cent stake in Teleworld, a fast-growing Dutch company with teletext activities in 10 countries.

The investment will also mean that KPN will be joining forces in interactive television with Philips, Europe's largest television manufacturer, which already owns 43.7 per cent of the company and is poised to raise this to 50 per cent.

KPN will be buying its shares in Teleworld from the company's founder Mr Peter Schouten, who currently owns 54 per cent of the capital. The transformation of Teleworld into a 50/50 joint venture between KPN's telecommunications arm PTT Telecom and Philips will also involve the buy-out of a few smaller shareholders.

Teleworld, which was established in 1990 and now has a turnover of £140m (\$20.5m) and a workforce of 130, is active in nine countries in north western Europe, including the UK, and in Malaysia. Its activities include the provision of interactive games and information services on a teletext basis for commercial television operators.

Hagemeyer up 20% to Fl 122m

By Ronald van de Krol
in Amsterdam

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Hagemeyer, the Dutch-based international trading group, said preliminary results for 1993 show a 20 per cent rise in net profit before extraordinary items to about Fl 122.5m (\$68m) from Fl 103.2m in 1992.

Total net profit, including a previously reported Fl 42m extraordinary gain on the sale of land in Singapore, rose by more than 55 per cent to Fl 161m from Fl 103.1m.

Hagemeyer, which is 63 per cent-owned by First Pacific of Hong Kong, said sales rose to more than Fl 3.9bn from Fl 3.4bn in 1992, and it predicted a further rise to above

Fl 4.5bn for the current year.

"The upward trend in earnings is expected to continue," the company said. Final figures for 1993 are scheduled to be published on February 24.

For 1994, the company expected to book more than Fl 75m in extraordinary profit from an amicable agreement with Matsushita of Japan that it would stop importing and distributing the Japanese company's products in Singapore, starting in April.

Matsushita plans to integrate

Hagemeyer's distribution activities for the National, Panasonic and Technics brands into its own regional marketing and sales company.

The changes in Singapore

will have no effect on Hagemeyer's agency relationship with Matsushita in the Netherlands or its relationship with JVC, which is majority-owned by Matsushita, in Malaysia, Australia and New Zealand.

Hagemeyer said it planned to use the extraordinary gain in 1994 to buy out ABN-Amro Bank's 50 per cent holding in a joint venture set up in late 1993 to finance Hagemeyer's acquisition of Newey & Eyre, one of Britain's largest electro-technical wholesalers, from BTR.

The move to buy out the financing vehicle had been expected, but the extraordinary gain has helped accelerate the timing of Hagemeyer's full consolidation of Newey & Eyre.

The changes in Singapore

MAI bids £292m for Anglia TV

By Raymond Snoddy
in London

The consolidation of the UK's commercial TV stations into larger, more powerful groupings continued yesterday with MAI's agreed £292m (\$435.5m) bid for Anglia Television. MAI, the financial services and marketing group, controls Midland Broadcasting, the south of England broadcaster.

The bid - which sent Anglia's shares up 180p to 664p yesterday - is the third for an ITV company since November 24, when Mr Peter Brooke, the national heritage secretary, proposed relaxing ITV owner-

ship rules. The three bids, including the hostile Granada bid for London Weekend Television, have totalled more than £1.75bn in cash and shares.

If Granada succeeds in taking over LWT, it means that three men - Mr Michael Green of Carlton Communications whose offer for Central has gone unconditional, Mr Gerry Robinson, chief executive of Granada, and Lord Hollick, chief executive of MAI - will dominate the ITV system. The three enlarged groups would account for about 70 per cent of ITV advertising.

Sir Peter Gibbons, Anglia chairman, said yesterday: "It

was not if, but when [the company would be taken over] and by whom - the most important of all."

A takeover by MAI was likely ever since Anglia rejected a joint deal with LWT to take over Yorkshire-Tyne Tees, each taking one of YTT's two licences.

The £292m Anglia deal values each Anglia share at not less than 637p. For each share it offers 357p in cash and 2.667 new MAI convertible preference shares. Anglia shareholders will be entitled to receive a second interim dividend of 8p net for each share.

Lex. Page 12



Doing business in Mexico
looks like a distant possibility?

IF YOU CAN'T SEE QUITE WHERE TO BEGIN, COME
*
TO THE SERFIN FINANCIAL GROUP WHERE
MEXICO'S LEADING INVESTMENT BANKERS
WORK WITH EXPERTS FROM THE COUNTRY'S
MOST EXPERIENCED COMMERCIAL BANK.
WHICH MEANS IN BUSINESS VENTURES OR IN
THE STOCK MARKET, A SHORTCUT TO SUCCESS
BEGINS WITH A CONVERSATION WITH US.

CORPORATE FINANCE
INVESTMENT BANKING
STRATEGIC ALLIANCE
TRADE FINANCE
LEASING
MANUFACTURING
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FINANCIAL GROUP

Meeting on future of Banesto postponed

By Tom Burns in Madrid

A meeting between the governor of the Bank of Spain and the chairman of Spain's top banks to discuss the future of Banesto was postponed yesterday as Price Waterhouse, the accounting firm, continued a fresh audit of the troubled bank.

The central bank had called the chairman of the main banks - Argentaria, Bilbao Vizcaya (BBV), Central Hispano (BCE), Santander and Popular - to a meeting on Friday to discuss a possible restructuring plan for Banesto.

The approval of the plan ends months of speculation over the future of the airline. Mr Joaquim Ferreira do Amaral, minister for public works, transport and communications, said: "The agreement is bad news for many competitors who predicted TAP would be forced to close down."

The state will absorb part of TAP's debt by injecting Es180bn into the company in four tranches over the next four years. TAP's accumulated debt reached Es124.4bn in 1993 and operating losses rose to Es350m, the worst result in the company's history.

Restructuring scheme for TAP-Air Portugal agreed

By Peter Wise in Lisbon

Under the plan, TAP is forecast to return to profits in 1996, with a forecast net profit of Es300m, growing to Es12.7bn in 1997.

From 1997, when TAP's debt is forecast to have fallen to Es14.5bn, the company's earnings should be sufficient to cover its own debt liabilities, according to Mr Ferreira do Amaral.

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Wage costs from 1994 to 1997 are estimated at Es15bn.

TAP will abolish all of its flights to North America except to New York and will drop flights on 15 or 16 secondary routes in Europe, according to the plan.

But the airline will retain its present structure without spinning off passenger and baggage handling and aircraft maintenance into separate companies.

The key point at issue will be whether the proposals to inject state capital into TAP contravene European competition laws.

as envisaged in earlier proposals.

TAP will seek a foreign partner with the main aim of ensuring coverage of the routes to North America that it is abandoning. Contacts have already reported to have been made with the US companies Delta Airlines and United Airlines.

"We have created the conditions by which TAP will be able to enter into an international partnership without being in a subordinate position," said Mr Ferreira do Amaral.

"TAP will now be able to co-operate and associate with other airlines on equal terms."

Mr Ferreira do Amaral will travel to Brussels on January 27 to discuss the restructuring plan with the European Commission.

The key point at issue will be whether the proposals to inject state capital into TAP contravene European competition laws.

La Générale sells 4.1m shares in Suez

By David Buchan in Paris

Société Générale de Belgique, the diversified Belgian holding company, has added to its war chest for possible acquisitions by disclosing the sale of 4.1m of its shares in its French parent, Compagnie Financière de Suez.

The Suez group said 3.2m of the shares had been bought at around the stock market price by Goldman Sachs and Banque Indosuez for sale to international investors.

Analysts believe the latest sale should bring to a close an aggressive run of disposals.

Suez had gearing estimated at 60 per cent in December 1993. With the cash proceeds from the flotation of Graham, the sale of Hawker Siddeley Canada and the exercise of 1993/1994 warrants, this figure could fall to around 40 per cent by the end of this year.

All of these securities having been sold, this message appears as a matter of record only

New Issue

December 1993

Gla
verbel

Zero Coupon Convertible Bonds
BEF 2,484,000,000
1993-1999

Issue of 540,000 convertible bonds with a nominal value of BEF 4,600.
Issue Price : BEF 3,430 per bond.

 **ASLK-CGER BANK**

Banque Degroof s.c.s.

Dillon, Read Securities Limited

Paribas Bank Belgie N.V. - Banque Paribas Belgique S.A.

Banque Générale du Luxembourg S.A.
Kredietbank N.V.

J.P. Morgan Securities Ltd.

NOTICE
to the holders of outstanding
U.S. \$50,000,000
Guaranteed Floating Rate Notes Due 2000
of
 Goldstar Co., Ltd.
(the "Notes" and the "Company" respectively)
NOTICE IS HEREBY GIVEN to the holders of the Notes that pursuant to Condition 6(c) of the Notes, the holders of the Notes may require the issuer to redeem the Notes held by them on 29th April, 1994 at their principal amount, together with interest accrued to the date of redemption. To exercise this option, the holders of Notes should complete, sign and deposit an Exercise Notice at the specified office of the Paying Agent within the period beginning 11th February, 1994 and ending on 15th March, 1994.
The issuer will pay, to each Noteholder who does not exercise the redemption option, on 29th April, 1994 an extension fee of 0.375 per cent of the face amount on each Note.
Goldstar Co., Ltd.

U.S. \$300,000,000



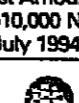
Crédit Lyonnais
Subordinated
Floating Rate Notes Due 2000

Interest Rate 5% per annum

Interest Period 19th January 1994

Interest Amount per U.S. \$10,000 Note due 19th July 1994

U.S. \$251.39

 **CS First Boston Agent**

Eli Lilly to spin off 20% of turnover in shake-up

By Richard Waters
in New York

Eli Lilly, the US drugs group, announced one-off charges of \$120m before tax and said it plans to spin off its medical devices and diagnostics businesses, which account for around 20 per cent of sales.

The moves signal an attempt by Mr Randall Tobias, the former AT&T vice-chairman brought in as chairman and chief executive last June, to turn Lilly around after a slide in earnings and share price in the past two years.

Lilly has suffered from imminent patent expiries on some of its biggest drugs and a lack of expected big new drug launches in the near term.

It is more dependent on the slowing US market – from which it derives two-thirds of sales – than most of its rivals, and it has been slow in adapting its sales and marketing activities to the health maintenance organisations and others which are coming to dominate the US healthcare market.

Alcan blames world glut for \$36m loss

By Robert Gibbons
in Montreal

Alcan Aluminium, one of the world's biggest producers, blamed the world aluminium glut for a fourth-quarter loss of US\$36m, or 17 cents a share, including a rationalisation charge of \$25m.

This compares with a loss of \$56m, or 29 cents, in the 1992 quarter, including \$49m of special charges. Revenues in the latest quarter were down slightly at \$1.8bn.

Alcan's loss for the full year was \$104m, or 54 cents, against a loss of \$12m, or 60 cents. Special charges were \$37m, compared with \$38m. Revenues were again down slightly, at \$7.23bn.

Mr Jacques Bougie, president, blamed exports from the former Soviet Union for the



Randall Tobias: trying to turn Lilly round after share slide

would be either floated or issued to existing Lilly shareholders. The outcome would depend on tax considerations, the state of the stock market and the attractiveness of any offers for individual businesses.

The remaining three businesses will also be sold, though the timing will depend in part on the resolution of undertakings Lilly made when it acquired the businesses. The devices and diagnostics businesses accounted for estimated sales of \$1.25bn last year, out of a total of \$6.4bn.

At the same time, Lilly reported fourth-quarter charges of \$1.2bn before tax, of which \$540m was the result of a voluntary retirement programme under which 2,600 people have already left the company.

It also announced a \$370m charge for rationalisation of some manufacturing operations and to cover changes to its "distribution strategies," and a \$30m write-down of some manufacturing assets and acquired intangible assets.

S&P lowers debt rating on Japanese brokers

Standard and Poor's yesterday lowered ratings on Japan's "big four" brokers, writes Emiko Terazono in Tokyo.

Senior debt rating at Nomura Securities was lowered to double-A from double-A plus. Daiwa Securities' short-term debt rating was lowered to A-1 from A-plus. Nikko Securities' long-term debt has been reduced to A from A-plus, while short-term debt at Nikko Europe was cut to A-1 from A-plus. The A-1 short-term rating of Nikko Bank (UK) is under review. Senior debt at Yamamichi Securities was lowered to A1 from A.

The US credit agency cited the negative impact of low stock market turnover and limited new equity offerings. It also pointed to continuing financial liberalisation and the consequent lowering of barriers between the banking and securities industries. This will increase competition and squeeze the brokers' profit margins, S&P said.

Healthy signs at Czech power group

By Patrick Blum in Vienna

Ceske Energetické Zavody (CEZ), the partially-privatised Czech energy group and one of the country's largest companies, expects pre-tax profits of Kcs18.5bn (£620m) for 1993, according to preliminary figures. Operating revenues are expected to be Kcs49bn, against expenditures of Kcs30.5bn. There are no comparable figures for 1992.

CEZ is one of the most popular stocks on the Czech market, and considered a blue-chip investment by foreign ana-

lysts. Investment funds and individual investors secured 33 per cent of the company's stock during the first wave of voucher privatisation, completed shortly before last summer.

Another tranche of shares will be sold this year with the second round of voucher privatisation.

The National Property Fund (NPF), an institution established to oversee the privatisations and manage the state's shareholdings, still holds 67 per cent of CEZ's share capital. However, Mr Tomas Jezek, NPF chairman, recently suggested it

may reduce its stake to 51 per cent this year.

CEZ has a quasi-monopoly of power generation in the Czech Republic – there are a few small power plants run by municipalities – with no significant competitor on the domestic market. It has large investment plans to modernise production and improve environmental controls.

Since trading began in July, the price of CEZ shares has risen dramatically, from Kcs845 per share to Kcs2,030 at the close on last Thursday's session of the Prague stock exchange. (The exchange has

two sessions a week, on Tuesday and Thursday.) At that price, the company's market value would be about Kcs102bn.

Since 1992, the company has spent \$50m from a World Bank loan to help finance desulphurisation at several power plants. Investment this year is expected to be Kcs20bn, with Kegsh spent on desulphurisation, and about Kcs1bn on completing the nuclear power plant at Temelin, in southern Bohemia.

Last year, CEZ exported electricity worth Kcs1.5bn mainly to Italy and Austria.

Ontario Hydro to write off at least C\$3bn

By Bernard Simon
in Toronto

Ontario Hydro, north America's biggest power utility, is to take write-offs totalling between C\$2.9bn and C\$3.5bn (\$2.63bn). It also pointed to continuing financial liberalisation and the consequent lowering of barriers between the banking and securities industries. This will increase competition and squeeze the brokers' profit margins, S&P said.

The write-offs are part of a shake-up which started a year ago following the appointment of Mr Maurice Strong, former secretary-general of the United Nations Environment Programme, as chairman.

The aim is to reduce Hydro's heavy debt burden, currently about C\$35bn, by at least one-third over the next decade.

The write-offs, announced this week, are roughly double the figure projected six months ago. They include the cost of cancelling long-term uranium contracts negotiated with Denison Mines and Rio Algom at prices far above present market levels, and a write-off of surplus generating capacity.

Details of the capacity write-downs have yet to be determined.

Ms Clitheroe said that by taking the write-offs in one lump, Hydro will boost 1994 income from C\$250m to C\$600m. Due to lower costs and improved operating performance, it now estimates its operations virtually broke even last year, compared with earlier forecasts of a C\$200m operating loss.

INFORMATION FROM THE BANK OF ENGLAND

ISSUE OF £2,750,000,000

6 1/4% TREASURY STOCK 2010

INTEREST PAYABLE HALF-YEARLY ON 25 MAY AND 25 NOVEMBER FOR AUCTION ON A BID PRICE BASIS ON 26 JANUARY 1994

PAYABLE AS FOLLOWS: Payment on application: with a competitive bid with a non-competitive bid

Balance of purchase money £250 per £100 nominal of Stock payable on 14 March 1994

PRICE (the non-competitive sale price) EQUAL TO THE AVERAGE OF THE PRICES AT WHICH COMPETITIVE BIDS HAVE BEEN ACCEPTED, the average being weighted by reference to the amount accepted at each price and ROUNDED DOWN TO THE NEAREST MULTIPLE OF 1/32ND OF £100.

(v) If the non-competitive sale price is less than £100 per £100 nominal of Stock the amount paid on application exceeds the non-competitive sale price, less £50 per £100 nominal of Stock will be refunded by cheque despatched by post at the risk of the applicant.

(vi) If the non-competitive sale price is greater than £100 per £100 nominal of Stock, applicants whose non-competitive bids are accepted may be required to make a further payment to the non-competitive price less £100 for every £100 nominal of Stock allocated to them. An application for which a further payment is required will be notified by letter by the Bank of England of the amount of Stock allocated to him and of the further payment due, but such notification will confer no right on the applicant to withdraw his application. An application for which a further payment is required will be notified by letter by the Bank of England of the amount of Stock allocated to him and of the further payment due, but such notification will be withdrawn if the applicant withdraws his application.

(vii) The Bank of England may sell to applicants less than the full amount of the Stock.

(viii) The Stock will be initially issued at a price such that it will not be a deep discount security for United Kingdom tax purposes. Particulars of the Stock may be at a deep discount (broadly a discount exceeding 1/4% per annum) and in certain circumstances this could result in all of the Stock being treated thereafter as a deep discount security. However, it is the intention of Her Majesty's Treasury that further issues of the Stock will be treated as a deep discount security for United Kingdom tax purposes. Provided the Stock is issued as a deep discount security, not treated as a deep discount security, any taxable income for the purposes of the relevant provisions.

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INTERNATIONAL COMPANIES AND FINANCE

Renault unit chief quits next month

By John Riddings
In Paris

Mr Jean-Pierre Capron, head of RVI, the trucks and buses operations of Renault, the French state-owned vehicle group, is leaving the company at the end of next month to take up a new job, Renault said yesterday.

He will be replaced by Mr Shemary Levy, currently managing director of the European operations of RVI.

Renault officials said that Mr Capron's departure, which has been rumoured for several weeks, was not related to the failure of the planned merger

between Renault and Volvo of Sweden.

Mr Capron was not due to form part of the five-member executive board to run the merged vehicle group and has been linked with a series of posts in French industry over recent months, including the chairmanship of Bull, the computer group.

The change at the top of RVI, however, comes at a sensitive time for the group. The collapse of the merger has removed one of the central elements of Renault's strategy and has raised questions about the future of industrial co-operation with Volvo.

The two groups aimed to share the rising costs of product development in trucks and buses as well as in cars and sealed their alliance through a series of cross-shareholdings. RVI said that the future of the industrial alliance would not be clear until discussion with the new management at the Swedish group.

Mr Capron, who devoted much of his time to developing the alliance with Volvo, also helped steer RVI through depressed international trucks markets. RVI, which fell into loss in 1992, is expected to announce another loss for 1993, although industry analysts

Earnings at BCI likely to match year earlier

By Haig Simonian in Milan

Banca Commerciale Italiana, the Italian bank expected to be privatised next month, should report 1993 net earnings in line with 1992.

BCI is not due to release figures about last year's performance until a board meeting next week to examine preliminary parent company results. However, analysts forecast that net profits for the entire group will not differ much from the L218.5bn (\$125m) made in 1992.

That prediction, which includes the likelihood of a maintained dividend, comes despite sharply higher provisions and tax charges in 1993. Last year's results are also unlikely to benefit from big extraordinary gains.

The loan book at BCI, which lends to some of Italy's biggest companies, has been badly hit by the recession. Prominent among last year's corporate casualties was Ferruzzi, to which the bank is believed to have lent about L600bn.

BCI will also face substantially higher taxes because it has now used all the extraordinary tax breaks which boosted earnings in recent years.

However, Mr Sergio Siglienti, chairman, said matters were more than compensated by a sharp rise in fee income, reflected in results for the first nine months of 1993, when pre-tax profits soared to L585.3bn from L367.6bn. Fee income had grown "dramatically" notably on securities.

Mr Siglienti denied the privatisation would be affected by the general elections on March 27.

He forecast privatisation would trigger some streamlining of the bank's structure, with the possible removal of one of the bank's three layers of holding companies and a closer relationship with the three small retail banks it controls in Italy.

Internationally, he revealed BCI is negotiating to buy out its partners in Banque Sudameris of Paris.

Bank of East Asia marks anniversary with 47% surge

By Simon Holberton
in Hong Kong

Bank of East Asia, Hong Kong's third largest listed bank, yesterday marked its 75th anniversary by unveiling a 47 per cent rise in 1993 net earnings to HK\$1bn (US\$120m) from HK\$685.2m in 1992.

Analysts in Hong Kong had expected the bank to present something special for its anniversary, but the results published left analysts gasping.

The consensus of expectations was for profits to be about 25 per cent ahead of the previous year.

Bank of East Asia said that its earnings were supported by stable interest margins, persistently strong demand for bank loans, and gains in fee-earning

Mr David Li, chief executive,

said operations in Hong Kong and China had put in a very strong performance last year.

Offshore operations, with the exception of the branch in New York, had also performed well.

Mr Li said he expected growing pressure on margins in Hong Kong this year. He said he expected to see a contraction in interest margins and a commensurate rise in the cost of bank funds.

Mr Li said, however, that growth in earnings would be stable for banks in Hong Kong which were expected to rely more on non-interest income than in the past. This would be the case for Bank of East Asia which would also benefit from property sales during the year.

Bank of East Asia's explanation of its success over the past year met with some scepticism

among brokers who noted that the result was struck after an unspecified transfer to secret inner reserves.

According to Mr Steven Li, banking analyst with Jardine Fleming: "There is no doubt in my mind that their banking results were not up 47 per cent in 1992."

He said he thought that earnings from securities trading and property development helped buoy the result. The transfer the bank made to inner reserves in 1993 might have been a lot smaller than in 1992.

The bank said it would pay a special cash bonus of 10 HK cents a share. A final dividend of 62.5 HK cents a share took total dividends for the year to 90 HK cents a share - up 35 per cent on 1992. Directors also recommended a one-for-four share bonus.

Mixed results for Anglovaal gold mines

interest receipts on the group's lower cash reserves.

Costs and expenditure were flat at R68m including exploration spending of R18m, of which one-third was spent on the group's recently acquired gold mining interests in Ghana, Ecuador and Venezuela. With a negligible tax provision of R5m against R12m last year, after-tax income was up at R136m against R124m.

Mr Robin Plumbridge, chairman, said he was confident of a modest improvement in bottom line profit at the year end from the R327m reported last year with the rise in interim distributable profit to R132m from R118m.

The group looks set to arrest a four-year slide in earnings by the year-end in June as the recovery in the gold price in 1993 translated into sharply higher dividend receipts from its gold mining investments.

The turnaround in the gold market also masks the disappointing performance of the group's R1.7bn developing Northam Platinum mine and struggling base metal operations, knocked by the downward drift in copper, lead and zinc prices for much of the past year.

Internationally, he revealed BCI is negotiating to buy out its partners in Banque Sudameris of Paris.

Investment income rose to R131m from R116m, more than making up for a decline in

Heavyweight producer Harbeestfontein turned in a solid

quarter to increase tonnage without sacrificing underground grades. Gold output climbed to 7,342kg from 7,18kg but the combination of lower gold revenue and higher mining costs cut working profit to R102.3m from R107.8m.

After-tax profit rose slightly to R67.5m from R65.3m because of a smaller tax bill and improved non-mining income.

Lorraine, Anglovaal's marginal gold mine, saw working profit crumble to R2.07m from R4.75m despite an increase in the average gold price received.

Eastern Transvaal Consolidated Mines reported after-tax profit of R6.1m compared with R4.8m.

Brother declines to Y603m

By Paul Abrahams
in Tokyo

Brother Industries, the typewriter manufacturer and Japan's largest sewing machine maker, yesterday reported pre-tax profits for the year to November 30 down 45 per cent to Y603m (\$5.6m) from Y1.09bn.

The Nagoya-based group said the results had been pulled down by the weak Japanese and European economies.

Turnover fell to Y144.5bn from Y160.8bn, a drop of 10.1 per cent. Domestic sales were particularly weak, down 19.5 per cent to Y41.4bn.

Exports, whose value was undermined by the strength of the yen, fell 5.7 per cent to Y103bn. European demand had been poor, said the company.

Net profits for the year dropped 12.2 per cent from Y85m to Y72m. Earnings per share fell from Y3.0 to Y2.7.

The group, which initiated a cost-cutting programme in June last year, is maintaining its dividend at Y7.5 per share for the year. It predicted pre-tax profits for the 12 months beginning 21 November 1993 of Y1.2bn on sales of Y131.5bn. Net profits would be Y600m.

Last year Brother transferred production of its portable typewriters from Japan to the US.

AGF chairman's challenge in countdown to sell-off

John Riddings on the French insurance appointment

Mr Antoine Jeancourt-Galignani was yesterday appointed as the new chairman of Assurances Générales de France, one of the country's largest insurance groups, and a candidate for privatisation later this year.

Mr Jeancourt-Galignani, who moves to AGF from Banque Indosuez, the investment bank he was appointed earlier this month as one of the six key members of the newly-independent Bank of France.

The expected change at the head of AGF is the latest step in a reshuffle of chairmen at state-owned groups slated for privatisation by the centreright government of Mr Edouard Balladur.

Mr Michel Pébereau was appointed as head of Banque Nationale de Paris prior to its privatisation last October, while Mr Philippe Jaffre and Mr Jacques Friedmann have respectively taken charge of EFC-Aquitaine, the oil group, and Union des Assurances de Paris, France's biggest insurance group.

Like Mr Pébereau and Mr Jaffre, the new AGF chairman is a graduate of France's elite Ecole Nationale d'Administration and started his career in the Trésor, the country's financial administration. But his latest appointment is not considered to be politically motivated, and is more a reflection of his financial background and his experience of privatisation while at Banque Indosuez. The investment bank has advised the government on several privatisations.

AGF has proved relatively resilient in the face of the French recession. In the first half of last year, the group reported net profits of FF1.4bn (\$235m), although Mr Albert warned of a more difficult second half.

The insurance group has also made progress in resolving outstanding problems. In particular, a government-backed recovery plan has been concluded for Comptoir des Entrepreneurs, the loss-making property bank in which it has a 30 per cent stake.

"Its property-related problems are being sorted out", said one industry analyst in Paris, who added that the gradual fall in French interest rates should improve prospects for the insurance sector as a whole this year.

The prospect of privatisation could also prompt the establishment of a partnership with Crédit Lyonnais, the state-owned bank. Industry observers in Paris argue that Crédit Lyonnais could become one of AGF's core of stable long term investors after privatisation, creating a strategic alliance similar to the relationship between BNP and Crédit Lyonnais.

Mr Jeancourt-Galignani's departure also raises questions about strategy at Suez. Banque Indosuez has traditionally enjoyed a high level of independence from its parent company, but Mr Gerard Worms, Suez chairman, has indicated that he wants to create a more centralised financial services group and could use Mr Galignani's exit to bring Indosuez under stronger central control.

New Issue / December 1993

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International Offering / December 1993

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INTERNATIONAL CAPITAL MARKETS

Gilts rally on signs of falling borrowing requirement

By Antonia Sharpe
in London and Martin
Dickson in New York

UK government bonds rallied more than a point at the long end yesterday in response to the Bank of England's announcement that it will auction £2.75bn of 6% per cent Treasury stock due 2010 on January 26. The size of the auction was well below market expectations of between £3bn and £3.25bn, while the maturity and the coupon came as no surprise.

Analysts interpreted the smaller amount of stock on offer as a sign that the funding requirement was falling, and

that future auctions were more likely to raise in the region of £1.75bn to £3bn. In the past year, auctions have ranged from £3bn to £3.5bn.

The Bank's decision to set the partly-paid element in

GOVERNMENT BONDS

March added weight to this view.

The 8% per cent gilt due 2017 rose 1.4 point to 125.8%, while at the shorter end, the 6 per cent gilt due 1999 rose 1.2 point to 101.4%. The long gilt future rose 2.2% to 119.02.

Although there was not a

great deal of activity yesterday, analysts were optimistic that the recent buyers' strike was coming to an end. They said favourable news about inflation - the retail prices index for December is due to be published today - would also encourage buyers.

The mood on other European government bond markets also improved yesterday after a shaky start to trading. German government bonds rose 0.4 point, as the market awaited tomorrow's Bundesbank council meeting.

■ Danish government bonds

rose by as much as a 1/2 point from the day's low following the Danish national bank's decision to cut the discount and key deposit rates to 5.75 per cent from 6 per cent. They ended the day around a 1/4 point higher.

Analysts said that although the cut in interest rates had been widely expected, it still had a positive impact on bond prices because it underlined the favourable outlook for the Danish bond market.

One analyst at a Danish bank in London noted that the yield differential between 10-year benchmark Danish and German government bonds now stood at less than 30 basis

points. Analysts expect the differential to narrow further.

■ Japanese government bonds and futures continued to weaken as the market remained gloomy about the government's intentions regarding its fiscal package. Worries about trade tensions between the US and Japan added to the market's woes.

The March contract broke below the technical support level of 114 in Tokyo, losing 1.4 points to 114.95, but rebounded to 115.15 in London trading.

Liffe reported that its Japanese government bond futures contract set a new daily record of

5,655 contracts yesterday, beating its previous daily record of 5,574 contracts set last May.

The No 187 benchmark Japanese government bond fell just under a 1/4 point to 105.52 in Tokyo, and continued to lose ground in London trading.

■ US Government bonds were little changed in light and largely directionless morning trading, though traders reported an underlying bearish sentiment.

The benchmark 30-year Treasury issue stood at 99 1/2 up 1/2 at lunchtime, to yield 6.273%, while the 10-year issue was unchanged at 100 1/2 to yield 5.711%.

Volume was light as the market opened after Monday's Martin Luther King Day holiday. It may also have been slowed by the Los Angeles earthquake affecting west coast dealers.

Traders said the market remained unsettled by last week's better-than-expected economic statistics, and a rising trend in commodity prices. The only new statistics yesterday were weekly retail sales figures from Johnson Redbook, due out in the afternoon.

However, the market was also concerned about today's announcement by the Treasury of details of its next auction of two- and five-year notes.

OMLX sets launch date for Mid 250 contract

By Tracy Corrigan

OMLX, the London-based equity derivatives exchange, will launch its FT-SE Mid 250 futures and options on February 4, ahead of rival contracts planned by the London International Financial Futures & Options Exchange (Liffe).

The exchange has also appointed 10 marketmakers and four designated brokers. They are required to make prices continuously in the contracts, but there is no obligation to quote prices at a pre-determined bid/offer spread.

The FT-SE Mid 250, which consists of medium-sized UK stocks, has substantially outperformed the more widely followed FT-SE 100 index in the past 12 months.

Liffe says it is still preparing the ground for its own FT-SE 250 contracts.

The specifications for the OMLX contracts will be similar to those for Liffe's existing FT-SE 100 contracts, except that the value of each index point will be £10 rather than £25. This means that with the FT-SE 250 index at 4,000 points, the nominal value of the futures contract would be £40,000.

OMLX announced last week that, as well as standard contracts, it would launch "flex" or flexible contracts which can be tailored to individual requirements. The exchange fees will be the same as for the FT-SE 100 contracts.

Correction

Dixons Group

Dixons Group is raising £100m in 10-year bonds, and not £100m as wrongly stated yesterday.

Sweden \$2bn deal steals limelight

By Conner Middelmann

The Eurobond sector saw another deluge of issues, absorbing some \$2.4bn of US dollar floating-rate notes (FRNs), severalsterling issues, and an assortment of other currencies.

Grabbing the limelight in the dollar FRN sector was the Kingdom of Sweden's \$2bn issue of seven-year notes via CS First Boston and UBS. The notes pay a coupon of three-month Libor less 12.5 basis points, and were sold at a fixed re-offer price of 99.75 to yield some 8 basis points below Libor.

While the lead managers reported demand from European and far eastern accounts, there was a general consensus that the deal was no "blowout," and would take some time to place.

Some syndicate managers attributed this to the pricing, which they said was on the tight side.

"It would have worked better around Libor minus six" said one primary dealer in London.

Another trader pointed out that most central banks, which tend to be keen buyers of sovereign FRNs, cannot buy paper with maturities exceeding five years, implying the deal would take some time to place.

The day's two straight US dollar bonds were deemed to be aggressively priced and met with a lukewarm reception.

General Electric Capital Corporation issued \$250m of a per cent 10-year bonds via Deutsche Bank. At the re-offer price of 99.319, the bonds yielded 21 basis points over the relevant Treasury bond, which was considered too tight by most traders.

"Something in the high 20s would have been more appropriate," said one trader. After the syndicate broke, the spread widened out to some 28 basis points over Treasuries.

Another \$250m of three-year bonds for DSL Bank via ABN Amro got a similarly cool reception, yielding only 13 basis points over the corresponding Treasury note.

Traders pointed out that the new US three-year notes to be auctioned in February will make the DSL paper look even more expensive as it will yield roughly the same as the new US notes.

Meanwhile, British Gas launched the first-ever 50-year Eurosterling bond. It issued \$200m of 7% per cent bonds due 2044 via CS First Boston. The bonds were priced to yield some 50 basis points over the 8% per cent gilt due 2017 at issue.

Buoyed by the gilt market rally, but also by strong investor demand, the bonds ended the day at 99.40 bid, yielding 49 basis points over the long gilt, the lead manager said.

In the domestic sterling market, Dudley Metropolitan Borough Council issued £100m of 25-year 7 per cent bonds via UBS. The bonds were priced to yield some 65 basis points over the long gilt due 2017. The deal follows recent issues by the City of Salford and Leicester City Council.

The first-ever Swedish krona global bond will feature prominently on today's new issue calendar. Swedish Export Credit (SEK) is expected to

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fee %	Spread bp	Book runner
U.S. DOLLARS							
Kingdom of Sweden	200	(8)	99.755	Feb. 2001	0.175%	-	CS First Boston/UBS
CS First Boston/Cap. Corp.	200	5.00	99.518%	Feb. 2004	0.25%	-21 (54%-93)	Deutsche Bank London
DSI Bank	200	4.50	99.40%	Feb. 1997	0.182%	-13 (43%-93)	ABN Amro Bank
EBRD	200	(6)	100.00%	Feb. 1995	0.15%	-	Merrill Lynch Int'l.
CS First Boston	150	(6)	100.00%	Feb. 2004	0.375%	-	CS First Boston
SocGen	100	(6)	100.00%	Feb. 2004	0.375%	-	SocGen
Kissei Pharmaceutical	100	1.375	100.00	Feb. 1998	2.25	-	Dai-ichi Europe
Juji Corp. et al.	60	(6)	99.95	Feb. 1998	0.80	-	Fuji Int'l. Finance
D-MARKS							
Rheinische Hypothekenbank	100	(6)	101.20	Feb. 2004	2.20	-	Trinkaus & Burkhardt
GSB	100	(6)	102.50	Feb. 2002	2.875	-	DG Bank
STERLING							
British Gas	200	7.125	98.741R	Feb. 2004	0.625%	+60 (84%-17)	CS First Boston
ABN Natl. Treasury Services	300	6.00	99.56R	Feb. 2004	0.375%	+38 (59%-04)	CDC/ SBC France Banque Paribas
Compagnie Européenne	100	0.90	99.80	Mar. 1995	0.125%	-	
GUILDFRS							
ABN Amro Bank	500	6.125	99.00R	Feb. 2007	0.30%	+30 (84%-07)	ABN Amro Bank
AUSTRALIAN DOLLARS							
Deutsche Bank Australia	100	(6)	99.92R	Feb. 1999	0.15%	-	Deutsche Bank London
SWEDISH KRONA							
General Electric Cap. Corp.	500	6.50	100.00R	Feb. 1998	0.25%	+18 (11%-98)	Deutsche Bank London
AUSTRIAN SCHILLINGS							
KNP BT Austria	1bn	6.375	101.625	Feb. 2001	2.10	-	Creditanstalt-Bankverein

Final terms and non-callable unless stated. The yield spread over relevant government bond at launch is supplied by the lead manager. a/Price plus 1/2 point for 250-day Libor plus 150-day Libor. b/250-day Libor plus 150-day Libor. c/ Coupon: 3-month Libor - 1.5%; d/ Coupon: 3-month Libor - 4.5%; e/ Coupon: 3-month Libor - 4.5%; f/ Coupon: 3-month Libor - 4.5%; g/ Coupon: 3-month Libor - 4.5%; h/ Coupon: 3-month Libor - 4.5%; i/ Coupon: 3-month Libor - 4.5%; j/ Coupon: 3-month Libor - 4.5%; k/ Coupon: 3-month Libor - 4.5%; l/ Coupon: 3-month Libor - 4.5%; m/ Coupon: 3-month Libor - 4.5%; n/ Coupon: 3-month Libor - 4.5%; o/ Coupon: 3-month Libor - 4.5%; p/ Coupon: 3-month Libor - 4.5%; q/ Coupon: 3-month Libor - 4.5%; r/ Coupon: 3-month Libor - 4.5%; s/ Coupon: 3-month Libor - 4.5%; t/ Coupon: 3-month Libor - 4.5%; u/ Coupon: 3-month Libor - 4.5%; v/ Coupon: 3-month Libor - 4.5%; w/ Coupon: 3-month Libor - 4.5%; x/ Coupon: 3-month Libor - 4.5%; y/ Coupon: 3-month Libor - 4.5%; z/ Coupon: 3-month Libor - 4.5%; AA/ Coupon: 3-month Libor - 4.5%; BB/ Coupon: 3-month Libor - 4.5%; CC/ Coupon: 3-month Libor - 4.5%; DD/ Coupon: 3-month Libor - 4.5%; EE/ Coupon: 3-month Libor - 4.5%; FF/ Coupon: 3-month Libor - 4.5%; GG/ Coupon: 3-month Libor - 4.5%; HH/ Coupon: 3-month Libor - 4.5%; II/ Coupon: 3-month Libor - 4.5%; JJ/ Coupon: 3-month Libor - 4.5%; KK/ Coupon: 3-month Libor - 4.5%; LL/ Coupon: 3-month Libor - 4.5%; MM/ Coupon: 3-month Libor - 4.5%; NN/ Coupon: 3-month Libor - 4.5%; OO/ Coupon: 3-month Libor - 4.5%; PP/ Coupon: 3-month Libor - 4.5%; RR/ Coupon: 3-month Libor - 4.5%; TT/ Coupon: 3-month Libor - 4.5%; YY/ Coupon: 3-month Libor - 4.5%; ZZ/ Coupon: 3-month Libor - 4.5%; AA/ Coupon: 3-month Libor - 4.5%; BB/ Coupon: 3-month Libor - 4.5%; CC/ Coupon: 3-month Libor - 4.5%; DD/ Coupon: 3-month Libor - 4.5%; EE/ Coupon: 3-month Libor - 4.5%; FF/ Coupon: 3-month Libor - 4.5%; GG/ Coupon: 3-month Libor - 4.5%; HH/ Coupon: 3-month Libor - 4.5%; II/ Coupon: 3-month Libor - 4.5%; JJ/ Coupon: 3-month Libor - 4.5%; KK/ Coupon: 3-month Libor - 4.5%; LL/ Coupon: 3-month Libor - 4.5%; MM/ Coupon: 3-month Libor - 4.5%; NN/ Coupon: 3-month Libor - 4.5%; OO/ Coupon: 3-month Libor - 4.5%; PP/ Coupon: 3-month Libor - 4.5%; RR/ Coupon: 3-month Libor - 4.5%; TT/ Coupon: 3-month Libor - 4.5%; YY/ Coupon: 3-month Libor - 4.5%; ZZ/ Coupon: 3-month Libor - 4.5%; AA/ Coupon: 3-month Libor - 4.5%; BB/ Coupon: 3-month Libor - 4.5%; CC/ Coupon: 3-month Libor - 4.5%; DD/ Coupon: 3-month Libor - 4.5%; EE/ Coupon: 3-month Libor - 4.5%; FF/ Coupon: 3-month Libor - 4.5%; GG/ Coupon: 3-month Libor - 4.5%; HH/ Coupon: 3-month Libor - 4.5%; II/ Coupon: 3-month Libor - 4.5%; JJ/ Coupon: 3-month Libor - 4.5%; KK/ Coupon: 3-month Libor - 4.5%; LL/ Coupon: 3-month Libor - 4.5%; MM/ Coupon: 3-month Libor - 4.5%; NN/ Coupon: 3-month Libor - 4.5%; OO/ Coupon: 3-month Libor - 4.5%; PP/ Coupon: 3-month Libor - 4.5%; RR/ Coupon: 3-month Libor - 4.5%; TT/ Coupon: 3-month Libor - 4.5%; YY/ Coupon: 3-month Libor - 4.5%; ZZ/ Coupon: 3-month Libor - 4.5%; AA/ Coupon: 3-month Libor - 4.5%; BB/ Coupon: 3-month Libor - 4.5%; CC/ Coupon: 3-month Libor - 4.5%; DD/ Coupon: 3-month Libor - 4.5%; EE/ Coupon: 3-month Libor - 4.5%; FF/ Coupon: 3-month Libor - 4.5%; GG/ Coupon: 3-month Libor - 4.5%; HH/ Coupon: 3-month Libor - 4.5%; II/ Coupon: 3-month Libor - 4.5%; JJ/ Coupon: 3-month Libor - 4.5%; KK/ Coupon: 3-month Libor - 4.5%; LL/ Coupon: 3-month Libor - 4.5%; MM/ Coupon: 3-month Libor - 4.5%; NN/ Coupon: 3-month Libor - 4.5%; OO/ Coupon: 3-month Libor - 4.5%; PP/ Coupon: 3-month Libor - 4.5%; RR/ Coupon: 3-month Libor - 4.5%; TT/ Coupon: 3-month Libor - 4.5%; YY/ Coupon: 3-month Libor - 4.5%; ZZ/ Coupon: 3-month Libor - 4.5%; AA/ Coupon: 3-month Libor - 4.5%; BB/ Coupon: 3-month Libor - 4.5%; CC/ Coupon: 3-month Libor - 4.5%; DD/ Coupon: 3-month Libor - 4.5%; EE/ Coupon: 3-month Libor - 4.5%; FF/ Coupon: 3-month Libor - 4.5%; GG/ Coupon: 3-month Libor - 4.5%; HH/ Coupon: 3-month Libor - 4.5%; II/ Coupon: 3-month Libor - 4.5%; JJ/ Coupon: 3-month Libor - 4.5%; KK/ Coupon: 3-month Libor - 4.5%; LL/ Coupon: 3-month Libor - 4.5%; MM/ Coupon: 3-month Libor - 4.5%; NN/ Coupon: 3-month Libor - 4.5%; OO/ Coupon: 3-month Libor - 4.5%; PP/ Coupon: 3-month Libor - 4.5%; RR/ Coupon: 3-month Libor - 4.5%; TT/ Coupon: 3-month Libor - 4.5%; YY/ Coupon: 3-month Libor - 4.5%; ZZ/ Coupon: 3-month Libor - 4.5%; AA/ Coupon: 3-month Libor - 4.5%; BB/ Coupon: 3-month Libor -

Stanley Leisure jumps 52% and calls for £21m

By David Blackwell

Stanley Leisure, the betting shop and casino chain, yesterday announced a 52 per cent rise in interim pre-tax profits and launched a rights issue to raise £21m net of expenses.

The proceeds of the issue will be used to reduce borrowings and enable the group to take advantage of further acquisition opportunities.

Mr Leonard Steinberg, chairman, said the group was moving up from the "second division" to the first division" in its markets. He pointed out that there were 40 chains of 10 or more betting shops, with a total of some 1,000 shops, which could become takeover targets.

Stanley's pre-tax profits rose to £5.36m for the six months to October 31, compared with £3.63m. Turnover increased from £108.5m to £131m.

The group now claims to be the fourth largest UK book-

maker, with 401 shops following last year's £2m acquisition of the Selwyn Demmy chain. It also has 18 casinos, making it the third biggest UK operator.

The cash call will comprise the issue 7.5m new shares at 27.5p a share on a 3-for-17 basis underwritten by Hambros. Brokers to the issue are de Zoete & Bevan.

Mr Steinberg will not take up his rights entitlement. That will reduce his holding in the company from 30.4 per cent to 29.9 per cent of the enlarged share capital.

Group borrowings were £35.6m on December 19, giving gearing of 38.7 per cent. After the rights issue, borrowings will be reduced to £14.5m and gearing to 16 per cent.

The shares closed yesterday at 33p, down 2p.

The average stake at the betting shops rose by 7 per cent, from £3.42 to £3.66. Figures for the division were helped both by acquisitions and by the

introduction of evening opening at the betting shops, the group said. Average spend in the casinos rose to £86 (£82).

Earnings per share rose from 5.48p to 8.34p. An interim dividend of 1.75p (1.52p) is declared. The group also forecast a final dividend of 3.5p, making a 5.25p (4.32p) total for the year ending May 1.

COMMENT

Stanley Leisure may be in the gambling business, but there is little of the gambler in this management which has made slow but sure progress in a tricky sector. Mr Steinberg is quick to stamp on any suggestion of more ambitious expansion plans, but the rights issue will put the group in a strong position to continue with the acquisition policy that has stood shareholders in good stead so far. Full year profits of £11m would put the group on a p/e of 20 - not cheap, but probably a safe bet.

The average stake at the betting shops rose by 7 per cent, from £3.42 to £3.66. Figures for the division were helped both by acquisitions and by the



Leonard Steinberg (left) and Mike Kershaw, managing director of the racing side: moving up from the second to first division

Siemens UK sees recovery

By Tony Jackson

The UK subsidiary of Siemens, the German electronics giant, forecast a strong recovery in profits this year, in contrast to last week's surprise warning from the parent company of a fall in profits of up to 15 per cent worldwide.

UK sales of semiconductors were up 80 per cent last year, in the context of a market increase of 40 per cent, said Mr Juergen Gehrels, UK chief executive. "Semiconductors are an economic indicator," he said. "This is further proof that the UK is coming out of recession."

Lager sales help lift Everards

Everards Brewery, the Leicester-based independent brewer, reported pre-tax profits more than doubled over the 12 months to September 25.

On turnover ahead 5.4 per cent at £85.5m, operating profits were £2.91m (22.12m). After a reduced net interest burden, the pre-tax line emerged at £1.86m (£899,000).

The decision to reappraise its lager portfolio, resulting in the introduction of Carling Black Label and Labatt's, led to higher volume and profits.

Earnings per share improved to 67.5p (50.5p). The final dividend goes up to 6.5p for a total of 13.5p (13p).

Bradstock buys Yarrow Young for up to £4.2m

Bradstock Group, the insurance broker, is paying up to £4.2m for Yarrow Young, a general commercial insurance broker and financial adviser.

The consideration is made up of an initial £2.5m cash and a further profit-related neutral.

Part of the initial payment will be satisfied by a vendor placing of 2.1m shares at 145p each to raise about £3m before expenses.

Bradstock is raising a further £3m by a placing of 2m shares, again at 145p. A large part of the proceeds will be used for repayment of Yarrow Young's debt.

Both placings have been underwritten. Bradstock shares closed 5p lower at 135p.

In total, shares to be issued will amount to about 7.5 per cent of Bradstock's existing share capital. It is expected that the effect of the acquisition and placings on earnings per share in the year to September 30 1994 will be broadly neutral.

In the year to May 31 1993 Yarrow Young reported turnover of £2.6m (£2.5m) for pre-tax profit of £176,000 (£61,000). Net liabilities at the end of the period were £1.9m.

NOTICE OF EARLY REDEMPTION

HALIFAX BUILDING SOCIETY

£200,000,000

Floating Rate Loan Notes 1996

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(b) of its £200,000,000 Floating Rate Loan Notes 1996 (the "Notes"), Halifax Building Society will redeem all of the Notes at their principal amount on February 28, 1994.

The Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company of New York
60 Victoria Embankment
London EC4Y 0JP

Morgan Guaranty Trust Company of New York
Avenue des Arts 35
B-1040 Brussels

Kreditbank S.A. Luxembourg

Swiss Bank Corporation
Aeschenvorstadt 1
CH-4001 Basle

Payment in respect of the Notes will be made against presentation and surrender, or after February 28, 1994, of Notes together with all unmatured Coupons appertaining thereto. Such payment will be made in sterling at the specified office of the Paying Agent in London or, at the option of the holder, at any specified office of any Paying Agent by a sterling cheque drawn on, or by transfer to a sterling account maintained by the payee with a bank in London.

Interest shall cease to accrue on the Notes from February 28, 1994 and unmatured Coupons relating to the Notes shall become void on such date.

HALIFAX BUILDING SOCIETY
By: Morgan Guaranty Trust Company
of New York, as Principal Paying Agent

Dated: January 19, 1994

Asahi Beer International Holding (Australia) Ltd.

Asahi Beer International Holding (Australia) Ltd.

Notice to the holders of the outstanding Japanese Yen 65,000,000,000 7.3 per cent. Guaranteed Bonds due 1996 unconditionally and irrevocably guaranteed by Asahi Breweries, Ltd.

Notice is hereby given that at a Meeting of the holders of the above Bonds (the "Bondholders") convened by Asahi Beer International Holding (Australia) Ltd. and Asahi Breweries, Ltd. and held on 2nd December, 1993, the resolution proposed in the Notice to Bondholders published in the Financial Times on 10th November 1993 was duly passed as an Extraordinary Resolution. With effect from 22nd December, 1993, the terms and conditions of the Bonds have been modified accordingly.

Copies of the Fiscal Agency Agreement dated 27th February, 1991 relating to the Bonds, a Supplemental Agreement dated 22nd December, 1993 amending the Fiscal Agency Agreement, a Deed Poll dated 23rd December, 1993 and minutes of the Meeting of Bondholders held on 2nd December, 1993 may be inspected at the specified office of any of the Agents given below.

Fiscal and Paying Agent
Sakura Trust International Limited
Ground and First Floor,
6 Broadgate
London EC2M 2RQ
Paying Agents

Bankers Trust Luxembourg S.A.
14 Boulevard F.D. Roosevelt
L-1245 Luxembourg

Asahi Beer International Holding (Australia) Ltd.
Asahi Breweries, Ltd.

19th January, 1994

CARIPLO Cassa di Risparmio delle Province Lombarde S.p.A.

Gran Cayman Branch

US\$ 150,000,000

Floating Rate Depository Receipts due 1999

In accordance with the Conditions of the Receipts, notice is hereby given that for the Interest Period from January 19, 1994 to July 19, 1994 the Depository Receipts will carry an interest Rate of 6.8675% per annum.

The Interest Amount payable on the relevant Interest Payment Date, July 19, 1994, will be US\$ 185.40 per US\$ 10,000 principal amount of Depository Receipt and US\$ 4,634.88 per US\$ 250,000 principal amount of Depository Receipt.

The Agent Bank
Kreditbank Luxembourg

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COMPANY NOTICES

REPAP ENTERPRISES INC US\$200,000,000 FLOATING RATE NOTES DUE 1997

For the period 19 January 1994 to 19 April 1994 the Notes will carry an interest rate of 6.125% per annum. The amount payable per US\$250,000 will be US\$ 2697.29 payable on 19 April 1994.

Agent Bank
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BGS5 Depository Services
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Wincanton Road
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Lookers shares leap as profits treble to £5m

By Peter Pearce

Shares in Lookers leapt 31p to 229p yesterday as the Manchester-based motor dealer announced pre-tax profits more than trebled in the year to September 30.

Profits expanded from £1.63m to £5.01m on turnover up from £23.6m to £36.3m.

Mr William Marindale, chairman, said that the main engine of growth was the increased level of new and used cars sales in the volume car segment. The agricultural division continued to recover strongly, he added, since the devaluation of the green pound.

Lookers' sales of new cars -

at about 17,500 - represented a 20 per cent advance over last year; this in turn was 8 percentage points higher than the national increase of 12 per cent. Sales of used cars - at about 15,000 - represented a rise of 14 per cent over last year.

Mr Marindale said that in the case of both new and used cars, margins had risen. He said that his salespeople had "worked really hard" and that there had been many promotions to achieve the sales. Further, the group had managed to prevent the overhead level rising.

Car prices would not rise in the UK, said Mr Marindale, while the current competition

Zeneca to build plant in China

By David Blackwell

of private investors, who will be financed in part by Continental Illinois Venture Corporation. They hope to complete the deal by the end of March.

The sale will bring the total realised from MCC's US assets to more than \$1.5bn.

Mr Alan Jamieson, one of the joint administrators, said Price Waterhouse would be writing to all MCC creditors and a joint venture partner.

Zeneca, which demerged from ICI last year, said it expects the plant to be on stream by the start of 1996.

Standard Rate & Data, which has annual turnover of between \$30m (£20m) and \$35m, is the market leader for finding and pricing advertising space in US newspapers and magazines and on radio. The price is thought to be between \$50m and \$70m.

Price Waterhouse has signed a letter of intent with a group

of private investors - a share of an investment property - a 25,000 sq ft office block - in Hemel Hempstead to £1.5m.

Windsor has now lost more than £2m on the property which it acquired in 1989.

Mr Mike Eagles, chief executive, who has headed an extensive reorganisation since he joined the group in 1981, said he was now confident about selling the property.

He pointed to a strong underlying growth in business, especially in areas like professional indemnity, and a 10 per cent growth in revenues to £8.4m.

Windsor £1.1m in the red

By Richard Lapper

Windsor, the insurance broker which specialises in sports, leisure and contingency insurance, yesterday announced a 75 per cent increase in operating profits for the year to September 30, but incurred pre-tax losses of £1.1m after provisions and charges of £1.82m.

"Rising prosperity in China will increase the demand for food in terms of both quantity and quality," said Mr Gordon Barker, business director of Zeneca Agrochemicals. "This demand will be met by greater use of modern methods of agricultural production."

This is the second announce-

ment in a week by Zeneca of expansion in China. On January 13 it announced the launch of its dipyrimine anaesthetic.

Wood Mackenzie, the stock-

broker, estimates the world market for paraquat at \$400m a year.

The deal, if completed, would

Photo-Me in acquisition talks

Photo-Me International, the world's largest photo-booth manufacturer and operator, said it was in advanced talks to buy a complementary business.

A further announcement would be made soon, together with interim results, which were due yesterday.

The deal, if completed, would

be financed by a share issue, with the vendor retaining the shares.

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COMPANY NEWS: UK



Tony Caplin: there is no guarantee of a market recovery in 1994... the company remains vulnerable

HunterPrint to cut costs in bid to eliminate losses

By Tim Burt

HunterPrint, the specialist printing company, has embarked on a £5m cost-cutting programme in a bid to reduce losses and improve gearing.

The Corby-based group announced the move yesterday after warning that difficult trading conditions were continuing to hamper its performance.

In the year to September 1993, the company incurred a pre-tax loss of £2.2m, compared with a restated deficit of £2.2m.

Although the losses represented a substantial upturn on the 1992 results, the improvement was undermined by an exceptional £1.2m charge to cover the cost of disposing of surplus property assets.

Turnover, meanwhile, fell by

3 per cent to £50.8m (£52.2m).

Losses per share came out at 6.7p (6.6p).

The group's difficulties were highlighted by its admission that year-end borrowing of £17.9m was higher than expected in spite of cost-cutting and the completion of two refinancing packages in recent years.

Gearing exceeded forecast levels because the group had invested £6.2m in plant and facilities, including three second hand presses.

Mr Tony Caplin, chief executive, said the presses were needed to ensure capacity for £10m of new orders to print supplements for Associated Newspapers, the Guardian Media Group and Mirror Group Newspapers.

Income from the new orders, however, was not generated in time to influence the 1993 figures.

Dawson Holdings rises to £3.8m

Dawson Holdings, the international journal distributor, lifted pre-tax profits from £3.01m to £3.83m for the year ended September 30, on turnover 9 per cent higher at £11.9m.

However, the company warned that curtailed price increases and the fact that most efficiency savings had already been made, meant it did not expect to show an improvement in profits next year.

Dawson said the worldwide library market suffered intense cost pressures. Despite continued success in integrating units and winning new business in the EU, the US, the Middle East and China, it did not forecast a real increase in profit from its traditional businesses next year.

Earnings per share climbed from 55p to 72p and the year's dividend is 26p (24p) with an unchanged 18p final.

Supplying parts to consolidate the market

Andrew Bolger reports on Finelist, where a young team is leading the flotation

Distributing automotive parts during a recession sounds a daunting prospect, but this harsh trading environment has nurtured one of the youngest executive teams to seek a listing in the current wave of flotation.

Finelist, which will be floated next month with a market value of about £25m, is led by Mr Chris Swan, 35, executive chairman. Mr Sadhana Reddy, the finance director, is another corporate youngster at the age of 33. While a chartered accountant with Peat Marwick he advised Mr Swan when he took control in 1991, and joined Finelist in early 1992.

However, more City experience comes in the shape of Mr Brian North, a former executive of Burton and Thorn EMI, who joined as non-executive deputy chairman in 1992. He is a director of various private and public companies, including Haden MacLellan and Baris Holdings. The group intends to appoint another non-executive director and an operations director.

Finelist says it has made rapid progress in a fragmented market by stressing high levels of service to garages, computerising stock and financial controls and emphasising staff training and motivation.

The company has 73 outlets, including 25 franchises, trading principally under the Autela name. About 18 months

ago it had 48 outlets. Turnover has grown from £11.6m in 1990 to £16m in the year to June 30 1993, with operating profits increasing from £500,000 to £1.2m. The prospectus will forecast pre-tax profits almost doubling to £2m in the present year to June.

The flotation will raise between £5m and £6m of new money, which will be used for expansion. The group has an initial target of 120 outlets.

Mr Swan, who will own between 15 per cent and 18 per cent of the equity after flotation, said: "We are going to expand through acquisition. We could expand by another 20 sites without materially increasing overheads."

The first areas identified for expansion are along the M4 corridor, the east Midlands and the Borders. Last April the group entered west London by paying £500,000 for Willow Vale, a chain of five outlets. It hopes to expand around the M25 using the Willow Vale name, which has also been applied to LH Codd's four north Devon sites bought last July for £950,000.

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Mr Swan says: "The trick is to make significant margin out of it to make it profitable. We're a service provider and we can charge for it. A garage owner gets his customer's car off the ramp and will pay accordingly."

Finelist's gross profit margins have increased from 12.8 per cent in 1990 to 18.6 per cent in 1993, and at the operating level from 4.5 per cent to 7.5 per cent.

It has invested in a Tridex computer system, which provides branches with an electronic catalogue listing 205,000 components parts. Even inexperienced staff can, within seconds, establish the specific price of any part, and any related sales opportunities.

The group does not use a central warehouse, relying on just-in-time delivery from the manufacturers and its own stocks. The average outlet would hold 30,000-40,000 parts, and can obtain components from anywhere in the group.

It is this industry-wide trend towards computerised stock



Chris Swan: charging for being a service provider

control, plus the advantageous terms on which Finelist can buy components from manufacturers, which convinces Mr Swan that the automotive distribution sector is ripe for consolidation.

The group estimates that the UK has 2,000 outlets, a quarter of which are operated by the three national chains - Brown Brothers (part of Dana UK), Edmunds Walker (part of Unipart) and Parco, an unquoted Coventry-based group.

Mr Swan believes many family-owned businesses are struggling to compete. They have to rely on paper catalogues to keep track of the increasing number of components in demand, which reflects the greater variety of models on the road.

As well as making more small cash acquisitions, Mr Swan said the group would be prepared to issue paper for a larger acquisition before the end of year.

BZW is acting as brokers to the flotation, which is being sponsored by NatWest Markets Corporate Finance.

NEWS DIGEST

All-round growth lifts Denmans

Denmans Electrical attributed the 33 per cent expansion in annual profits, announced yesterday, to an all-round improvement across its market areas.

Turnover ahead 7 per cent to £38.4m, pre-tax profits for the 12 months to end-September jumped from £1.52m to £2.03m. Mr Arnold Denman, chairman, said the sales increase "represented real growth in a flat market with no price inflation".

The shares were marked 55p higher at 52p.

The wholesale operation expanded since the year-end to 45 branches with the acquisition of Palmer Riley, made progress amid "signs that the long recession in the electrical wholesale market is now ending".

A proposed final dividend of 4.5p brings the total for year to 6.4p (6.1p), payable from earnings of 30.74p (23.73p) per share.

The outcome, achieved on turnover ahead 7 per cent to £38.4m, pre-tax profits for the 12 months to end-September jumped from £1.52m to £2.03m. Mr Arnold Denman, chairman, said the sales increase "represented real growth in a flat market with no price inflation".

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Worthington

Worthington Group, the trimmings and buttons maker, is acquiring Henderson Holmes & Reiss for £1.73m, to be satisfied as to £1.58m in cash with the balance in shares valued at 51p each.

To finance the cash element Worthington is proposing a 1-for-3 rights issue of up to 6.32m ordinary shares at 51p each.

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The outcome, achieved on turnover ahead 7 per cent to £38.4m, pre-tax profits for the 12 months to end-September jumped from £1.52m to £2.03m. Mr Arnold Denman, chairman, said the sales increase "represented real growth in a flat market with no price inflation".

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The outcome, achieved on turnover ahead 7 per cent

COMMODITIES AND AGRICULTURE

Omani minister to press on with non-Opec tour

By Robert Corzine

Efforts to prop up weak oil prices by co-ordinating a worldwide cut in output by major producing countries are to resume in the next few days despite few signs of any significant progress.

Traders yesterday reacted sceptically to news that Mr Said bin Ahmad, the Omani oil minister, would resume his tour of producers outside the Organisation of Petroleum Exporting Countries. In late London trading the benchmark Brent fell briefly below \$13.75 a barrel, compared with Monday's closing price of \$14.09.

Mr Shafnari met his Saudi counterpart, Mr Hisham Shihabi, in Riyadh yesterday to review the results of his recent visits to a number of independent oil

producers. A statement said the two men discussed the "ways and means that lead to safeguarding the balance in the market".

Mr Shafnari said that "within days" he would visit those producers not included in his original tour. It included stops in the UK and Norway, the two independent producers whose rising North Sea output over the past year has been singled out by some Opec members as undermining their attempts to steady oil markets.

Both governments have said they would not participate in any co-ordinated cuts.

Saudi Arabia, the world's largest exporter, has steadfastly rejected any production cuts from its present Opec quota of 8m barrels a day unless non-Opec producers also participate.

MARKET REPORT

Metal prices edge lower

London Metal Exchange base metal markets mostly edged lower yesterday following the recent bull run.

ALUMINUM prices marked time for much of the session as investors awaited news from the multilateral talks in Brussels on stemming the present oversupply. The talks are continuing today and may be extended if no conclusion is reached. At the LME the three-month aluminium price ended kerb trading at \$1,206.50 a tonne, down \$7.50 on the day.

ZINC kept its rise going, the three-month position putting on \$8 to close at \$1,039.50 a tonne, as the market continued to ignore the inexorable rise in LME warehouse stocks. Traders explained that speculative interest was being sucked into the market by the perception that smelter cutbacks would happen soon.

Chartists said there was support for silver at \$25.25 an ounce and although the market was becoming overbought.

London COCOA futures closed lower, erasing some of the gains made over the previous few days, while COFFEE recouped early losses. Compiled from Reuter

Guyana's gold output boosted sharply by new mine

By Canute James
in Kingston, Jamaica

Guyana's gold production last year reached 296,840 ounces, almost four times the 1992 level. The increase was the result of output from a new mine which began production a year ago.

The Omai mine, which is owned by Cambior Incorporated and Golden Star Resources of Canada and the Guyana government, produced 200,000 ounces in its first year, with traditional miners producing the rest.

Gold production in the English-speaking republic in South America is expected to increase this year, with government officials forecasting production of 250,000 ounces from the Omai mine and 100,000 ounces from traditional miners.

The mine, a US\$15m investment with open pits over 16 square miles, is expected to yield 1.9m ounces over ten years.

Guyana's other major commodities did not fare as well. Bauxite ore production last year fell to 573,000 tonnes, 3.6 per cent less than 1992 production.

Officials said that the decline was caused by the flooding of some mines by unexpectedly heavy rains. But they have forecast a better performance in 1994 because of "administrative improvements" in the industry. Minproc of Australia has been given a contract by the Guyanese government to manage the state-owned bauxite industry.

Sugar production fell last year by 4,000 tonnes to 243,000 tonnes, but the country was this year with construction of a mine in the Lac de Gras area, 300 km north-east of Yellowknife, capital of the Northwest Territories.

Mr Hugo Dummett, BHP's

Taking the heat out of diamond fever

Nikki Tait on the Australian Stock Exchange's new code for reporting discoveries

Diamonds, always a girl's best friend, have in recent months also become a stock market speculator's dream. So much so that the Australian Stock Exchange has quietly adopted a new reporting code for diamond exploration results, mineral resources and ore reserves.

This has been devised by the Joint Ore Reserves Committee - a standard-setting body formed in the nickel boom days of the early 1970s and backed by the Australian Institute of Mining and Metallurgy, the Australian Mining Industry Council, and the Australian Institute of Geoscientists.

The code, says the committee, represents the first time anyone has attempted to standardise the way in which diamond discoveries should be reported and ensure that investors are given a reasonable idea of the commercial significance of exploration results. The problem is simple: diamonds, by their nature, are easy to find, but discovering a large-scale, economically-viable diamond resource is another matter entirely.

"To the best of my knowledge, it's also the first time such a standard has been adopted by a stock exchange," adds Mr Ray Schoer, director of operations at the ASX. The Australian exchange, however,

may not be out on a limb for long: the JORC reports inquiries and requests for copies of the code from both the US and Canada, where a diamond rush has been under way for a couple of years.

Laudable though the initiative may be, it comes not a moment too soon. Two recent

of De Beers, the South African mining house.

Today the twinkle has faded. GCM's shares are back in the A\$9.50-10 range, despite some institutional support in the wake of a rather more substantial gold discovery.

The second instance of run-

away diamond shares occurred

'Valuations placed on a small number of diamonds from exploration samples become meaningless and are likely to be misleading'

incidents in Australia have demonstrated all-too-clearly the volatility which can surround diamond-related stocks.

The first was Great Central Mines, a Melbourne-based exploration business whose shares jumped from around the A\$7 to as much as \$18 last spring, capitalising the loss-making company at a staggering A\$1bn-plus.

That performance was influenced by a discovery of "micro-diamonds" in the Greater Nubra region of Western Australia, which GCM's chairman and managing director, Mr Joseph Gutnick, described as "significant" but was judged uneconomic by the company's joint venture partner, Stockdale Prospecting, a subsidiary

of De Beers, the South African mining house.

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diamond-related reporting was a much more fundamental problem. "GCM and Cambridge were just manifestations of the fact that diamonds were becoming hot news. But a dozen other companies, perfectly straightforward, were also unsure how to present their results".

By definition, pre-resource mineralisation must be considered to be mineralisation of significance," states the code.

"The occurrence of individual diamonds or microdiamonds in surficial deposits or from inadequately-sized samples from a primary or secondary rock source would not usually qualify as pre-resource mineralisation". In short, while the outback may glitter, that in itself, does not mean anything of substance.

For all practical purposes, says Mr Schoer, the new structures come into effect immediately. Existing listing rules demand that the market be kept informed. So, citing this broad requirement, the ASX will require exploration companies to meet the best practices set down in the code.

Analysts are generally grateful. "I think it will be a great help to investors," says Mr David Kaufer at Prudential, for example, stating that diamond valuations "have only been considered reliable on parcels of at least 2,000 carats of diamonds from a single deposit". "Valuations placed on a small number of diamonds from exploration samples become meaningless and are likely to be misleading," it continues.

The code goes on to require details of the professional valuation experience of anyone reporting on a parcel of diamonds, to set out sampling information required; to insist

in essence, the new code aims to ensure that anyone reporting diamond exploration results gives investors some clues as to the commercial significance of the find. It carries a cautionary note, for example, stating that diamond valuations "have only been considered reliable on parcels of at least 2,000 carats of diamonds from a single deposit". "Valuations placed on a small number of diamonds from exploration samples become meaningless and are likely to be misleading," it continues.

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that the delicate balance of the market and that it will act "responsibly" in marketing stones from the Lac de Gras deposit. Analysts expect that at least a portion of the mine's production will be channelled through the CSO.

A final decision on the mine and on the distribution of its production will not be made until completion of a bulk-sampling programme, which is about to get under way. BHP has imported a 10-tonne bulk-sampling plant from South Africa and has set up a 112-person camp at the site. The plant

will test at least 8,500 tonnes of rock from at least two of the most promising kimberlite pipes.

Mr John Lyddall, analyst at First Marathon Securities in Toronto, predicts that, based on exploration results from 15 of the 26 pipes discovered so far, the Lac de Gras property

will translate into a pre-tax cash flow of \$1.7m a day from a mine with daily throughput of 15,000 tonnes.

Mr John Hainey, analyst at Canaccord Capital in Toronto, tentatively predicted in a recent report that four or five kimberlite pipes would be developed at Lac de Gras.

BHP begins talks on marketing Canadian find

By Bernard Simon in Toronto

BHP Minerals has begun talks with the international diamond trade on ways to market output from the Australian group's potential new mine in northern Canada.

The discussions reinforce optimism that BHP and its Canadian partner, Diamet Minerals, will press ahead later this year with construction of a mine in the Lac de Gras area, 300 km north-east of Yellowknife, capital of the Northwest Territories.

BHP says that it has assured other players that it recognises

director of exploration in North America, says that, "if all goes according to schedule", the property could be in production by 1997.

Mr Dummett adds that BHP has held discussions "with everyone in the marketplace", including De Beers' London-based Central Selling Organisation, which organises the cartel that controls the world rough (uncut) diamond trade.

He says, however, that so far "no commitment has been made to anybody".

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the delicate balance of the market and that it will act "responsibly" in marketing stones from the Lac de Gras deposit. Analysts expect that at least a portion of the mine's production will be channelled through the CSO.

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CROSSWORD

No.8,357 Set by DINMUTZ

1	2	3	4	5	6	7	8
9	10	11	12	13	14	15	16
17	18	19	20	21	22	23	24
25	26	27	28	29	30	31	32
33	34	35	36	37	38	39	40
41	42	43	44	45	46	47	48
49	50	51	52	53	54	55	56
57	58	59	60	61	62	63	64

1	Who's who in television? (6)
4	Can one not gauge this track? (8)
9	Spirits of midnight entertainers (6)
10	The body of a camel, say? (8)
12	Defender long for solution to lumboago (8)
14	Carto of French boat-crew (8)
17	With great haste, like a dot-chochopholic? (8)
18	Boring rounds make one completely exhausted (4,4)
19	Sort of suit not good for a suite? (3,5)
22	Presented with male issue (6)
23	Ann's peculiar colour (6)
24	Name anaesthetic that is placed below (6)
27	Granny is potassium-negative (4)

Solution 8,356

COMMON ENLARGED
OBESITY
EDDIE
EDWARD
EDWARD

DOWN

1 Drudge of the Kennel Club, for example? (6)

2 Composer twice drops in, quickly! (4,4)

3 Cost of an old-fashioned settee (6)

26 Trough through which Cottwolds may run? (5,6)

28 Dangerous position, at the end of a barrel (8)

29 Important person in Leicester, for example (6)

30 Game in which daughters get excited, losing energy (8)

31 Toss legal document to His Excellency (6)

32 Down

33 Who's in the wings (6)

34 Painter over desert massif in Turkey (6)

35 General method in space? (6)

36 Old lute is bother - Ol what a mess! (7)

37 Carto of French boat-crew (8)

38 With great haste, like a dot-chochopholic? (8)

39 Boring rounds make one completely exhausted (4,4)

40 Sort of suit not good for a suite? (3,5)

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**) Funds are not UCITS recognized. The regulatory authorities for these funds are: Guernsey: Financial Services Commission; Ireland: Central Bank of Ireland; Isle of Man: Manx Financial Supervision Commission; Jersey: Financial Services Department; Luxembourg: Institut Monétaire Luxembourg.

MARKETS REPORT

\$ slips in volatile trade

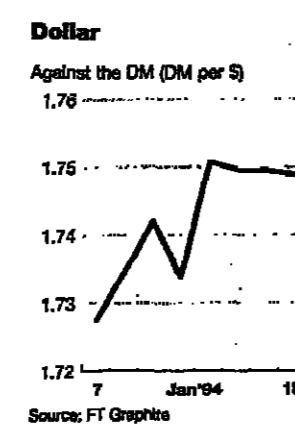
The dollar failed yesterday to build on recent gains against the D-Mark and the Yen, retreating against both currencies in fairly volatile trading, writes **Philip Gavith**.

The dollar and most other leading currencies were firmer against the D-Mark in early trading. Analysts and dealers said the tone of the Bundesbank's latest monthly report, which held out little hope of an early cut in German interest rates to speed growth, had not helped the German currency. But dollar sales by European central banks and worries about US-Japanese trade tensions sapped the dollar's strength in afternoon trading.

Against the D-mark, the dollar ended London trading at DM1.7497, down from an earlier high of around DM1.7553.

Mr Arvind Persaud, head of currency research at J.P. Morgan (Europe), said that the dollar, after breaking through last year's high of DM1.7480, might have been expected to attract new investors at this level. He cited two main reasons for the dollar's failure to rise further.

First, the sale of dollars by European central banks for reserve management purposes



Source: FT Graphics

banks had to repay by the end of January heavy borrowings they made from Bundesbank in the ERM crisis of last August, Mr Persaud said. They were taking advantage of recent dollar strength to buy cheap D-Marks.

A second factor was the weakness over the past few days of dollar against the yen which may be capping the advance of the dollar in other markets. The dollar closed in London at Y110.75, down from Y111.08 on Monday.

Mr Mark Austin of Hong Kong Shanghai Bank said this was a function of the apparent lack of progress between the US and Japan in talks aimed at curbing the Japanese trade deficit, particularly in relation to the US. The latest indication of discord on the trade front came on Monday evening when US Treasury Secretary Lloyd Bentsen expressed concern about lack of progress in ongoing framework talks on trade.

At the start of the new year, many operators were betting

on strong dollar gains against the yen. However, the Bentsen comment and those of other US officials expressing dissatisfaction with trade developments have prompted a number of them to turn bearish on the dollar. Some dealers suggested that the US would now try to talk up the yen.

Moreover, as Mr Adrian Cunningham, currency economist at UBS in London, pointed out market expectations were that Japanese trade figures later this week would show an increase in Japan's surplus.

This was putting upward pressure on the yen. However, this was expected to be short-lived if the Japanese government announces a stimulatory fiscal package later this week.

The market will look to tomorrow's US November merchandise trade figures for direction on the dollar and yen. The US trade gap is expected to have edged up slightly to \$105.5bn in November.

Market participants took a bearish view of the D-Mark in spite of yesterday's gains.

"The trouble has nowhere to go but down. The economy is already in a mess, with or without Gaidar," one dealer from Stolichny Bank in Moscow was quoted as saying.

In the German money markets yesterday the Bundesbank confirmed the repo at a fixed rate of 6 per cent, a clear signal, said Mr Hannah, that monetary policy is on hold.

For Jan 14, Bid/Offer spreads in the Pound Spot table show only the last three decimal places. Forecasts are not directly quoted to the market but Offer and Mid-rates in both the and the Dollar Spot table derived from the WMA REETERS CLOSING SPOT RATES. Some values are rounded by the FT.

Source: FT Graphics

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

	Jan 18	BfF	DK	FF	DM	IE	L	R	NKR	Es	Pta	Skr	SF+	E	CS	S	Y	Ecu
Belgium (BfF)	100	16.64	3.32	4.80	1.920	4577	5.384	20.05	4828	391.8	4.034	1.837	3.1919	2.750	304.6	2.476		
Denmark (DK)	100	18.71	2.579	1.030	2508	2.688	12.567	298.0	210.0	11.94	2.164	1.941	1.475	163.3	1.228			
Germany (DM)	100	11.43	10	2.48	1.177	288.4	1.303	1.177	298.0	1.202	0.972	1.022	1.022	1.022	1.022	1.022		
Iceland (IE)	100	3.03	0.393	0.393	1.397	1.141	1.141	1.141	1.141	1.141	1.141	1.141	1.141	1.141	1.141	1.141		
ICL (ICL)	100	9.713	8.500	2.605	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235		
Italy (I)	2.138	0.393	0.393	0.103	0.041	100	0.115	0.442	10.233	8.374	0.476	0.086	0.093	0.077	0.059	0.059		
Netherlands (F)	16.57	3.463	3.030	0.893	0.367	663.6	1.1	3.838	89.70	72.4	4.135	0.749	0.541	0.572	0.511	0.567		
Portugal (P)	20.71	3.661	3.778	0.988	0.367	664.4	1.1	4.278	100	1.671	4.165	0.749	1.331	1.474	1.74	1.81		
Spain (S)	10.92	4.761	4.164	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235	1.235		
Sweden (SEK)	24.79	4.822	4.045	1.192	0.476	1.169	1.169	1.169	1.169	1.169	1.169	1.169	1.169	1.169	1.169	1.169		
Switzerland (CHF)	24.79	4.822	4.045	1.192	0.476	1.169	1.169	1.169	1.169	1.169	1.169	1.169	1.169	1.169	1.169	1.169		
UK (G)	54.44	10.15	8.822	2.161	1.045	254.6	2.381	11.28	262.9	12.12	2.196	1.070	1.497	1.653	1.348	1.348		
Canada (C\$)	27.63	1.512	4.503	1.329	0.530	1.292	1.285	5.711	13.95	1.169	1.169	1.169	1.169	1.169	1.169	1.169		
US (S)	36.37	5.938	5.933	1.749	0.688	1701	1.958	7.515	17.56	14.24	0.868	1.216	1.0	110.8	1.000	0.930		
Japan (M)	32.83	61.22	53.57	15.79	0.903	15356	17.85	67.85	128.6	73.10	13.24	0.631	11.88	0.929	10.000	0.830		
Ecu (P)	40.38	7.530	6.681	1.942	0.775	1869	2.174	8.346	195.0	16.82	0.742	1.461	1.111	123.0	1			

Yen per 1,000; Danish Krone, French Franc, Norwegian Krone and Swedish Krona per 100; Belgian Franc, French, Lira and Peseta per 100.

DM-MARK FUTURES (MM) DM500 per DM

	Open	Latest	Change	High	Low	Est. vol.	Open Int.
Mar	0.9561	0.9563	+0.0012	0.9567	0.9567	12,624	146,700
Jun	0.9560	0.9563	+0.0005	0.9565	0.9565	104	7,046
Sep	-	0.9522	-	0.9522	-	19	265

SWISS FRANC FUTURES (MM) SF125,000 per SF

	Open	Latest	Change	High	Low	Est. vol.	Open Int.
Mar	0.5767	0.5765	+0.0037	0.5760	0.5760	26,003	
Jun	0.5760	0.5765	+0.0003	0.5765	0.5760	27	524
Sep	-	0.5736	-	0.5736	-	1	31

WORLD INTEREST RATES

MONEY RATES

	January 18	Over night	One month	Three months	Six months	One year	Lomb. rate	Dis. rate	Repo rate
Belgium	7.2	7.2	7.1	6.9	6%	7.4	5.25	-	-
Denmark	8.0	8.0	7.9	7.6	6%	7.4	5.25	-	-
France	8.0	8.0	7.9	7.6	6%	7.4	5.25	-	-
Germany	8.0	8.0	7.9	7.6	6%	7.4	5.25	-	-
ICL	8.0	8.0	7.9	7.6	6%	7.4	5.25	-	-
Italy	5.8	6.05	5.8	5.8	5.2	6.75	6.75	6.00	-
Netherlands	6.02	6.05	5.8	5.8	5.2	6.75	6.75	6.00	-
Portugal	5.2	5.2	5.2	5.2	5.2	6.75	6.75	6.00	-
Spain	5.2	5.2	5.2	5.2	5.2	6.75	6.75	6.00	-
Sweden	5.2	5.2	5.2	5.2	5.2	6.75	6.75	6.00	-
Switzerland	5.56	5.41	5.19	5.08	4.81	5.25	5.25	5.00	-
UK	5.59	5.41	5.20	5.08	4.81	5.25	5.25	5.00	-
Canada	4.12	4.12	4.12	4.12	4.12	4.25	4.25	4.12	-
US	3.4	3.4	3.4	3.4	3.4	3.25	3.25	3.0	

4pm close January 18

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Symbol	Name	Open	High	Low	Close	Chg.	Per cent	Vol.	Exch.
100000	High Low Stock	84.4	84.4	84.3	84.4	0.0	0.0%	1000	100000
1252	11-12 Corp	12.15	12.15	12.12	12.15	0.0	0.0%	1000	100000
1253	11-12 Corp A	11.05	11.05	11.02	11.05	0.0	0.0%	1000	100000
1254	12-13 Corp A	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1255	12-13 Corp B	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1256	12-13 Corp C	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1257	12-13 Corp D	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1258	12-13 Corp E	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1259	12-13 Corp F	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1260	12-13 Corp G	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1261	12-13 Corp H	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1262	12-13 Corp I	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1263	12-13 Corp J	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1264	12-13 Corp K	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1265	12-13 Corp L	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1266	12-13 Corp M	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1267	12-13 Corp N	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1268	12-13 Corp O	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1269	12-13 Corp P	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1270	12-13 Corp Q	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1271	12-13 Corp R	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1272	12-13 Corp S	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1273	12-13 Corp T	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1274	12-13 Corp U	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1275	12-13 Corp V	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1276	12-13 Corp W	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1277	12-13 Corp X	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1278	12-13 Corp Y	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1279	12-13 Corp Z	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1280	12-13 Corp AA	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1281	12-13 Corp BB	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1282	12-13 Corp CC	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1283	12-13 Corp DD	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1284	12-13 Corp EE	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1285	12-13 Corp FF	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1286	12-13 Corp GG	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1287	12-13 Corp HH	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1288	12-13 Corp II	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1289	12-13 Corp JJ	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1290	12-13 Corp KK	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1291	12-13 Corp LL	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1292	12-13 Corp MM	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1293	12-13 Corp NN	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1294	12-13 Corp OO	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1295	12-13 Corp PP	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1296	12-13 Corp QQ	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1297	12-13 Corp RR	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1298	12-13 Corp SS	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1299	12-13 Corp TT	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1300	12-13 Corp UU	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1301	12-13 Corp VV	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1302	12-13 Corp WW	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1303	12-13 Corp XX	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1304	12-13 Corp YY	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1305	12-13 Corp ZZ	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1306	12-13 Corp AA	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1307	12-13 Corp BB	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1308	12-13 Corp CC	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1309	12-13 Corp DD	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1310	12-13 Corp EE	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1311	12-13 Corp FF	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1312	12-13 Corp GG	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1313	12-13 Corp HH	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1314	12-13 Corp II	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1315	12-13 Corp JJ	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1316	12-13 Corp KK	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1317	12-13 Corp LL	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1318	12-13 Corp MM	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1319	12-13 Corp NN	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1320	12-13 Corp OO	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1321	12-13 Corp PP	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1322	12-13 Corp QQ	12.25	12.25	12.22	12.25	0.0	0.0%	1000	100000
1									

AMERICA

Chrysler results help sustain Dow at record

Wall Street

US stocks stood slightly higher in largely featureless trading yesterday morning, with the market gaining support from stable bond prices and some better-than-expected fourth quarter results, writes Martin Dickson in New York.

At luncheon the Dow Jones

Brazilian equities retreated from earlier highs, following Monday's 8.5 per cent advance by the market, and some commentators forecast that further profit-taking was likely after strong gains in the first half of January.

The Bovespa index was up 2.6 per cent at 61,351 just before midday.

Some of Brazil's brokerages and banks had difficulty trading as a result of a power blackout in São Paulo's financial centre.

Industrial Average stood at 3,378.17, up 7.88, on moderate volume with advancing issues leading declining ones by 1071 to 781.

Analysis said that the market still appeared to hold some potential for forward momentum following Friday's 25 point climb in the Dow to a record high and Monday's further 3.09 advance.

Jordan finds incentive in Middle East peace talks

James Whittington tracks Amman stock market

Some of the richest traders on Jordan's stock exchange see themselves as political analysts rather than market specialists. Which perhaps explains why the Amman Financial Market - with 110 listed companies and a capitalisation of JD3.5bn (\$5bn) - often reacts so vigorously to each small step in the Middle East peace process.

An economic pact signed between Jordan and the Palestine Liberation Organisation earlier this month boosted shares by 3.17 per cent in one day. The general price index, which had been languishing at around 158 throughout December, shot up to 170.67 on the day after the agreement was signed, while the value of trade was up to JD10.7m from a JD2m average a month earlier.

Admittedly, the market dropped by around 8 points when the local press pointed out the agreement meant very little in real terms. Within a few days, the self-appointed analysts cashed in their winnings and the price index jolted down to 164, where it has remained. Yesterday the index closed at 164.46.

Such knee-jerk trading gives a taste of the year ahead. The bourse will have plenty of politics to chew over as the Middle East peace process creeps slowly forward. And it will continue to attract foreign interest as one of the most profitable and well-developed open markets in the region.

Buoyed by two successive years of strong real economic growth, sustained government commitment to International Monetary Fund reforms, and high liquidity, the market's index rose by 30 per cent in 1992 and was a further 23 per cent up by the end of last year. Market turnover in 1993 was JD968m, and on the basis of earnings, the overall

sentiment was helped yesterday morning by stronger-than-expected results from Chrysler, the car manufacturer, which reported fourth quarter earnings per share of \$2.11, compared to forecasts of around \$1.68.

Chrysler shares were \$1 higher at \$63.37, and the figures buoyed up the rest of the sector, with General Motors up 1.1% at \$61.34 and Ford 3% ahead at \$69.

A large number of money centre and super-regional banks also reported, and their figures were generally ahead of expectation and showed a strong improvement in asset quality. However, share prices generally dipped on profit-taking. Citicorp lost 3% to \$40.75, Wells Fargo was down \$2% at \$133.30, Nationsbank dipped 3% to \$49.45, and Chemical Banking was off 3% at \$40.75. Chase Manhattan rose 3% to \$35.75.

Trading was also enlivened by a revised takeover bid for Paramount Communications from Viacom, which slightly raised the cash it is offering for 50.1 per cent of the company and also improved features of the securities it is offering for the remaining 49.9 per cent.

Analysts said the new terms made its bid competitive with the higher offer on the table from QVC Network and was likely to keep the takeover bat-

tle alive until the February 1 date set by Paramount for final offers.

Viacom's non-voting B shares, which forms the major part of its package of securities, fell 1% to \$38, while QVC's stock dipped 3% to \$43. Paramount rose 1% to \$79.50. Blockbuster Entertainment, which has agreed to be acquired by Viacom as part of the Paramount bid, was up 3% to \$28.75.

Pfizer rose 1% to \$81.60 after announcing plans to divest its medical device and diagnostics businesses and take \$1.2bn of restructuring and other charges in the fourth quarter.

Controls group Honeywell was up 1% to \$83.25 after reporting fourth quarter earnings of 85 cents a share, up from 79 cents, while Grumman, the defence group, stood 3% higher at \$42.50 after announcing plans to cut operating costs by nearly \$600m over the next three years.

Canada

Toronto was firm at midday as strong performing bank and forestry issues outpaced declines in golds and consumer products. The TSE 300 composite index gained 8.72 to 42.31 at noon in brisk volume of 42.31m shares.

EUROPE

Foreigners take profits in Frankfurt

Contrasting stories were seen, writes Our Markets Staff.

FRANKFURT continued its downward path as more foreign investors decided the market had come to take profits. The DAX index slid a further 23.64 to 2,113.94. After hours trading saw the Ibis indicative index rise to 2,130.34. Turnover was DM9.1bn.

The weaker currency and bond markets also contributed to the day's gloom as prospects for a rate cut receded.

Porsche dropped DM5 to DM330, in line with the market trend, after the car maker said that it would omit its dividend and would see a loss group of up to DM150m in 1993/94, but breaking even in 1994/95.

By contrast Continental, the tyre manufacturer, added DM250 to DM237.50 helped by dollar strength.

ZURICH put in another strong performance, the SMI index adding 26.4 to 3,037.5, with chemical companies providing the impetus.

Roche certificates added SF115 to SF1155 after news that a new anti-aid product had successfully completed its first two trials in the US and

was about to begin its third phase of tests. Ciba added SF117 to SF175.

Among the insurers, Swiss Re put on SF6 to SF896 on the view that Monday's market down, after news of the Los Angeles earthquake, had been overdone. Winterthur continued to benefit from its link with Commerzbank in the German insurance market. The registered shares put on SF11.

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given the difficulty of assessing the likely composition of the new government.

Montedison ran into profit-taking, shedding DM7.60 to DM8.10, in turnover of 5.5m shares, still high but sharply down from Monday's 15.5m.

MILAN was steady after Monday's strong start to the monthly account and the Comit index rose 2.10 to 617.40.

STOCKHOLM fell back modestly following the recent forward surge. The Aftersvärlden general index slipped just 0.8 to 1,545.1. Turnover decreased to 1.5m in the session.

The falls have been moderated by last week's dismantling of the country's debt after the worsening budget and trade deficit, but also by worries over the 40 per cent cut in the index since the beginning of the year.

Written and edited by John Smith and Michael Morgan

good's market. Volvo B rose 1.2% to SKR2 to SKR1.65 ahead of today's shareholder meeting.

MADRID posted a record close as gains in bonds and futures inspired late buying by investment funds and foreign investors that pushed the general index 1.20 higher to 3,612.

The construction and electrical sectors posted some of the biggest rises. Alstom rose Pta140 or 6.7 per cent to Pta2,220 while Endesa Pta110 to Pta7,580. Sarec, the paper group, surged Pta50 or 10 per cent to Pta50.

ISTANBUL tumbled 6.1 per cent on profit-taking following the market's recent high levels.

The composite index fell 1.56 to 27,907.01, adding to its decline of some 10 per cent over the last three sessions. Turnover was Tl5,300m.

The falls have been moderated by last week's dismantling of the country's debt after the worsening budget and trade deficit, but also by worries over the 40 per cent cut in the index since the beginning of the year.

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BA protests
\$254m 'stun
for Air Fra

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Nikkei dips as Taiwan tumbles 2.9 per cent

Tokyo

Shares fluctuated in a narrow range amid arbitrage selling and profit-taking by corporations, and the Nikkei average finally closed lower in spite of buying by foreign investors, writes Enrico Terzani.

The 225-issue average finished 210.82, or 1.1 per cent, down at the day's low of 18,514.55. The session's high was 18,810.55. The Topix index of all first section stocks lost 4.52 to 1,511.39, but in London the ISE/Nikkei 50 index added 4.31 to 1,507.04.

After opening firmer, the Nikkei soon lost steam on selling for arbitrage unwinding. The index rebounded in mid-morning trading in line with a stronger futures market, before falling on selling by corporate investors wanting to realise profits ahead of the March book closing.

Non-Arab foreign investors must obtain approval from the prime minister's office in Amman before trading. Local brokers say this takes a matter of weeks, although it has been known to take months because of the kingdom's vague investment law and objections from the previous parliament over foreign ownership of local companies. But this should change in 1994.

Mr Umayya Toukan, the director general of Jordan's bourse, says amendments to the law will explicitly encourage foreign investment in the market and the new parliament will be more favourable to this than its predecessor.

The standard restriction for non-Jordanians is that foreigners are not allowed to own more than 49 per cent of most businesses. But capital and dividends can be easily repatriated as long as foreign currency brought in was declared for original investment.

While relatively high gains can be made on Jordan's desert bourse, it is not for the faint-hearted. Not only is there a dearth of information on listed companies, but trading arrangements badly need updating: a new and computerised building is planned to replace the present soul-like trading floor.

Shares continued to struggle for direction as foreign interest in the market remained low. The golds index retreated another 4 to 2,090, industrials eased 2 to 4,582 and the overall index declined 13 to 4,852.

Construction companies were weak following the arrest of executives at Obayashi due to their alleged involvement in a bribery scandal. Obayashi dropped Y25 to Y618 and Shim-

izu retreated Y25 to Y815.

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